	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Rezmovic, Jeffrey M	(b)(6)	
10.		(b)(6)	
Subject:	RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf		
Date:	2019/03/03 10:20:00		
Priority:	Normal		
Type:	Note		

Jeff! How are you doing? Haven't heard from you in a while.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans <u>U.S. Denartment of Homeland Security (DHS)</u>

(b)(6)

From: Rezmovic, Jeffrey M	(b)(6)
Sent: Friday, February 15, 2019 9:5	56 AM

To: Wolf, Chad (b)(6)

Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Congrats Chad! Super exciting.

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(6)	
		(b)(6)	
Pociniont	"Rezmovic, Jeffrey	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/03 10:20:17		
<b>Delivered Date:</b>	2019/03/03 10:20:00		

	Wolf, Chad	(b)(6)		
From:		(b)(6)		
	"Kendall, Sarah M	(b)(6)		
To:		(b)(6)		
Subject:	RE: Secretary of Homeland	E: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf		
Date:	2019/03/03 10:20:00			
Priority:	Normal			
Type:	Note			

Thank you, Sarah. Hope you are well.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

(b)(6)

From: Kendall, Sarah M	(b)(6)	
Sent: Friday, February 15	, 2019 9:51 AM	
To: Wolf, Chad	(b)(6)	

Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Chad, I congratulate you on this nomination and I wish you all the best in the position as you move forward.

Sarah

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

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Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
	"Kendall, Sarah M	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/03 10:20:54		
Delivered Date:	2019/03/03 10:20:00		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
	"Meckley, Tammy M	(b)(6)	
To:		(b)(6)	
Subject:	RE: Secretary of Homeland Secur	ity Kirstjen M. Nielsen on the Nomination	of Chad Wolf
Date:	2019/03/04 09:30:00		
Priority:	Normal		
Type:	Note		

Will do.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

From: Meckley.	, Tammy M	(b)(6)	
Sent: Monday, M	March 4, 2019 9:15 AM		
To: Wolf, Chad	(b)(6)		

Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

I'm definitely starting to look for my next challenge. However, I love ground operations; finding issues, creating solutions and measuring the results/business value. Keep your eyes and ears open for SES positions across the DHS components. Also, once you settle in, let's have lunch.

В	est,	
т	0.000.00	

Tammy

From: Wolf, Chad	(b)(6)	
Sent: Sunday, March 03, 2019	10:18 AM	
To: Meckley, Tammy M	(b)(6)	
Subject: RE: Secretary of Hor	neland Security Kirstjen M	A. Nielsen on the Nomination of
Chad Wolf		

Hey, there. Hope you are doing well. Could always use another hand in PLCY © Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS) (b)(6)

From: Meckley, Tammy M	(b)(6)	
Sent: Friday, February 15, 2019 10:14 A	AM	
To: Wolf, Chad (b)(6)		
Subject: Re: Secretary of Homeland Sec	curity Kirstjen M. Nielsen on the	Nomination of
Chad Wolf		

Congrats, big shot!

Sent from my iPhone

On Feb 15, 2019, at 9:39 AM, Office of the Secretary

<image001.gif>

February 15, 2019

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad <	(b)(6)	
		(b)(6)	
	"Meckley, Tammy M	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/04 09:30:49		
<b>Delivered Date:</b>	2019/03/04 09:30:00		

	Wolf, Chad		(b)(6)	
From:		· · · · · · · · · · · · · · · · · · ·	(b)(6)	
To:	(	(b)(6)		
Subject:	RE: Briefing on cyber	rsecurity technolo	рду	
Date:	2019/03/19 19:35:00	)		
Priority:	Normal			
Туре:	Note			

#### (b)(6)

Apologies for the late reply.

I'm checking with a few folks and should have an answer back to you shortly.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Plans, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

(b)(6)

From:	(b)(6)	
Sent: Tuesday, Marc	h 5, 2019 2:55 P	M
To: Wolf, Chad	(b)(6)	
Subject Driefing on		shualagu

Subject: Briefing on cybersecurity technology

Chad,

I don't know what your status is with regard to taking meetings with outside companies, so tell me how to proceed on this request. There is a company, Blue Ridge Networks, that has cybersecurity technology that is constantly shown to be superior to anything else in the marketplace. I do not have them as a client, but have been an outside advisor to them for several years. The Coast Guard uses them and would highly recommend them, I believe. Japan has licensed the technology and is in the process of installing their technology broadly throughout the government and private sector. Many financial institutions are satisfied customers. It is compatible with previously installed technologies. In all the time it has been used, it has never been penetrated.

They would like to brief you, if that's possible. If your present circumstance does not permit that kind of interaction, could you recommend a decision-maker inside DHS who would be the right place for them to have a discussion about their capabilities?

Thanks for anything you can do.

Hope all is well.

(b)(6)

### Sent from Mail for Windows 10

Sender:	Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/19 19:35:25		
Delivered Date:	2019/03/19 19:35:00		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Kozanas, Dena	(b)(6) (b)(6)	
Subject:	RE: DRAFT - questionnaire	updates	
Date:	2019/04/15 17:25:00		
Priority:	Normal		
Туре:	Note		

Thank you for this – very helpful. See my edits below. Let me know what you think.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Plans, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

(b)(6)

From: Kozanas, Dena (b)(6) Sent: Monday, April 15, 2019 4:57 PM To: Wolf, Chad (b)(6) Subject: DRAFT - questionnaire updates

(b)(6)

### Dena Kozanas Chief of Staff Office of Strategy, Policy &Plans U.S. Department of Homeland Security

(b)(6)

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
Posiniante	"Kozanas, Dena	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/04/15 17:25:39		
Delivered Date:	2019/04/15 17:25:00		

From:	Wolf. Chad (b)(6)
rion.	(b)(6)
To:	
Subject:	Fwd: (b)(6) - New Contact Information
Date:	2018/12/19 14:36:44
Priority:	Normal
Type:	Note

CW

From: (b)(6)

Sent: Wednesday, December 19, 2018 2:31 PM

To: (b)(6)

Subject: Bob Walker - New Contact Information

As of January 1, 2019, this email address will no longer be operative. You can reach me in the future at (b)(6)

	(b)(6)	
Execut	ive Chairman	
-	(b)(6)	

(b)(6)

F 202.638.7045

### WEXLER | WALKER

1317 F Street, NW, Suite 800

Washington, DC 20004

	Wolf, Chad (b)(6)		
Sender		(b)(6)	
Recipient			
Sent Date:	2018/12/19 14:36:44		

	Houlton, Tyler	(b)(6)	
From		(b)(6)	
	"Wolf, Chad	(b)(6)	
Та		(b)(6)	
10	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Subject	Draft Release and Employee	Message	
Date	2019/02/08 14:43:54		
Priority	Normal		
Туре	Note		

Will send the Friday employee message shortly

#### PRESS RELEASE

# SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

WASHINGTON- Today, Secretary of Homeland Security Kirstjen M. Nielsen released the following statement on President Trump's nomination of Chad F. Wolf to be the Under Secretary of Policy at the Department of Homeland Security:

"On behalf of the Department of Homeland Security's quarter of million dedicated men and women, I want to congratulate Chad Wolf on his nomination to be the Under Secretary of Homeland Security for Policy. Chad has tirelessly served DHS for the last two years in various positions, including most recently as Chief of Staff for the Department. While Chad's shoes will be tough to fill, I am confident he will bring the same work ethic, knowledge and skillset to the Office of Strategy, Policy and Plans. I look forward to continuing our work together in his new role."

###

#### S1 MESSAGE

#### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary of Homeland Security for Policy. I congratulate Mr. Wolf on his nomination and wish him the best of luck in the confirmation process.

Chad has admirably served as the Department's Chief of Staff over the last year. Chad has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff, Mr. Wolf served as both the

Acting Chief of Staff and the Deputy Chief of Staff at the Department. He has also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Mr. Wolf helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Mr. Wolf worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Mr. Wolf has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University. An avid outdoorsman, Chad is an elite athlete who has completed 5 Iron Man triathlons and is a six-time tennis champion at the Army Navy Country Club.

Please join me in congratulating Chad Wolf on his nomination and his new role at DHS.

Sincerely, Kirstjen M. Nielsen Secretary of Homeland Security With honor and integrity, we will safeguard the American people, our homeland, and our values.

#### Tyler Q. Houlton

Press Secretary U.S. Department of Homeland Security (b)(6)

Sender:	Houlton, Tyler	(b)(6)	
		(b)(6)	
	"Wolf, Chad	(b)(6)	
Decinient		(b)(6)	
Recipient	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/08 14:43:52		
Delivered Date:	2019/02/08 14:43:54		

	Harrell, Brian	(b)(6)		
From:		(b)(6)		
To:	"Wolf, Chad	(b)(6) (b)(6)		7
Subject:	FW: Secretary of Homela	and Security Kirstjen M. Nielsen on	the Nomination of Chad Wolf	
Date:	2019/02/15 11:34:23			
Priority:	Normal			
Type:	Note			

Fantastic news, Chad. Congrats! B

Brian M. Harrell
Assistant Director for Infrastructure Security
U.S. Cybersecurity and Infrastructure Security Agency
Cell:
(b)(6)
Executive Assistant:
(b)(6)



CISA Wordmark CMYK 20181115\_4 color seal

with dk blue text

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

#### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Harrell, Brian	(b)(6)	
Sender:		(b)(6)	
Paciniont	"Wolf, Chad	(b)(6)	
Recipient.		(b)(6)	
Sent Date:	2019/02/15 11:34:22		
<b>Delivered Date:</b>	2019/02/15 11:34:23		

From:	Ray, Charles W ADM		(b)(6)	
		(b)(6)		
To:	"Wolf, Chad	(b)(6) (b)(6)		
Subject:	FW: Secretary of Homeland S	ecurity Kirstjen M. Nie	lsen on the Nomi	nation of Chad Wolf
Date:	2019/02/15 19:56:12			
Priority:	Normal			
Туре:	Note			

Chad:

Congratulations on the new assignment. You will do good things for our Department from that position and I look forward to serving with you.

Take care

Charlie

Sent with BlackBerry Work

(www.blackberry.com)

From: Office of the Secretary (b)(6)

Date: Friday, Feb 15, 2019, 06:39

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

	Ray, Charles W ADM	(b)(6)		
Sender:		(b)(6)	1	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)		-
	2019/02/15 19:55:47	(5)(6)		
Delivered Date:	2019/02/15 19:56:12			

From:	(b)(6	ô)		
To:	"Wolf, Chad	(b)(6)		
		(b)(6)		
Subject:	Re: Question			
Date:	2018/09/07 10:47:32			
Priority:	Normal			
Туре:	Note.EnterpriseVault.She	ortcut		

The Lancaster County Republican Committee is looking for speaker for their Fall event. Lancaster is the key County in Pennsylvania for the statewide vote because it delivers the largest Republican pluralities. Obviously, with both a Governor and Senate race, it's an important event.

	018, at 10:37 AM, Wolf, Chad	(b)(6)	wrote:
>			
> No - not spe	cifically.		
> We haven't h	had any specific asks to do them.		
>	<i>i</i> 1		
> Sent from m	y iPhone		
>			
>> On Sep 7, 1	2018, at 10:32 AM, (b)(6)		
< (b)	wrote:		
>>			
>> Does the S	ecretary do political events?		
Sender:	(b)(6)		
Berleinte	"Wolf, Chad (b)(6)		
Recipient:	(b)(6)		
Sent Date:	2018/09/07 10:47:20		

Delivered Date: 2018/09/07 10:47:32

	Rezmovic, Jeffrey M	(	b)(6)		
From:		(b)(6)			
Ter	"Wolf, Chad	(b)(6)			
10:		(b)(6)			
Subject:	RE: Secretary of Homeland Sec	urity Kirstjen M. Nielse	en on the Nomir	nation of Chao	d Wolf
Date:	2019/03/11 15:32:17				
Priority:	Normal				
Type:	Note				

Great to hear from you! All is well at USCIS. I oversee our information sharing agreements with other federal agencies, and with other countries. It's interesting work, and there aren't many "emergencies"... which has been great for work/life balance after 6 and a half years in the DHS front office.

Hopefully your move to building 17 will at least move you in the direction of normal...though I doubt it will get you there completely. There are some great folks over there! Don't ever hesitate to let me know if I can help.

From: Wolf, Chad	(b)(6)	
Sent: Sunday, March 3, 2	019 10:20 AM	
To: Rezmovic, Jeffrey M	(b)(6)	
Subject: RE: Secretary of	Homeland Security Kirstje	en M. Nielsen on the Nomination of
Chad Wolf		

Jeff! How are you doing? Haven't heard from you in a while.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS) (b)(6)

From: Rezmovic, Jeffrey M	(b)(6)
Sent: Friday, February 15, 2019	9:56 AM
To: Wolf, Chad (b)(6)	
Subject: FW: Secretary of Hom	eland Security Kirstjen M. Nielsen on the Nomination
of Chad Wolf	

Congrats Chad! Super exciting.

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Rezmovic, Jeffrey M	(b)	(6)	
		(b)(6)		
Recipient:	"Wolf, Chad	(b)(6)		
		(b)(6)		
Sent Date:	2019/03/11 15:31:49			
<b>Delivered Date:</b>	2019/03/11 15:32:17			

	SANDERS, JOHN P (b)(6)
From:	(b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
Date:	: 2019/02/15 09:32:30
Priority:	Normal
Type:	Note

Congratulations!

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo	)
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February 15, 2019

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Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	SANDERS, JOHN P	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	
Sent Date:	2019/02/15 09:32:02		
Delivered Date:	2019/02/15 09:32:30		

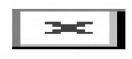
From:	(b)(6); (b)(7)(C)			
То:	"Wolf, Chad (b)(6) (b)(6)			
Subject:	W: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf			
Date:	2019/02/15 09:34:50			
Priority:	Normal			
Type:	Note			

Congratulations Chief! I look forward to working with you in your new role. All the best.



From: Office of the Secretary	(b)(6)		
Date: Friday, Feb 15, 2019, 9:20 AM			

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

Sender:	(b)(6); (b)	)(7)(C)	
Decinient	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/15 09:34:25		
Delivered Date:	2019/02/15 09:34:50		

	PLCY-SCO Tasking	(b)(6)	
From:		(b)(6)	
То:	"Wolf, Chad	(b)(6) (b)(6)	
Subject:	FW: Secretary of Homeland S	Security Kirstjen M. Nielsen on	the Nomination of Chad Wolf
Date:	2019/02/15 09:43:41		
Priority:	Normal		
Type:	Note		

Congratulations! Looking forward to working with you again! Best,

(b)(6)	

Director, Threat Prevention and Security Policy Screening Coordination Office / Office of Policy U. S. Department of Homeland Security Office: (b)(6)

From: Office of the Secretary	(b)(6)	
Sent: Friday, February 15, 201	9 9:14 AM	
Subject: Secretary of Homelan	d Security Kirstjen M. Nielsen on the Nom	nination of
Chad Wolf		



DHS Logo

February 15, 2019

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	PLCY-SCO Tasking	(b)(6)	
		(b)(6)	-
	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/15 09:43:40		
<b>Delivered Date:</b>	2019/02/15 09:43:41		

	Ware, Bryan	(b)(6)	
From:		(b)(6)	
To:	"Wolf, Chad	(b)(6)	
		(b)(6)	
	Re: Briefing on cybersecu 2019/03/19 19:38:55	nty technology	
Priority:			
Type:			

Sounds ok to me - I don't know the company. I gave a plan to Erica Dornburg that I would meet frequently with a diverse set of industry execs. I think it's good to hear their perspective as long as they understand we don't make

buying decisions. I can back bench for you or cover if you prefer.

--

Bryan S. Ware

U.S. Department of Homeland Security

(b)(6)

From: Wolf, Chad

Sent: Tuesday, March 19, 2019 7:34:59 PM

To: Ware, Bryan

Subject: FW: Briefing on cybersecurity technology

Suggestions on this one?

Chad F. Wolf

Senior Official Performing the Duties of the Under Secretary

&Assistant Secretary for Strategy, Plans, Analysis and Risk

Office of Strategy, Policy and Plans

U.S. Department of Homeland Security (DHS)

(b)(6)

From: (b)(6)

Sent: Tuesday, March 5, 2019 2:55 PM

To: Wolf, Chad (b)(6)

Subject: Briefing on cybersecurity technology

Chad,

I don't know what your status is with regard to taking meetings with outside companies, so tell me how to proceed on this request. There is a company, Blue Ridge Networks, that has cybersecurity technology that is constantly shown to be

superior to anything else in the marketplace. I do not have them as a client, but have been an outside advisor to them for several years. The Coast Guard uses them and would highly recommend them, I believe. Japan has licensed the technology and is in the process of installing their technology broadly throughout the government and private sector. Many financial institutions are satisfied customers. It is compatible with previously installed technologies. In all the time it has been used, it has never been penetrated.

They would like to brief you, if that's possible. If your present circumstance does not permit that kind of interaction, could you recommend a decision-maker inside DHS who would be the right place for them to have a discussion about their capabilities?

Thanks for anything you can do.

Hope all is well.

(b)(6)

Sent from \_ Mail for Windows 10

Sondor	Ware, Bryan	(b)(6)	
Sender.		(b)(6)	

Desiniante	"Wolf, Chad	(b)(6)	
Recipient: "Wolf, Ch		(b)(6)	
Sent Date:	2019/03/19 19:38:54		
Delivered Date:	2019/03/19 19:38:55		

From:	Coose, Andrew	(b)(6)				
To:	"Wolf, Chad	(b)(6)				
10.		(t	0)(6)			
Subject:	FW: Secretary of Hor	N: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf				
Date:	2019/02/15 09:47:50	)				
Priority:	Normal					
Туре:	Note					

Congratulations Chad!

Andrew Coose

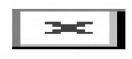
Federal Security Director

TSA IDAHO

(b)(6)

From: Office of the Secretary <	(b)(6)	
Date: Friday, Feb 15, 2019, 7:43 AM		

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Please join me in congratulating Chad on his nomination.

Sincerely,

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Secretary of Homeland Security

	Coose, Andrew	(b)(6)		
Paciniant	"Wolf, Chad	(b)(6)		
Recipient		(	b)(6)	
Sent Date:	2019/02/15 09:47:30			
Delivered Date:	2019/02/15 09:47:50			

From:	(b)(6)		
То:	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	Re: Briefing on cybersecurity tech	nnology	
Date:	2019/03/19 21:02:19		
Priority:	Normal		
Type:	Note		

## Wonderful. Thank you.

On Mar 19, 2019, at 7:35 PM, Wolf, Chad ((b)(6)) >wrote:

(b)(6)

Apologies for the late reply.

I'm checking with a few folks and should have an answer back to you shortly.

Chad F. Wolf

Senior Official Performing the Duties of the Under Secretary

&Assistant Secretary for Strategy, Plans, Analysis and Risk

Office of Strategy, Policy and Plans

U.S. Department of Homeland Security (DHS)

(b)(6)

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Thanks for anything you can do.

Hope all is well.

(b)(6)

Sent from \_  $\underline{Mail}$  for Windows 10

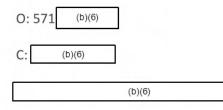
Sender:	(b)(6)	
Recipient:	"Wolf, Chad (b)(6)	
Recipient:		(b)(6)
Sent Date:	2019/03/19 19:43:16	
<b>Delivered Date:</b>	2019/03/19 21:02:19	
Message Flags:	Unread	

From:	BrenisChrist, Carmen ·	(b)(6)	
To:	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	FW: Secretary of Homeland Se	ecurity Kirstjen M. Nielsen o	on the Nomination of Chad Wolf
Date:	2019/02/15 09:49:21		
Priority:	Normal		
Type:	Note		

Congrats on the nomination!

## Patricia Brenis Christ

Office of the Administrator



From: Office of the Secretary (b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

	BrenisChrist, Carmen	(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/15 09:48:58		
Delivered Date:	2019/02/15 09:49:21		

	Kendall, Sarah M	(b)(6)	
From:		(b)(6)	
To	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	FW: Secretary of Homeland	d Security Kirstjen M. Nielsen on th	e Nomination of Chad Wolf
Date:	2019/02/15 09:51:00		
Priority:	Normal		
Type:	Note		

Chad, I congratulate you on this nomination and I wish you all the best in the position as you move forward.

Sarah

From: Office of the Secretary	(b)(6)
Sent: Friday, February 15, 2019 9:14 AM	

**Subject:** Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Kendall, Sarah M	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Wolf. Chad	(b)(6) (b)(6)	
Sent Date:	2019/02/15 09:50:51		
Delivered Date:	2019/02/15 09:51:00		

	Quinn, Cameron	(b)(6)	
From:		(b)(6)	
To:	"Wolf, Chad	(b)(6) (b)(6)	
Subject:	FW: Secretary of Homeland S	Security Kirstjen M. Nielsen on the	Nomination of Chad Wolf
Date:	2019/02/15 09:52:34		
Priority:	Normal		
Type:	Note		

Congratulations, Chad! (and good luck w/the confirmation process!!)

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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DHS Logo

February 15, 2019

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Quinn, Cameron (b)(6)	
Sender:	(b)(6)	
Recipient:	"Wolf, Chad (b)(6) (b)(6)	
Sent Date:	2019/02/15 09:52:33	
Delivered Date:	2019/02/15 09:52:34	

From:	Maldonado, Frances	(b)(6)			
To:	"Wolf, Chad <	(b)(6)			
10.		(b)(6)			
Subject:	RE: Secretary of Homeland S	Security Kirstjen M. Nie	lsen on the No	mination of Chad V	Volf
Date:	2019/02/15 09:53:56				
Priority:	Normal				
Type:	Note				

Congratulations, CW! What an awesome promotion! Good to see fantastic co-workers do well in the agency and continue to lead us in a great direction! This is much deserved and I know you will excel!

Sincerest blessings,

Frances

From: Office of the Secretary (b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

	-		
		_	
			-

DHS Logo

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Secretary of Homeland Security

	Maldonado, Frances	(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/15 09:53:36		
Delivered Date:	2019/02/15 09:53:56		

	Rezmovic, Jeffrey M(b)(6)	
From:	(b)(6)	
To:	"Wolf, Chad (b)(6) (b)(6)	٦
Subject:	FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf	
Date:	2019/02/15 09:55:43	
Priority:	Normal	
Туре:	Note	

Congrats Chad! Super exciting.

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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	Rezmovic, Jeffrey M		(b)(6)	
Sender:		(b)(6)		
Recipient:	"Wolf, Chad	(b)(6) (b)(6)		
Sent Date:	2019/02/15 09:55:39			
Delivered Date:	2019/02/15 09:55:43			

From:	(b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
Date:	2019/02/15 09:58:37
Priority:	Normal
Type:	Note

Congrats sir! Glad to hear.

Thank you

(b)(6) Action Officer, Office of the Director Cybersecurity and Infrastructure Security Agency

From: Office of the Secretary	(b)(6)
<b>Sent:</b> Friday, February 15, 2019 9:14 AM	.0 .

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	(b)(6)	
Recipient:	"Wolf, Chad (b)(6) (b)(6)	
Sent Date:	2019/02/15 09:58:36	
Delivered Date:	2019/02/15 09:58:37	

From:	Short, Tracy	(b)(6); (b)(7)(C)			
To:	"Wolf, Chad ∢		(b)(6) (b)(6)		
Subject:	FW: Secretary o	f Homeland Security	Kirstjen M. Nielsen or	the Nomination of	Chad Wolf
Date:	2019/02/15 10:	019/02/15 10:20:09			
Priority:	Normal				
Type:	Note				

Congrats! Now you can forget all about immigration, until the next phone call.

,	
From: Office of the Secretary	(b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



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Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

	Short, Tracy	(b)(6); (b)(7)(C)			
Recipient:	"Wolf, Chad		(b)(6)		
Recipient:			(b)(6)		
Sent Date:	2019/02/15 10:1	019/02/15 10:18:49			
Delivered Date:	2019/02/15 10:2	20:09			

	Coulter, Kathryn	(b)(6)	
From:		(b)(6)	
To:	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	Congratulations		
Date:	2019/02/15 10:45:28		
Priority:	Normal		
Туре:	Note		

Chad-

HUGE congratulations to you. So very well deserved. If there is anything I can do to support you in this new, exciting capacity, please don't hesitate to ask.

Kathryn

Kathryn A. Coulter Chief of Staff Science and Technology Directorate U.S. Department of Homeland Security

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



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Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Coulter, Kathryn	(b)(6)	
Sender:		(b)(6)	
Perinient	"Wolf, Chad	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2019/02/15 10:45:26		
Delivered Date:	2019/02/15 10:45:28		
Message Flags:	Unread		

From:	(b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
Date:	2019/02/15 10:58:49
Priority:	Normal
Type:	Note

Chad,

Congratulations, well-deserved and well earned. I hope the confirmation process is smooth and unanimous.

(b)(6) – Cheltenham Site Director Department of Homeland Security Federal Law Enforcement Training Centers National Capital Region Training Operations Directorate

(b)(6)

One of the truest measures of a leader is not who s/he is willing to stand with, but where and when in the face of the harshest adversity, s/he is willing to stand alone.  $\sim$ 

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



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Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Auer, Danny W	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	•
Sent Date:	2019/02/15 10:58:42		-
Delivered Date:	2019/02/15 10:58:49		

	Kozanas, Dena	(b)(6)	
From:		(b)(6)	
To:	"Wolf, Chad	(b)(6) (b)(6)	
Subject:	updated: draft bio		
Date:	2019/04/16 16:52:04		
Priority:	Normal		
Туре:	Note		

#### CHAD F. WOLF

Senior Official Performing the Duties of the Under Secretary &

Assistant Secretary for Strategy, Plans, Analysis and Risk

Office of Strategy, Policy, and Plans

**U.S. Department of Homeland Security** 

#### (INSERT PHOTO)

Chad F. Wolf is the Senior Official Performing the Duties of the Under Secretary and the Assistant Secretary for Strategy, Plans, Analysis, and Risk in the Office of Strategy, Policy, and Plans (PLCY). PLCY leads, conducts, and coordinates Department-wide policy development and strategic planning to promote quality, consistency, and integration for the programs, Components, offices, and activities across the Department.

Mr. Wolf has over 20 years of policy development and management experience in both the public and private sectors. Early in his career, Mr. Wolf worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

From 2002 to 2005, Mr. Wolf helped stand up the Transportation Security Administration in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy where he facilitated the establishment of the "laptop ban."

Before serving the Department of Homeland Security (DHS) in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy, where he advocated for a range of clients on various issues before the U.S. Congress, including aviation and homeland security issues.

Mr. Wolf has served in a variety of positions within DHS during this administration. He served as Chief of Staff at TSA. He has also served as both the Deputy Chief of Staff and Chief of Staff at the Department. During his time as Chief of Staff at DHS HQ, Mr. Wolf was responsible for providing counsel on all activities and matters involving homeland security initiatives, operations, and programs. He also initiated and maintained contacts and served as liaison for the Department with other Cabinet-level departments where he represented the Secretary's interests and built support for policy proposals and resource needs.

Mr. Wolf earned an undergraduate degree in history from Southern Methodist University. He holds a master's certificate in government contract management from Villanova University.

#### \*\*\*\*\*

Dena Kozanas Chief of Staff Office of Strategy, Policy &Plans U.S. <u>Denartment of Homeland Security</u> Desk (b)(6) Cell:

Sender:	Kozanas, Dena	(b)(6)	
		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	
Sent Date:	2019/04/16 16:50:31		
Delivered Date:	2019/04/16 16:52:04		
Message Flags:	Unread		

From:	RANDOLPH ALLES (DIR) (b)(6); (b)(7)(C)
To:	"Wolf, Chad (b)(6)
10.	(b)(6)
Subject:	Fwd: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
Date:	2019/02/15 11:02:51
Priority:	Normal
Type:	Note.SMIME.MultipartSigned

Chad, Great news, congratulations!

R.D. "Tex" Alles (b)(6); (b)(7)(C)

Begin forwarded message:

From: Office of the Secretary (b)(6) Date: February 15, 2019 at 09:13:58 EST

To: Undisclosed recipients:;

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

	_		
		-	
		_	

DHS Logo

February 15, 2019

Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

All e-mail to/from this account is subject to official review and is for official use only. Action may be taken in response to any inappropriate use of the Secret Service's e-mail system. This e-mail may contain information that is privileged, law enforcement sensitive, or subject to other disclosure limitations. Such information is loaned to you and should not be further disseminated without the permission of the Secret Service. If you have received this e-mail in error, do not keep, use, disclose, or copy it; notify the sender immediately and delete it.

	RANDOLPH ALLES (DIR) -	(b)(6)		
Recipient:	"Wolf, Chad	(b)(6)		
		(b)(6)		
Sent Date:	2019/02/15 11:02:27			
<b>Delivered Date:</b>	2019/02/15 11:02:51			

---

From	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Lim, Evelyn	(b)(6)	
10;		(b)(6)	
Subject:	FW: Congressman Walk	ker connection	
Date:	2018/08/14 16:07:00		
Priority:	Normal		
Type:	Note		

Hope you can meet with her.

Chad F. Wolf Chief of Staff Department of Homeland Security (tel (cel (b)(6)

From: (b)(6) Sent: Tuesday, August 14, 2018 3:30 PM To: Wolf, Chad (b)(6) Subject: Re: Congressman Walker connection

Thank you, sir.

I've sent (b)(6) my completed appointee information sheet as well as the PPO research questionnaire. He informed me that he will be away from the office on Thursday so I am waiting to hear back from Deputy Chief Lim on if she will be available.

Kind Regards, (b)(6)

On Mon, Aug 13, 2018 at 1:58 PM, Wolf, Chad (b)(6) wrote:

(b)(6)

Good to hear from you. I've copied a few folks in the office that you could sit down with on the 16<sup>th</sup> to discuss opportunities.

Departm	nent of Homeland	d Security	
	(b)(6)		

Sent: Wednesday, August 8, 2018 12:04 PM

To: Wolf, Chad (b)(6) Subject: Congressman Walker connection

Hi Chad,

Congressman Walker provided me with your email after one of our conversations where I expressed my interest in DHS.

You and I met in 2015 during a trip I took with a Millersville University cohort to Wexler & Walker where you shared so openly your story of traveling from SMU to Washington, D.C. as a recent graduate in hopes of landing a job on the Hill.

During my search to begin my career I thought about your story often and demonstrated the same determination and grit you had referenced. Since then, I have been working in Maryland for the Hogan administration with aspirations for the future.

I will be in the DC area on August 16th, meeting with Congressman Walker and would love the opportunity to meet with you and discuss opportunities within DHS.

Kind Regards,

Sender:	Wolf, Chad	(b)(6)	
		(b)(6)	
Recipient:	"Lim, Evelyn	(b)(6)	
		(b)(6)	
Sent Date:	2018/08/14 16:07:28		
<b>Delivered Date:</b>	2018/08/14 16:07:00		

From:	Wolf, Chad	(b)(6)	
From:		(b)(6)	
	"Lim, Evelyn	(b)(6)	
Tot		(b)(6)	
10.	"Taylor, Miles	(h)(6)	
		(b)(6)	
	"Holley, Michael	(b)(6)	
		(b)(6)	
Subject:	RE: Congressman Walker	connection	
Date:	2018/08/24 14:56:00		
Priority:	Normal		
Type:	Note		

Yes – I told S1 about (b)(6) Where are we with finding Silver a slot at the WH? I think (b)(6) could fill either of those slots. If for S1 – then yes, S1 would need to meet. I also need to meet her (it's been a couple of years since we last talked). Maybe schedule a time in early September for both me and S1. Separate meetings.

Chad I	. Wolf	
Chief o	of Staff	
Depar	tment of Ho	meland Security
(tel) (cell	(b)(6)	

From: (b)(6)				
Sent: Friday, August 24	, 2018 2:49 PM			_
To: Wolf, Chad	(b)(6)	aylor, Miles	(b)(6)	
Cc: Holley, Michael	(b)(6)			
Subject: FW: Congress	man Walker conr	nection		

I met with (b)(6) today and really liked her. I think she will be a good fit for the front office in (b)(6) position but assisting the Secretary more in administrative duties. Do either of you want to meet her or think S1 should meet her?

On another note, has anyone told S1 that (b)(6) will be moving to OPE? I told her at the beginning of October but now that I have a candidate for her position, I think we can massage the timing.

From:	(b)(6)		
Sent: Tuesday, A	August 21, 2018 10:14 AM		
To: Lim, Evelyn	(b)(6)		

Subject: Re: Congressman Walker connection

Hi Deputy Chief Lim,

Thank you for getting in touch with me. I would really appreciate the opportunity to meet with you.

I will be in the area on Monday, August 27th for a meeting from 10 a.m.-11:30 a.m. but could be available as early as necessary or in the afternoon.

If Monday does not agree with your schedule, please let me know and I will work towards finding a mutually agreeable date.

Respectfully, (b)(6)

On Tue, Aug 21, 2018 at 9:00 AM, Lim, Evelyn (b)(6) wrote:

I'm sorry that I missed you last week. Wondering if you have time to meet later in the week or next week?

I've included Mike Holley and Evan Hughes to help organize a time.

Best, Evelyn

From:	(b)(6)	
Sent: Monday, Augu	ust 13, 2018 8:25 PM	
To: Lim, Evelyn	(b)(6)	
Subject: Re: Congre	ssman Walker connection	on

Deputy Chief Lim,

I hope this email finds you well.

Michael Holley informed me that he will be out of the office on Thursday, August 16th, but that you may be available to meet. I am hoping we can find a mutually agreeable time to formally meet and discuss opportunities within the department. To note, I will be in the area for a meeting from 11:30am-1:00pm but could be available as early as necessary.

Sincerely,	
(b)(6)	

On Mon, Aug 13, 2018 at 4:03 PM,	(b)(6)	wrote:
Mr. Holley,		

It's a pleasure to meet you too. I will send you the required documents within the next few minutes. I greatly appreciate your time.

Ms. Lim- it's a pleasure to meet you as well.

Mon, Aug 13, 2018 at 2:12 PM, Holley, Michael	4.5405	
	(b)(6)	> wrote
Thanks, chief – moving you to BCC.		
Hi (b)(6)		
I'm the acting White House Liaison here at DHS – pleasure to discussing DHS opportunities with you further. In the meantir and return the attached documents along with a copy of your internal DHS/White House vetting purposes (please send to n Chief Wolf).	me, would you plea resume? These wi	ise complete ill be used for
Thank you.		
Respectfully,		
Michael Q. Holley		
White House Liaison Office		
Department of Homeland Security		
From: Wolf, Chad		
Sent: Monday. August 13. 2018 1:58 PM		
To: (b)(6)		
Cc: Holley, Michael (b)(6) Lim, Evely	/n (b)(6)	
Subject: RE: Congressman Walker connection		

Good to hear from you. I've copied a few folks in the office that you could sit down with on the 16<sup>th</sup> to discuss opportunities.

Chad F. Wolf Chief of Staff Department of Homeland Security T (b)(6) Email (b)(6) From: (b)(6) Sent: Wednesday, August 8, 2018 12:04 PM To: Wolf, Chad (b)(6) Subject: Congressman Walker connection

Hi Chad,

Congressman Walker provided me with your email after one of our conversations where I expressed my interest in DHS.

You and I met in 2015 during a trip I took with a Millersville University cohort to Wexler & Walker where you shared so openly your story of traveling from SMU to Washington, D.C. as a recent graduate in hopes of landing a job on the Hill.

During my search to begin my career I thought about your story often and demonstrated the same determination and grit you had referenced. Since then, I have been working in Maryland for the Hogan administration with aspirations for the future.

I will be in the DC area on August 16th, meeting with Congressman Walker and would love the opportunity to meet with you and discuss opportunities within DHS.

Kind Regards,

(b)(6)

Sondori	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
	"Lim, Evelyn	(b)(6)	
		(b)(6)	
Desiniante	"Taylor, Miles	(b)(6)	
Recipient:		(b)(6)	
	"Holley, Michael	(b)(6)	
		(b)(6)	
Sent Date:	2018/08/24 14:56:49		
Delivered Date:	2018/08/24 14:56:00		

From:	Wolf, Chad	(b)(6)	
To:		(b)(6)	
CC:	"Holley, Michael "Lim, Evelvn	(b)(6) (b)(6) (b)(6)	
	RE: Congressman Walker	(b)(6) connection	
Date:	2018/08/13 13:57:00		
Priority:	Normal		
Type:	Note		

(b)(6)

Good to hear from you. I've copied a few folks in the office that you could sit down with on the 16<sup>th</sup> to discuss opportunities.

Chad F	Wolf	
Chief o		
Depart	ment o	f Homeland Security
T: C:	(b)(6)	
Email:		(b)(6)

From:	(b)(6)
Sent: Wednesday,	August 8, 2018 12:04 PM
To: Wolf, Chad	(b)(6)
Subject: Congressn	nan Walker connection

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I will be in the DC area on August 16th, meeting with Congressman Walker and would love the opportunity to meet with you and discuss opportunities within DHS.

Kind Regards,	
(b)(6)	

	"Holley, Michael	(b)(6)	
Recipient:		(b)(6)	
	"Lim, Evelyn	(b)(6)	
		(b)(6)	
Sent Date:	2018/08/13 13:58:00		
<b>Delivered Date:</b>	2018/08/13 13:57:00		

From:	Wolf, Chad	(b)(6)
To:		(b)(6)
Subject:	Re: Question	
Date:	2018/09/07 10:37:19	
Priority:	Normal	
Type:	Note	

No - not specifically.

We haven't had any specific asks to do them.

Sent from my iPhone

> On Sep 7, 2018, a	at 10:32 AM	(b)(6)	> wrote:
>			
> Does the Secreta		s?	
Sender:	Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/09/07 10:37:19		

	Wasowicz, John (b)(6)
То:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
Date:	2019/02/25 17:54:23
Priority:	Normal
Type:	Note

Chad: Congratulations. Thanks for all your help with TSA initiatives. JW

From: Office of the Secretary (b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

	-		-	
		_		
_		_	_	

DHS Logo

February 15, 2019

## Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

	Wasowicz, John	(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/25 17:54:15		
<b>Delivered Date:</b>	2019/02/25 17:54:23		

	Dornburg, Erica	(b)(6)		
From:		(b)(6)		
To:	"Wolf, Chad	(b)(6)		
10.		(b)(6)		
CC:	"Maher, Joseph	(b)(6)		
		(b)(6)		
Subject:	FW: Secretary of Homeland	Security Kirstjen M. Nielsen on t	the Nomination	of Chad Wolf
Date:	2019/02/26 12:24:25			
Importance:	High			
Priority:	Urgent			
Type:	Note			

Dear Chad:

Congratulations on your nomination! <u>https://www.whitehouse.gov/presidential-actions/nominations-sent-senate-3/</u>. Please we now need to re-submit your OGE 278 report:

(b)(5)

Thanks,

Erica Dornburg Associate General Counsel (Ethics)

# Confidentiality Notice and Warning

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error,

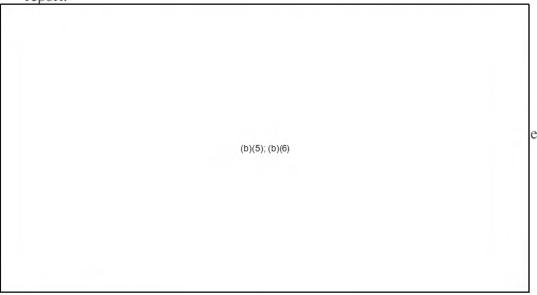
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From: Dornburg, Erica Sent: Friday, February 15, 2019 1:20 PM To: Wolf, Chad ((b)(6)

**Subject:** FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Morning Chad:

Congratulations! Intent to nominate down, we usually see the actual nomination immediately thereafter. Once that occurs, we need to re-submit your OGE 278 report:



**Erica Dornburg** 

Associate General Counsel (Ethics)

## Confidentiality Notice and Warning

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From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate. Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

Sender:	Dornburg, Erica	(b)(6)	
		(b)(6)	
"Wolf. Chad	"Wolf. Chad	(b)(6)	
Paciniant		(b)(6)	
Recipient:	"Maher, Joseph	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/26 12:24:20		
<b>Delivered Date:</b>	2019/02/26 12:24:25		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
	"Houlton, Tyler	(b)(6)	
To:		(b)(6)	
	Hoffman, Jonathan I	(h)(6)	
		(b)(6)	
Subject:	RE: Draft Release and Emp	loyee Message	
Date:	2019/02/10 20:39:40		
Priority:	Normal		
Type:	Note		

Tyler – thank you for drafting. A few edits below.

Will also need a second message than announces several front office moves – me to PLCY, Miles to Chief and Sam Kaplan to Deputy Chief. Can you take a stab?

From: Houlton, Tyler	(b)(6)	
Sent: Friday, February	8, 2019 2:44 PM	
To: Wolf, Chad	(b)(6)	Hoffman, Jonathan
(b)(6)		

Subject: Draft Release and Employee Message

Will send the Friday employee message shortly

## PRESS RELEASE

## SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

WASHINGTON- Today, Secretary of Homeland Security Kirstjen M. Nielsen released the following statement on President Trump's nomination of Chad F. Wolf to be the Under Secretary of Strategy, Policy, and Plans at the Department of Homeland Security:

"On behalf of the Department of Homeland Security's quarter of million dedicated men and women, I want to congratulate Chad <del>Wolf</del> on his nomination to be the Under Secretary of <del>Homeland Security for</del> Policy. Chad has tirelessly served DHS for the last two years in various positions, including most recently as Chief of Staff for the Department. While Chad's shoes will be tough to fill, I am confident he will bring the same work ethic, knowledge and skillset to the Office of Strategy, Policy and Plans. I look forward to continuing our work together in his new role."

### S1 MESSAGE

## Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary of Homeland Security for Strategy, Policy, and Plans. I congratulate Mr. Wolf Chad on his nomination and am excited that he will continue to serve the Department in this critically important position wish him the best of luck in the confirmation process.

Chad has admirably served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Chad has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff, Mr. Wolf Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. He has In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Mr. Wolf Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Mr. Wolf worked in the U.S. Senate. for former Senators Phil Gramm and Chuck Hagel.

Mr. Wolf Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University. An avid outdoorsman, Chad is an elite athlete who has completed 5 Iron Man triathlons and is a six-time tennis champion at the Army Navy Country Club.

Please join me in congratulating Chad Wolf on his nomination and his new role at DHS.

Sincerely, Kirstjen M. Nielsen Secretary of Homeland Security With honor and integrity, we will safeguard the American people, our homeland, and our values.

**Tyler Q. Houlton** Press Secretary U.S. Department of Homeland Security (b)(6)

	Wolf, Chad	(b)(6)	_
Sender:		(b)(6)	
Recipient:	"Houlton, Tyler	(b)(6)	
		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/10 20:39:39		
Delivered Date:	2019/02/10 20:39:40		
Message Flags:	Unread		

	Houlton, Tyler	(b)(6)	
From:		(b)(6)	
	"Wolf Chad	(b)(6)	
Ter		(b)(6)	
10:	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Subject:	Re: Draft Release and Employ	ee Message	
Date:	2019/02/10 21:00:37		
Priority:	Normal		
Type:	Note		

Yes. That will be done first thing in the morning. Working in their bios

Tyler Q. Houlton

DHS

From: Wolf, Chad

Sent: Sunday, February 10, 2019 8:39:39 PM

To: Houlton, Tyler; Hoffman, Jonathan

Subject: RE: Draft Release and Employee Message

Tyler – thank you for drafting.

A few edits below.

Will also need a second message than announces several front office moves – me to PLCY, Miles to Chief and Sam Kaplan to Deputy Chief.

Can you take a stab?

From: Houlton, Tyler (b)(6)

Sent: Friday, February 8, 2019 2:44 PM

To: Wolf, Chad (b)(6); Hoffman, Jonathan

Subject: Draft Release and Employee Message

Will send the Friday employee message shortly

## PRESS RELEASE

## SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

WASHINGTON- Today, Secretary of Homeland Security Kirstjen M. Nielsen released the following statement on President Trump's nomination of Chad F. Wolf to be the Under Secretary

of Strategy, Policy, and Plans at the Department of Homeland Security:

"On behalf of the Department of Homeland Security's quarter of million dedicated men and women, I want to congratulate Chad

Wolf on his nomination to be the Under Secretary of Homeland Security for Policy. Chad has tirelessly served DHS for the last two years in various positions, including most recently as Chief of Staff for the Department. While Chad's shoes will be tough to fill, I am confident he will bring the same work ethic, knowledge and skillset to the Office of Strategy, Policy and Plans. I look forward to continuing our work together in his new role."

###

#### S1 MESSAGE

### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary of Homeland Security for Strategy, Policy, and Plans. I congratulate Mr. Wolf Chad

on his nomination and am excited that he will continue to serve the Department in this critically important position

wish him the best of luck in the confirmation process.

Chad has admirably served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership,

expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary.

Chad has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff,

Mr. Wolf Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department.

He has In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Mr. Wolf Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Mr. Wolf worked in the U.S. Senate.-

for former Senators Phil Gramm and Chuck Hagel.

#### Mr. Wolf

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University. An avid outdoorsman, Chad is an elite athlete who has completed 5 Iron Man triathlons and is a six-time tennis champion at the Army Navy Country Club.

Please join me in congratulating Chad Wolf on his nomination and his new role at DHS.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

Tyler Q. Houlton

# Press Secretary

# U.S. Department of Homeland Security



	Houlton, Tyler	(b)(6)	_
Sender:		(b)(6)	
	"Wolf, Chad	(b)(6)	
Recipient:	"Hoffman, Jonathan	(b)(6) (b)(6)	
		(b)(6)	
Sent Date:	2019/02/10 21:00:35		
Delivered Date:	2019/02/10 21:00:37		

From:	Wolf Chad	(b)(6)		
To:	"Wolf, Chad		(b)(6)	
10.			(b)(6)	
Subject:	Fwd: Sending N	ly Regards AND	Resume of a Talented Your	g Man
Date:	2019/02/10 22:	15:01		
Priority:	Normal			
Туре:	Note			

Forwar	rded message	
From:	(b)(6)	
Date: Fri, Feb 8	, 2019 at 8:39 AM	
Subject: Sendin	g My Regards AND Re	esume of a Talented Young Man
To: Chad Wolf	(b)(6)	

Hi Chad, What a year, or two, right? I think of you often, whenever the news is on these days actually. And, I am comforted knowing that you are at DHS.....

Hey – I think you briefly met the Wexler Walker fellow who worked for us for the 6 months before the firm was closed. His name is (b)(6) and he was among the best of our young, just starting out employees.

His studies and areas of interest are aligned with national security and he would be a great fit with the DHS mission. He just completed his master's degree from Johns Hopkins. I am pretty sure he is a Republican (he worked for Rep. Smucker and grew up

in the Lancaster, PA area).... I am attaching (b)(6) resume, he is working for (b)(6) as his Chief of Staff, you know the drill – taking care of everything (b)(6) is supposed to be doing for his clients – until he finds a job aligned with his interests.

Any chance y	ou might have an opening	g at DHS for someone l	ike (b)(6)	Cheers, (b)(6)

1	(b)(6)	
_		
M:	(b)(6)	

(b)(6)

Sender:	Wolf Chad	(b)(6)			
Bestutents	"Wolf, Chad		(b)(6)		
Recipient:			(b)(6)		
Sent Date:	2019/02/10 22:	13:01			
Delivered Date:	2019/02/10 22:	15:01			

From:	(b)(6)	
To:	"Wolf, Chad (b)(6) (b)(6)	
Subject:	Re: Sending My Regards AND Resume of a Talented Young Man	
Date:	2019/02/11 07:46:27	
Priority:	Normal	
Type:	Note	

Yes sir

Respectfully,

(b)(6)

White House Liaison Office

Department of Homeland Security

From: Wolf, Chad

Sent: Sunday, February 10, 2019 10:17:33 PM

**To:** (b)(6)

Subject: FW: Sending My Regards AND Resume of a Talented Young Man

(b)(6) Can you call (b)(6) (see resume) and see if his interests align with DHS?

From: Wolf Chad (b)(6)

Sent: Sunday, February 10, 2019 10:13 PM

To: Wolf, Chad (b)(6)

Subject: Fwd: Sending My Regards AND Resume of a Talented Young Man

----- Forwarded message ------

From:	(b)(6)	

Date: Fri, Feb 8, 2019 at 8:39 AM

Subject: Sending My Regards AND Resume of a Talented Young Man

To: Chad Wolf (b)(6)

Hi Chad, What a year, or two, right? I think of you often, whenever the news is on these days actually. And, I am comforted knowing that you are at DHS.....

Hey – I think you briefly met the Wexler Walker fellow who worked for us for the 6 months before the firm was closed. His name is (b)(6) and he was among the best of our young, just starting out employees. His studies and areas of interest are aligned with national security and he would be a great fit with the DHS mission. He just completed his master's degree from Johns Hopkins. I am pretty sure he is a Republican (he worked for Rep. Smucker and grew up in the Lancaster, PA area).... I am attaching Patrick's resume, he is working for (b)(6) as his Chief of Staff, you know the drill – taking care of everything (b)(6) is supposed to be doing for his clients – until he finds a job aligned with his interests.

Any chance you might have an opening at DHS for someone like	(b)(6)	? Cheers,	(b)(6)	]
--	--------	-----------	--------	---

(	(b)(6)	
м:	(b)(6)	
	(b)(6)	,

	Holley, Michael	(b)(6)	
Sender:		(b)(6)	
Recipient: "Wolf, Chad	"Wolf, Chad	(b)(6)	
Recipienti		(b)(6)	
Sent Date:	2019/02/11 07:46:26		
<b>Delivered Date:</b>	2019/02/11 07:46:27		

	Dornburg, Erica	(b)(6)	
From:		(b)(6)	
Ter	"Wolf, Chad	(b)(6)	
То:		(b)(6)	
Subject:	RE: Secretary of Homeland	Security Kirstjen M. Nielsen on the	Nomination of Chad Wolf
Date:	2019/02/27 08:57:31		
Priority:	Normal		
Type:	Note		

Chad – appreciate it if you could please resubmit your draft, pre-cleared nominee report at your earliest. Call if you want me to walk you through it. Thanks,

#### **Erica Dornburg**

Associate General Counsel (Ethics) Tel: (b)(6)

## **Confidentiality Notice and Warning**

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Dornburg, EricaSent: Tuesday, February 26, 2019 12:33 PMTo: Wolf, Chad(b)(6)Cc: Maher, Joseph(b)(6)

**Subject:** RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Yes indeed! Congrats

#### **Erica Dornburg**

Associate General Counsel (Ethics)

Tel: (b)(6)

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From: Wolf, Chad	(b)(6)	
Sent: Tuesday, February	26, 2019 12:25 PM	_
To: Dornburg, Erica	(b)(6)	
Cc: Maher, Joseph	(b)(6)	
· 1	· · · · · · · · · · · · · · · · · · ·	

**Subject:** RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Ha.

Was I actually nominated? Always the last to know.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

From: Dornburg, Erica	(b)(6)	
Sent: Tuesday, February	26, 2019 12:24 PM	
To: Wolf, Chad	(b)(6)	
Cc: Maher, Joseph	(b)(6)	
Subject: FW: Secretary	of Homeland Security	Kirstjen M. Nielsen on
the Nomination of Chad	Wolf	
Importance: High		

Dear Chad:

Congratulations on your nomination!

https://www.whitehouse.gov/presidential-actions/nominations-sent-senate-

3/. Please we now need to re-submit your OGE 278 report:

(b)(5)

Thanks,

#### **Erica Dornburg**

Associate General Counsel (Ethics) Tel: (b)(6)

<u>Confidentiality Notice and Warning</u>

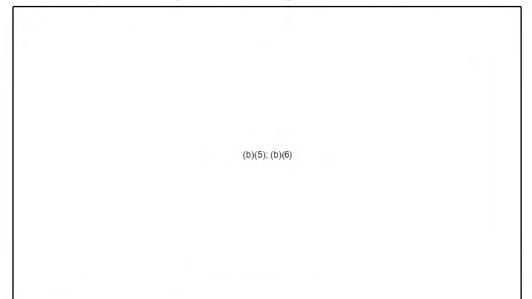
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> From: Dornburg, Erica Sent: Friday, February 15, 2019 1:20 PM To: Wolf, Chad (b)(6)

**Subject:** FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Morning Chad:

Congratulations! Intent to nominate down, we usually see the actual nomination immediately thereafter. Once that occurs, we need to re-submit your OGE 278 report:



#### **Erica Dornburg**

Associate General Counsel (Ethics) Tel: (b)(6)

#### Confidentiality Notice and Warning

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Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

(b)(6)



DHS Logo

February 15, 2019

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

Sender:	Dornburg, Erica	(b)(6)	
		(b)(6)	
Desinients	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/27 08:57:30		
<b>Delivered Date:</b>	2019/02/27 08:57:31		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
	"Houlton, Tyler	(b)(6)	
Ter		(b)(6)	
10:	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
	"Taylor, Miles	(b)(6)	
		(b)(6)	
	"Wales, Brandon	(b)(6)	
		(b)(6)	
Subject:	C Wolf Release: For Review		
Date:	2019/02/11 16:40:09		
Priority:	Normal		
Type:	Note		

+ Miles and Brandon for review.

From: Houlton, Tyler	(b)(6	)
Sent: Monday, Februar	y 11, 2019 10:0	8 AM
To: Wolf, Chad	(b)(6)	Hoffman, Jonathan
(b)(6)		

Subject: RE: Draft Release and Employee Message

Clean below.

# PRESS RELEASE

# SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

WASHINGTON- Today, Secretary of Homeland Security Kirstjen M. Nielsen released the following statement on President Trump's nomination of Chad F. Wolf to be the Under Secretary of Strategy, Policy, and Plans at the Department of Homeland Security:

"On behalf of the Department of Homeland Security's quarter of million dedicated men and women, I want to congratulate Chad on his nomination to be the Under Secretary of Policy. Chad has tirelessly served DHS for the last two years in various positions, including most recently as Chief of Staff for the Department. While Chad's shoes will be tough to fill, I am confident he will bring the same work ethic, knowledge and skillset to the Office of Strategy, Policy and Plans. I look forward to continuing our work together in his new role."

###

# **S1 MESSAGE**

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Chad has admirably served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

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Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University

Please join me in congratulating Chad on his nomination.

Sincerely, Kirstjen M. Nielsen Secretary of Homeland Security With honor and integrity, we will safeguard the American people, our homeland, and our values.

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
	"Houlton, Tyler	(b)(6)	
	in	(b)(6)	
Bestelante	"Hoffman, Ionathan	(b)(6) (b)(6)	
Recipient:	"Taylor, Miles	(b)(6)	
		(b)(6)	
	"Wales, Brandon	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/11 16:40:08		
<b>Delivered Date:</b>	2019/02/11 16:40:09		

	Taylor, Miles	(b)(6)	
From:		(b)(6)	
	"Wolf, Chad	(b)(6)	
		(b)(6)	
To:	"Houlton, Tyler	(b)(6)	
10:		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
CC:	"Wales, Brandon	(b)(6)	
		(b)(6)	
Subject:	Re: C Wolf Release: For Review		
Date:	2019/02/11 17:32:01		
Priority:	Normal		
Type:	Note		

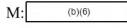
OPA team—we are planning on this getting announced by White House on WEDNESDAY. Waiting on confirmation. But please tee up for then. A tweet would probably be good too.

М

Miles Taylor

Deputy Chief of Staff

# U.S. Department of Homeland Security



From: Taylor, Miles

Sent: Monday, February 11, 2019 4:43:18 PM

To: Wolf, Chad; Houlton, Tyler; Hoffman, Jonathan

Cc: Wales, Brandon

Subject: Re: C Wolf Release: For Review

Looks good to me...but in her quote we call you U/S of Policy and U/S of Strategy, Policy, and Plans. I have no problem with using U/S of Policy as shorthand, but we should be consistent or only make it the second-use after first formal use.

Miles Taylor

Deputy Chief of Staff

U.S. Department of Homeland Security



From: Wolf, Chad

Sent: Monday, February 11, 2019 4:40:08 PM

To: Houlton, Tyler; Hoffman, Jonathan

Cc: Taylor, Miles; Wales, Brandon

Subject: C Wolf Release: For Review

+ Miles and Brandon for review.

From: Houlton, Tyler (b)(6)

Sent: Monday, February 11, 2019 10:08 AM

To: Wolf, Chad (b)(6) Hoffman, Jonathan

Subject: RE: Draft Release and Employee Message

Clean below.

## PRESS RELEASE

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###

#### S1 MESSAGE

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Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

	Taylor, Miles	(b)(6)	
Sender:		(b)(6)	
	"Wolf, Chad	(b)(6)	
		(b)(6)	
	"Houlton, Tyler	(b)(6)	
Desinient		(b)(6)	
Recipient:	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
	"Wales, Brandon	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/11 17:32:00		

Delivered Date: 2019/02/11 17:32:01

	Houlton, Tyler	(b)(6)	
From:		(b)(6)	
	"Taylor, Miles	(b)(6)	
	"Wolf, Chad	(b)(6)	 
To:		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
CC:	"Wales, Brandon	(b)(6)	
		(b)(6)	
Subject:	RE: C Wolf Release: For Review		
Date:	2019/02/11 19:24:41		
Priority:	Normal		
Type:	Note		

Kept it consistent and added a line about a speedy confirmation process. Also is it "U/S for strategy" or "U/S of strategy"?

### PRESS RELEASE

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Sincerely, Kirstjen M. Nielsen Secretary of Homeland Security With honor and integrity, we will safeguard the American people, our homeland, and our values.

Tyler Q. Houlton Press Secretary U.S. Department of Homeland Security

From: Taylor, Miles	(b)(6)		
Sent: Monday, February	11, 2019 4:43 PM		
To: Wolf, Chad	(b)(6) Hou	ton, Tyler	
(b)(6)	Hoffman, Jonatha	1 (b)(6)	
Cc: Wales, Brandon	(b)(6)		
Subject De C Walf Dal	Dagas For Darrians		

Subject: Re: C Wolf Release: For Review

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Miles Taylor Deputy Chief of Staff U.S. Department of Homeland Security M: (b)(6)

From: Wolf, Chad Sent: Monday, February 11, 2019 4:40:08 PM To: Houlton, Tyler; Hoffman, Jonathan Cc: Taylor, Miles; Wales, Brandon Subject: C Wolf Release: For Review

+ Miles and Brandon for review.

From: Houlton, Tyler (b)(6)
Sent: Monday, February 11, 2019 10:08 AM
To: Wolf, Chad (b)(6)
(b)(6)
(b)(6)

Subject: RE: Draft Release and Employee Message

Clean below.

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Secretary of Homeland Security

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	Houlton, Tyler	(b)(6)	
Sender:		(b)(6)	
	"Taylor. Miles	(b)(6)	
		(b)(6)	
	"Wolf, Chad	(b)(6)	
Paciniant		(b)(6)	
Recipient:	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
	"Wales, Brandon	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/11 19:24:39		
Delivered Date:	2019/02/11 19:24:41		

	Wales, Brandon	(b)(6)	
From:		(b)(6)	
	"Houlton, Tyler	(b)(6)	
		(b)(6)	
	"Taylor, Miles	(b)(6)	
To		(b)(6)	
10.	"Wolf, Chad	(b)(6)	
		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Subject:	Re: C Wolf Release: For Rev	view	
Date:	2019/02/11 19:28:13		
Priority:	Normal		
Type:	Note		

Looks good. In this context it should be "for".

Brandon D. Wales

Acting Deputy Chief of Staff

Department of Homeland Security

Mobile: (b)(6)

From: Houlton, Tyler

Sent: Monday, February 11, 2019 7:24:39 PM

To: Taylor, Miles; Wolf, Chad; Hoffman, Jonathan

Cc: Wales, Brandon

Subject: RE: C Wolf Release: For Review

Kept it consistent and added a line about a speedy confirmation process. Also is it "U/S for strategy" or "U/S of strategy"?

#### PRESS RELEASE

### SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

WASHINGTON- Today, Secretary of Homeland Security Kirstjen M. Nielsen released the following statement on President Trump's nomination of Chad F. Wolf to be the Under Secretary

for Strategy, Policy, and Plans at the Department of Homeland Security:

"On behalf of the Department of Homeland Security's quarter of million dedicated men and women, I want to congratulate Chad on his nomination to be the Under Secretary for Strategy, Policy, and Plans. Chad has tirelessly served DHS for the last two years in various positions, including most recently as Chief of Staff for the Department. While Chad's shoes will be tough to fill, I am confident he will bring the same work ethic, knowledge and skillset to the Office of Strategy, Policy and Plans. I look forward to continuing our work together in his new role and to a swift confirmation process."

#### S1 MESSAGE

## Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has admirably served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Mr. Wolf worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University

Please join me in congratulating Chad on his nomination.

###

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

Tyler Q. Houlton

**Press Secretary** 

U.S. Department of Homeland Security

(b)(6)

From: Taylor, Miles (b)(6)

Sent: Monday, February 11, 2019 4:43 PM

 To: Wolf, Chad ≤
 (b)(6)
 Houlton, Tyler

 (b)(6)
 Hoffman, Jonathan
 (b)(6)

Cc: Wales, Brandon (b)(6)

Subject: Re: C Wolf Release: For Review

Looks good to me...but in her quote we call you U/S of Policy and U/S of Strategy, Policy, and Plans. I have no problem with using U/S of Policy as shorthand, but we should

be consistent or only make it the second-use after first formal use.

Miles Taylor

Deputy Chief of Staff

U.S. Department of Homeland Security

M: (b)(6)

From: Wolf, Chad

Sent: Monday, February 11, 2019 4:40:08 PM

To: Houlton, Tyler; Hoffman, Jonathan

Cc: Taylor, Miles; Wales, Brandon

Subject: C Wolf Release: For Review

+ Miles and Brandon for review.

From: Houlton, Tyler (b)(6)

Sent: Monday, February 11, 2019 10:08 AM

To: Wolf, Chad (b)(6) Hoffman, Jonathan

Subject: RE: Draft Release and Employee Message

Clean below.

PRESS RELEASE

# SECRETARY NIELSEN STATEMENT ON THE NOMINATION OF CHAD WOLF

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Please join me in congratulating Chad on his nomination.

Sincerely,

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Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

	Wales, Brandon	(b)(6)	
Sender:		(b)(6)	
	"Houlton, Tyler	(b)(6)	
		(b)(6)	
	"Taylor, Miles	(b)(6)	
Pecinient	and a line of the second	(b)(6)	;
Recipient	"Wolf, Chad	(b)(6)	
		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/11 19:28:11		
Delivered Date:	2019/02/11 19:28:13		

	Wales, Brandon	(b)(6)	
From:		(b)(6)	
	"Wolf, Chad	(b)(6)	
		(b)(6)	
	"Houlton, Tyler	(b)(6)	
Ter		(b)(6)	
10:	"Taylor, Miles	(b)(6)	
		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Subject:	Re: C Wolf Release: For Rev	view	
Date:	2019/02/11 19:29:08		
Priority:	Normal		
Type:	Note		

That is the full formal title. But in this kind of message, U/S for Strategy... is appropriate.

Brandon D. Wales

Acting Deputy Chief of Staff

Department of Homeland Security

Mobile: (b)(6)

From: Wolf, Chad

Sent: Monday, February 11, 2019 7:28:02 PM

To: Houlton, Tyler; Taylor, Miles; Hoffman, Jonathan

Cc: Wales, Brandon

Subject: Re: C Wolf Release: For Review

Still have a Mr Wolf.

Believe it is Under Secretary, Office of ....

Chad Wolf

(b)(6)

From: Houlton, Tyler

Sent: Monday, February 11, 2019 7:24:39 PM

To: Taylor, Miles; Wolf, Chad; Hoffman, Jonathan

Cc: Wales, Brandon

Subject: RE: C Wolf Release: For Review

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### **S1 MESSAGE**

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

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## Tyler Q. Houlton

Press Secretary

U.S. Department of Homeland Security

rom: Taylor, Miles	(b)(6)		
	(5)(5)		
Sent: Monday, Februar	y 11, 2019 4:43 PM		
	y 11, 2019 4:43 PM	er	
Sent: Monday, Februar		er (b)(6)	
Co: Wolf, Chad	(b)(6) Houlton, Tyle		
<b>Fo:</b> Wolf, Chad	(b)(6) Houlton, Tyle Hoffman, Jonathan		

Looks good to me...but in her quote we call you U/S of Policy and U/S of Strategy, Policy, and Plans. I have no problem with using U/S of Policy as shorthand, but we should

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Miles Taylor

Deputy Chief of Staff

U.S. Department of Homeland Security



From: Wolf, Chad

Sent: Monday, February 11, 2019 4:40:08 PM

To: Houlton, Tyler; Hoffman, Jonathan

Cc: Taylor, Miles; Wales, Brandon

Subject: C Wolf Release: For Review

+ Miles and Brandon for review.

From: Houlton, Tyler (b)(6)

Sent: Monday, February 11, 2019 10:08 AM

To: Wolf, Chad (b)(6) Hoffman, Jonathan

Subject: RE: Draft Release and Employee Message

Clean below.

PRESS RELEASE

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#### **S1 MESSAGE**

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

## Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

	Wales, Brandon	(b)(6)	
Sender:		(b)(6)	
	"Wolf. Chad	(b)(6)	
		(b)(6)	
	"Houlton, Tyler	(b)(6)	
Pecinient		(b)(6)	
Recipient.	"Taylor, Miles	(b)(6)	
		(b)(6)	
	"Hoffman, Jonathan	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/11 19:29:07		
Delivered Date:	2019/02/11 19:29:08		

	Meckley, Tammy M	(b)(6)		]
From:		(b)(6)		
To:	"Wolf, Chad	(b)(6)		_
10;		(b)(6)	and the second	
Subject:	RE: Secretary of Homeland S	Security Kirstjen M. Nielsen or	the Nomination of Chad V	Volf
Date:	2019/03/04 09:15:20			
Priority:	Normal			
Туре:	Note			

I'm definitely starting to look for my next challenge. However, I love ground operations; finding issues, creating solutions and measuring the results/business value. Keep your eyes and ears open for SES positions across the DHS components. Also, once you settle in, let's have lunch.

Best, Tammy

From: Wolf, Chad (b)(6)
Sent: Sunday, March 03, 2019 10:18 AM
To: Meckley, Tammy M (b)(6)
Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of
Chad Wolf
Hey, there.
Hope you are doing well.
Could always use another hand in PLCY ©
Ched E. Welf

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS) (b)(6)

From: Meckley, Tammy M

Sent: Friday, February 15, 2019 10:14 AM To: Wolf, Chad (b)(6)

Subject: Re: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

(b)(6)

Congrats, big shot!

Sent from my iPhone

<image001.gif>

February 15, 2019

## Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

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(b)(6)  Recipient: "Wolf. Chad (b)(6) (b)(6)	Sender:	Meckley, Tammy M	(b)(6)	
			(b)(6)	
	Posiniont	"Wolf. Chad	(b)(6)	_
	Recipient		(b)(6)	 '
Sent Date: 2019/03/04 09:15:06	Sent Date:	2019/03/04 09:15:06		
ivered Date: 2019/03/04 09:15:20	Delivered Date:	2019/03/04 09:15:20		

	Kozanas, Dena	(b)(6)			
From:		(b)(6)			
To:	"Wolf, Chad	(b)(6) (b)(6)		7	
Subject:	E: HSGAC Bio Questionnaire				
Date:	2019/03/17 14:52:04	19/03/17 14:52:04			
Priority:	ormal				
Туре:	Note	ote			

Here's my feedback:

	(b)(5)	
Otherwise, I think it looks good.		

2:46 PM	
(b)(6)	McCament, James
Kozanas, Dena	(b)(6)

----**j**----- (-----

Attached is my bio questionnaire for HSGAC. Before I ship it off to OLA, do you guys mind reviewing and flagging anything.?

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary & Assistant Secretary for Strategy, Plans, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

Sender: Kozanas, Dena	(b)(6)		
Sender		(b)(6)	

Desiniante	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/17 14:52:03		
<b>Delivered Date:</b>	2019/03/17 14:52:04		

From:	(b)(6)		
To:	"Wolf, Chad (b)(6) (b)(6)		
Subject:	ongressman Walker connection		
Date:	018/08/08 12:04:16		
Priority:	rmal		
Туре:	Note		

Hi Chad,

Kind Regards,

Congressman Walker provided me with your email after one of our conversations where I expressed my interest in DHS.

You and I met in 2015 during a trip I took with a Millersville University cohort to Wexler &Walker where you shared so openly your story of traveling from SMU to Washington, D.C. as a recent graduate in hopes of landing a job on the Hill.

During my search to begin my career I thought about your story often and demonstrated the same determination and grit you had referenced. Since then, I have been working in Maryland for the Hogan administration with aspirations for the future.

I will be in the DC area on August 16th, meeting with Congressman Walker and would love the opportunity to meet with you and discuss opportunities within DHS.

(b)(6)			
Sender:	(b)(6)		
Recipient:	"Wolf, Chad	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/08/08 12:04:07		
Delivered Date:	2018/08/08 12:04:16		

From:	(b)(6)		
To:			
	"Lim, Evelyn	(b)(6)	
CC:		(b)(6)	
Subject:	RE: Congressman Walker	connection	
Date:	2018/08/13 14:12:51		
Priority:	Normal		
Type:	Note		

Thanks, chief – moving you to BCC.



I'm the acting White House Liaison here at DHS – pleasure to meet you. I'm looking forward to discussing DHS opportunities with you further. In the meantime, would you please complete and return the attached documents along with a copy of your resume? These will be used for internal DHS/White House vetting purposes (please send to me directly without DCoS Lim or Chief Wolf).

Thank you.

Respectfully,

(b)(6)

White House Liaison Office Department of Homeland Security

From: Wolf, (	Chad			
Sent: Monda	y, August 13, 2018 1:58 PM			
То:	(b)(6)			
Cc:	(b)(6)	Lim, Evelyn	(b)(6)	
Subject: RE: (	Congressman Walker connection			

(b)(6)

Good to hear from you. I've copied a few folks in the office that you could sit down with on the 16<sup>th</sup> to discuss opportunities.

Chad F. Wolf Chief of Staff Department of Homeland Security



From:	(b)(6)
Sent: Wednesday,	August 8, 2018 12:04 PM
To: Wolf, Chad	(b)(6)
	man Walker connection

Hi Chad,

Congressman Walker provided me with your email after one of our conversations where I expressed my interest in DHS.

You and I met in 2015 during a trip I took with a Millersville University cohort to Wexler &Walker where you shared so openly your story of traveling from SMU to Washington, D.C. as a recent graduate in hopes of landing a job on the Hill.

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I will be in the DC area on August 16th, meeting with Congressman Walker and would love the opportunity to meet with you and discuss opportunities within DHS.

Kind Regards,

(b)(6)		
Sender:	(b)(6)	
Recipient:	"Lim, Evelvn (b)(6) (b)(6)	
Sent Date:	2018/08/13 14:12:50	
Delivered Date:	2018/08/13 14:12:51	

From:	(b)(6)		
To:	"Wolf, Chad (b)(6) (b)(6)		
Subject:	e: Congressman Walker connection		
Date:	018/08/14 15:29:45		
Priority:	rmal		
Туре:	ote		

Thank you, sir.

I've sent Michael my completed appointee information sheet as well as the PPO research questionnaire. He informed me that he will be away from the office on Thursday so I am waiting to hear back from Deputy Chief Lim on if she will be available.

Kind Regards, (b)(6)

On Mon, Aug 13, 2018 at 1:58 PM, Wolf, Chad (b)(6) > wrote:

(b)(6)

Good to hear from you. I've copied a few folks in the office that you could sit down with on the  $16^{th}$  to discuss opportunities.

Chad F. Wolf

Chief of Staff

Department of Homeland Security

⊤: (b)(6)		
C: (b)(6)		
Email:		
	(b)(6)	

From: (b)(6)	rom:	(b)(6)	
--------------	------	--------	--

Sent: Wednesday, August 8, 2018 12:04 PM

To: Wolf, Chad (b)(6)

Subject: Congressman Walker connection

Hi Chad,

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future.

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Kind Regards,

(b)(6)

Sender:	(-/(-/	
Recipient:	"Wolf, Chad (b)(6	))
Recipient:	(b)(6)	
Sent Date:	2018/08/14 15:29:39	
Delivered Date:	2018/08/14 15:29:45	

Exemu	Lim, Evelyn	(b)(6)	
From:		(b)(6)	
	"Wolf, Chad	(b)(6)	
Ter		(b)(6)	
10:	"Taylor, Miles	(b)(6)	
		(b)(6)	
cc:		(b)(6)	
Subject:	FW: Congressman Walk	ker connection	
Date:	2018/08/24 14:49:07		
Priority:	Normal		
Type:	Note		

I met with (b)(6) today and really liked her. I think she will be a good fit for the front office in (b)(6) position but assisting the Secretary more in administrative duties. Do either of you want to meet her or think S1 should meet her?

On another note, has anyone told S1 that (b)(6) will be moving to OPE? I told her at the beginning of October but now that I have a candidate for her position, I think we can massage the timing.

From:	(b)(6)	
Sent: Tuesday,	August 21, 2018 10:14 AM	
To: Lim, Evelyn	(b)(6)	
Subject: Re: Co	ngressman Walker connection	

Hi Deputy Chief Lim,

Thank you for getting in touch with me. I would really appreciate the opportunity to meet with you.

I will be in the area on Monday, August 27th for a meeting from 10 a.m.-11:30 a.m. but could be available as early as necessary or in the afternoon.

If Monday does not agree with your schedule, please let me know and I will work towards finding a mutually agreeable date.

Respectfully,			
(b)(6)			

On Tue, Aug 21, 2018 at 9:00 AM, Lim, Evelyn (b)(6) wrote:

Hi (b)(6)

I'm sorry that I missed you last week. Wondering if you have time to meet later in the week or next week?

I've included (b)(6) and (b)(6) to help organize a time.

Best, Evelyn

From:	(b)(6)
Sent: Monday, Augu	ist 13, 2018 8:25 PM
To: Lim, Evelyn	(b)(6)
	ssman Walker connection

Deputy Chief Lim,

I hope this email finds you well.

(b)(6) informed me that he will be out of the office on Thursday, August 16th, but that you may be available to meet. I am hoping we can find a mutually agreeable time to formally meet and discuss opportunities within the department. To note, I will be in the area for a meeting from 11:30am-1:00pm but could be available as early as necessary.

Sincerely,

On Mon, Aug 13, 2018 at 4:03 PM,	(b)(6)	>wrote:
(b)(6)		

It's a pleasure to meet you too. I will send you the required documents within the next few minutes. I greatly appreciate your time.

Ms. Lim- it's a pleasure to meet you as well.

Kind Regards.	_
(b)(6)	

On Mon, Aug 13, 2018 at 2:12 PM, (b)(6) wrote:

Thanks, chief – moving you to BCC.

Hi <sup>(b)(6)</sup>

I'm the acting White House Liaison here at DHS – pleasure to meet you. I'm looking forward to discussing DHS opportunities with you further. In the meantime, would you please complete and return the attached documents along with a copy of your resume? These will be used for internal DHS/White House vetting purposes (please send to me directly without DCoS Lim or Chief Wolf).

Thank you.

Respectfully,

(b)(6)	
White House Liai	son Office
Department of H	omeland Security

From: Wolf, C	had		
Sent: Monday	/, August 13, 2018 1:58 PM		
То:	(b)(6)		
Cc:	(5)(5)	; Lim, Evelyn	(b)(6)
Subject: DE. C	Congressman Walker connection		

Subject: RE: Congressman Walker connection

#### (b)(6)

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Chad F. Wolf	
Chief of Staff	
Department of Homelar	nd Security
(b)(6)	
From:	(b)(6)
	r, August 8, 2018 12:04 PN

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ind Regards,	-
(b)(6)	

Condon	Lim, Evelyn	(b)(6)	
Sender:		(b)(6)	
	"Wolf, Chad	(b)(6)	
		(b)(6)	
Recipient:	"Taylor, Miles	(b)(6)	
Recipient		4.140	
		(b)(6)	
Sent Date:	2018/08/24 14:49:06		
Delivered Date:	2018/08/24 14:49:07		

From:	(b)(	6)	
To:	"Wolf, Chad	(b)(6) (b)(6)	
		(b)(0)	
Subject:			
Date:	2018/09/07 10:32:00		
Priority:	Normal		
Type:	Note		

#### Does the Secretary do political events?

Sender:	(b)(6	5)	
Destutents	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/09/07 10:31:32		
Delivered Date:	2018/09/07 10:32:00		

	Thurston, Eliza	(b)(6)	
From:		(b)(6)	
To:	"Wolf. Chad	(b)(6) (b)(6)	
Subject:	Fwd: Secretary of Homela	nd Security Kirstjen M. Nielsen on	the Nomination of Chad Wolf
Date:	2019/02/15 10:00:36		
Priority:	Normal		
Туре:	Note		

Congratulations!

Eliza Thurston

Scheduler | Office of the Secretary

U.S. Department of Homeland Security

Cell: (b)(6)

From: Office of the Secretary (b)(6)

Sent: Friday, February 15, 2019 9:13:58 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

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to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

· Sender:	Thurston, Eliza	(b)(6)	
		(b)(6)	
Pociniont	"Wolf, Chad	(b)(6)	
Recipient: "Wolf, Chad		(b)(6)	
Sent Date:	2019/02/15 10:00:35		
<b>Delivered Date:</b>	2019/02/15 10:00:36		

	Meckley, Tammy M	(b)(6)	
From:		(b)(6)	Ī
To:	"Wolf, Chad	(b)(6)	
10;		(b)(6)	
Subject:	Re: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf		
Date:	2019/02/15 10:14:44		
Priority:	Normal		
Type:	Note		

Congrats, big shot!

Sent from my iPhone

On Feb 15, 2019, at 9:39 AM, Office of the Secretary

<image001.gif>

February 15, 2019

# Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

	Meckley, Tammy M	(b)(6)	
		(b)(6)	
Berlatente	"Wolf. Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/02/15 10:14:15		
Delivered Date:	2019/02/15 10:14:44		

From:		(b)(6)	
To:	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	FW: Secretary of Homela	nd Security Kirstjen M. Nielsen or	the Nomination of Chad Wolf
Date:	2019/02/15 10:22:43		
Priority:	Normal		
Type:	Note		

Congratulations Chad.

(b)(6)	

Executive Assistant to the Commandant

From: Office of the Secretary	(b)(6)	

Date: Friday, Feb 15, 2019, 9:35 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

			10
	-		

DHS Logo

February 15, 2019

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Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	
Sent Date:	2019/02/15 10:22:28		
Delivered Date:	2019/02/15 10:22:43		

	Kozanas, Dena(b)(6)	
From:	(b)(6)	
To:	"Wolf, Chad (b)(6) (b)(6)	
Subject:	RE: DRAFT - questionnaire updates	
Date:	: 2019/04/15 17:37:01	
Priority:	: Normal	
Туре:	: Note	

I think the edits are good. I will send them to Emily Hymnowitz.

From: Wolf, Chad	(b)(6)	
Sent: Monday, April 1	5, 2019 5:26 PM	
To: Kozanas, Dena	(b)(6)	7
Subject: RE: DRAFT	- questionnaire updates	

Thank you for this – very helpful. See my edits below. Let me know what you think.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Plans, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

From: Kozanas, Dena	(b)(6)
Sent: Monday, April 1	5, 2019 4:57 PM
To: Wolf, Chad	(b)(6)
Subject: DRAFT - que	stionnaire updates

(b)(6)

(b)(6)

(b)(6)

#### \*\*\*\*\*

Dena Kozanas Chief of Staff Office of Strategy, Policy &Plans U.S. Denartment of Homeland Security Desk: (b)(6) Cell:

	Kozanas, Dena	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	
Sent Date:	2019/04/15 17:36:59		
Delivered Date:	2019/04/15 17:37:01		

	McCament, James	(b)(6)	
From:		(b)(6)	
To:	"Wolf. Chad	(b)(6) (b)(6)	
Subject:	FW: Secretary of Homeland	Security Kirstjen M. Nielsen on the N	omination of Chad Wolf
Date:	2019/02/15 10:34:42		
Priority:	Normal		
Type:	Note		

Congratulations Chad! Looking forward to a great partnership and to, no doubt, exciting days ahead.

James

James W. McCament Senior Official Performing the Duties of the Under Secretary Deputy Under Secretary, Office of Strategy, Policy and Plans Department of Homeland Security

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

February 15, 2019

### Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

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Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	McCament, James	(b)(6)
Sender:	(b)(6)	
Recipient:	"Wolf, Chad (b)(6) (b	)(6)
Sent Date:	2019/02/15 10:34:41	
Delivered Date:	2019/02/15 10:34:42	

	Kozanas, Dena	(b)(6)	
From:		(b)(6)	
	"Hymowitz, Emily	(b)(6)	
	"Wonnenberg, David	(b)(6) (b)(6)	
To:		(b)(6)	
	"Dornburg, Erica	(b)(6) و	
		(b)(6)	
	"Wolf, Chad	(b)(6)	
сс.		(b)(6)	
Subject:	PLCY U/S questionnaire add	ditional information requested	
Date:	2019/04/15 17:38:47		
Priority:	Normal		
Type:	Note		

Thank you for taking the time to chat earlier. Below is additional information from SOPDUS Wolf on the questions we discussed. Please review and advise if anything further is needed.

Thank you.

(b)(6)	

(b)(6)

(b)(6)

\*\*\*\*\*

Dena Kozanas Chief of Staff Office of Strategy, Policy &Plans U.S. Department of Homeland Security Desk Cell:

	Kozanas, Dena	(b)(6)	
Sender:		(b)(6)	
	"Hymowitz, Emily	(b)(6)	
		(b)(6)	
	"Wonnenberg, David	(b)(6)	
Recipient:		(b)(6)	
	"Dornburg, Erica	(b)(6)	
		(b)(6)	
아이트 이 속이 가 것	"Wolf, Chad	(b)(6)	
		(b)(6)	
Sent Date:	2019/04/15 17:38:46		
<b>Delivered Date:</b>	2019/04/15 17:38:47		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Dornburg, Erica	(b)(6)	
10.		(b)(6)	
Subject:	RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf		
Date:	2019/02/15 13:51:00		
Priority:	Normal		
Type:	Note		

Understood.

From: Dornburg, Erica (b)(6) Sent: Friday, February 15, 2019 1:51 PM To: Wolf, Chad (b)(6)

Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Please DO NOT sign until nomination comes out

### **Erica Dornburg**

Associate General Counsel (Ethics) Tel: (b)(6)

### Confidentiality Notice and Warning

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From: Dornburg, Erica Sent: Friday, February 15, 2019 1:20 PM

To: Wolf, Chad (b)(6)

**Subject:** FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Morning Chad:

Congratulations! Intent to nominate down, we usually see the actual nomination immediately thereafter. Once that occurs, we need to re-submit your OGE 278 report:

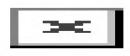
(b)(5); (b)(6)	
(0)(0), (0)(0)	

Associate General Counsel (Ethics) Tel: (b)(6)

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> From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

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Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Wolf, Chad	(b)(6)	-
Sender:		(b)(6)	
Desinient	"Dornburg, Erica	(b)(6)	
Recipient.		(b)(6)	
Sent Date:	2019/02/15 13:51:43		
<b>Delivered Date:</b>	2019/02/15 13:51:00		

	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Dornburg Frica	(b)(6) (b)(6)	
CC:	"Maher, Joseph	(b)(6) (b)(6)	
Subject:	RE: Secretary of Hom	eland Security Kirstjen M. Nielsen on the	e Nomination of Chad Wolf
Date:	2019/02/26 12:25:00		
Priority:	Normal		
Туре:	Note		

Ha. Was I actually nominated? Always the last to know.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

From: Dornburg, Erica (b)(6) Sent: Tuesday, February 26, 2019 12:24 PM To: Wolf, Chad (b)(6) Cc: Maher, Joseph (b)(6) Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf Importance: High

Dear Chad:

Congratulations on your nomination! <u>https://www.whitehouse.gov/presidential-actions/nominations-sent-senate-3/</u>. Please we now need to re-submit your OGE 278 report:

(b)(5)

(b)(5)	

### **Erica Dornburg**

Associate General Counsel (Ethics) Tel: (b)(6)

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(b)(5)

(b)(5); (b)(6)

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Associate General Counsel (Ethics) Tel:

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From: Office of the Secretary	(b)(6)
Sent: Friday, February 15, 2019 9:14	AM
Subject: Secretary of Homeland Sec	urity Kirstjen M. Nielsen on the
Nomination of Chad Wolf	



DHS Logo

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Kirstjen M. Nielsen Secretary of Homeland Security

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Dornburg, Erica	(b)(6)	
		(b)(6)	
	"Maher, Joseph	(b)(6)	
		(b)(6)	
Sent Date:	2019/02/26 12:25:23		
Delivered Date:	2019/02/26 12:25:00		

	Wolf, Chad (b)(6)	
From:	(b)(6)	
To: Subject:	FW: Sending My Regards AND Resume of a Talented Young Man	
Date:	2019/02/10 22:18:00	
Priority:	Normal	
Туре:	Note	

(b)(6)

Can you call (b)(6) (see resume) and see if his interests align with DHS?

From: Wolf Chad	(b)(6)	
Sent: Sunday, Februa	ry 10, 2019 10:1	3 PM
To: Wolf, Chad	(b)(6)	
Subject: Fwd: Sending	g My Regards Al	ID Resume of a Talented Young Man

Fory	warded message	
From:	(b)(6)	
Date: Fri, Fel	b 8, 2019 at 8:39 AM	
Subject: Send	ling My Regards AND	Resume of a Talented Young Man
To: Chad Wo	blf (b)(6)	

Hi Chad, What a year, or two, right? I think of you often, whenever the news is on these days actually. And, I am comforted knowing that you are at DHS.....

Hey – I think you briefly met the Wexler Walker fellow who worked for us for the 6 months before the firm was closed. His name is (b)(6) and he was among the best of our young, just starting out employees. His studies and areas of interest are aligned with national security and he would be a great fit with the DHS mission. He just completed his master's degree from Johns Hopkins. I am pretty sure he is a Republican (he worked for Rep. Smucker and grew up in the Lancaster, PA area).... I am attaching (b)(6) resume, he is working for (b)(6) as his Chief of Staff, you know the drill – taking care of everything (b)(6) is supposed to be doing for his clients – until he finds a job aligned with his interests.

··· [

(b)(6)			
Sender:	Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
	2019/02/10 22:17:33		

Delivered Date: 2019/02/10 22:18:00

	Wolf, Chad	(b)(6)	
From:			
To:	"Wasowicz, John	(b)(6)	
Subject:	RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf		
Date:	2019/02/26 23:00	:00	
Priority:	Normal		
Type:	Note		

Thank you, John. Appreciate the note and miss the TSA team.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

From: Wasowicz, John (b)(6) Sent: Monday, February 25, 2019 5:54 PM

To: Wolf, Chad (b)(6)

Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Chad: Congratulations. Thanks for all your help with TSA initiatives. JW

From: Office of the Secretary (b)(6) Sent: Friday, February 15, 2019 9:14 AM Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



DHS Logo

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Sender:	Wolf, Chad		(b)(6)		
	(b)(6)				
Recipient:	"Wasowicz, John	(b)(6)			
Sent Date:	2019/02/26 23:00:51				
<b>Delivered Date:</b>	2019/02/26 23:00:00				

Enome	Wolf, Chad (b)(6)	
From:	(b)(6)	
To:		
	(b)(6)	
CC:	"Lim, Evelyn (b)(6)	
	(b)(6)	
Subject:	RE: Congressman Walker connection	
Date:	2018/08/13 13:57:00	
Priority:	Normal	
Type:	Note.EnterpriseVault.Shortcut	

(b)(6)

Good to hear from you. I've copied a few folks in the office that you could sit down with on the 16th to discuss opportunities.

-----

Chad F. Wolf

Chief of Staff

Department of Homeland Security

(b)(6)

From: (b)(6) Sent: Wednesday, August 8, 2018 12:04 PM To: Wolf, Chad (b)(6) Subject: Congressman Walker connection

Hi Chad,

Congressman Walker provided me with your email after one of our conversations

where I expressed my interest in DHS.

You and I met in 2015 during a trip I took with a Millersville University cohort to Wexler & Walker where you shared so openly your story of traveling from SMU to Washington, D.C. as a recent graduate in hopes of landing a job on the Hill.

During my search to begin my career I thought about your story often and demonstrated the same determina

Sender: Wol	Wolf, Chad	(b)(6)	
	1	(b)(6)	
Recipient:		(b)(6)	
	"Lim, Evelyn	(b)(6) (b)(6)	
Sent Date:	2018/08/13 13:58:00		
Delivered Date:	2018/08/13 13:57:00		