	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Dornburg, Erica	(b)(6) (b)(6)	
Subject:	RE: Secretary of Homeland	Security Kirstjen M. Nielsen on the	e Nomination of Chad Wolf
Date:	2019/02/27 09:03:00		
Priority:	Normal		
Туре:	Note		

Will do.

Meeting with OLA this morning to review all things related to the nomination.

Chad F. Wolf

Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans

U.S. Denartment of Homeland Security (DHS)

(b)(6)

From: Dornburg, Erica (b)(6)

Sent: Wednesday, February 27, 2019 8:58 AM

To: Wolf, Chad (b)(6)

Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of

Chad Wolf

Chad – appreciate it if you could please resubmit your draft, pre-cleared nominee report at your earliest. Call if you want me to walk you through it. Thanks,

Erica Dornburg

Associate General Counsel (Ethics)

Tel: (b)(6)

Confidentiality Notice and Warning

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have

received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Dornburg, Erica

Sent: Tuesday, February 26, 2019 12:33 PM

To: Wolf, Chad (b)(6)

Cc: Maher, Joseph (b)(6)

Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the

Nomination of Chad Wolf

Yes indeed! Congrats

Erica Dornburg

Associate General Counsel (Ethics)

Tel: (b)(6)

Confidentiality Notice and Warning

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Wolf, Chad (b)(6)
Sent: Tuesday, February 26, 2019 12:25 PM

To: Dornburg, Erica (b)(6)

Cc: Maher, Joseph (b)(6)

Subject: RE: Secretary of Homeland Security Kirstjen M. Nielsen on the

Nomination of Chad Wolf

Ha.

Was I actually nominated? Always the last to know.

Chad F. Wolf Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS) (b)(6) From: Dornburg, Erica Sent: Tuesday, February 26, 2019 12:24 PM (b)(6)To: Wolf, Chad Cc: Maher, Joseph (b)(6) Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf **Importance:** High Dear Chad: Congratulations on your nomination! https://www.whitehouse.gov/presidential-actions/nominations-sent-senate-<u>3/.</u> Please we now need to re-submit your OGE 278 report: (b)(5)Thanks, **Erica Dornburg** Associate General Counsel (Ethics) Tel: (b)(6)Confidentiality Notice and Warning The above communication and attachments are covered by Federal and

state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy

protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Dornbu Sent: Friday, F	rg, Erica ebruary 15, 2019 1:20 PM
To: Wolf, Chao	d (b)(6)
	Secretary of Homeland Security Kirstjen M. Nomination of Chad Wolf
weisen on the	Nonmation of Chad Wolf
Morning Chad:	
ctual nomination	! Intent to nominate down, we usually see the on immediately thereafter. Once that occurs, we it your OGE 278 report:
	(b)(5); (b)(6)

Confidentiality Notice and Warning

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Office of the Secretary

(b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M.

Nielsen on the Nomination of Chad Wolf



DHS Logo

February 15, 2019

Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as

the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Dornburg, Erica	(b)(6) (b)(6)	
	2019/02/27 09:04:00	(5)(0)	
Delivered Date:	2019/02/27 09:03:00		

	Wolf Chad	(b)(6)		
From:		(b)(6)		
	"Dornburg, Frica	(b)(6)		
То:		(b)(6)		
cc:	"Maher, Joseph	(b)(6) (b)(6)		
Subject:	RE: Secretary of Homeland	d Security Kirstjen M. Nielsen on th	ne Nomination of Chad	Wolf
Date:	2019/02/27 21:37:00			
Priority:	Normal			
Туре:	Note			
Chad F. Wolf				
&Assistant Secretary Office of Strategy, Po	rming the Duties of the for Strategy, Planning, blicy and Plans Jomeland Security (DHS)	Analysis and Risk		
&Assistant Secretary Office of Strategy, Po U.S. Department of F (b)(6) From: Dornburg Sent: Tuesday, F To: Wolf, Chad [Cc: Maher, Josep Subject: FW: Se of Chad Wolf	for Strategy, Planning, plicy and Plans Homeland Security (DHS) , Erica ebruary 26, 2019 12 (b)(6) th (b) cretary of Homeland	Analysis and Risk S) (b)(6) 2:24 PM	elsen on the Nor	mination
&Assistant Secretary Office of Strategy, Po U.S. Department of F (b)(6) From: Dornburg Sent: Tuesday, F To: Wolf, Chad [Cc: Maher, Josep Subject: FW: Se	for Strategy, Planning, plicy and Plans Homeland Security (DHS) , Erica ebruary 26, 2019 12 (b)(6) th (b) cretary of Homeland	Analysis and Risk S) (b)(6) 2:24 PM	elsen on the Nor	mination
&Assistant Secretary Office of Strategy, Po U.S. Department of F (b)(6) From: Dornburg Sent: Tuesday, F To: Wolf, Chad [Cc: Maher, Josep Subject: FW: Se of Chad Wolf Importance: Hig Dear Chad: Congratulations of actions/nomination	for Strategy, Planning, plicy and Plans Homeland Security (DHS) , Erica gebruary 26, 2019 12 (b)(6) oh (c) cretary of Homeland gh	Analysis and Risk S) (b)(6) 2:24 PM	gov/presidential	
&Assistant Secretary Office of Strategy, Po U.S. Department of F (b)(6) From: Dornburg Sent: Tuesday, F To: Wolf, Chad [Cc: Maher, Josep Subject: FW: Se of Chad Wolf Importance: Hig Dear Chad: Congratulations o	for Strategy, Planning, plicy and Plans Homeland Security (DHS) , Erica gebruary 26, 2019 12 (b)(6) oh (c) cretary of Homeland gh	Analysis and Risk S) (b)(6) 2:24 PM (6) d Security Kirstjen M. Nichttps://www.whitehouse.	gov/presidential	

Than	
Than	
Than	
1 Han	ve
	x5,
	Dornburg
Asso Tel:	ciate General Counsel (Ethics)
101.	
	identiality Notice and Warning bove communication and attachments are covered by Federal and state laws an
are n you a mess in thi offic recei	tionally sensitive and remains the property of the United States Government. If of an addressee or it is apparent that you have received this communication in e re hereby notified that any dissemination, distribution, copying, or other use of age is strictly prohibited. Regardless of how you received the information contains communication and accompanying attachments, any use by you must be for all purposes only and misuse may subject you to Federal prosecution. If you have this communication in error, you should immediately notify the sender of the metance and delete or destroy this communication and all attachments.
	From: Dornburg, Erica Sent: Friday, February 15, 2019 1:20 PM To: Wolf, Chad (b)(6)
	Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf
	Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the

(b)(5); (b)(6)	

Erica Dornburg

Associate General Counsel (Ethics)

Tel: (b)(6)

Confidentiality Notice and Warning

The above communication and attachments are covered by Federal and state laws and regulations governing electronic communication. The communication and attachments may contain confidential or privacy protected information that is legally privileged or operationally sensitive and remains the property of the United States Government. If you are not an addressee or it is apparent that you have received this communication in error, you are hereby notified that any dissemination, distribution, copying, or other use of this message is strictly prohibited. Regardless of how you received the information contained in this communication and accompanying attachments, any use by you must be for official purposes only and misuse may subject you to Federal prosecution. If you have received this communication in error, you should immediately notify the sender of this circumstance and delete or destroy this communication and all attachments.

From: Office of the Secretary

(b)(6)

Sent: Friday, February 15, 2019 9:14 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the

Nomination of Chad Wolf



DHS Logo

February 15, 2019

Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Wolf, Chad Sender:		(b)(6)	•
		(b)(6)	
"Dornburg, Erica		(b)(6) (b)(6)	
Recipient:	"Maher, Joseph	(b)(6) (b)(6)	
Sent Date:	2019/02/27 21:37:52	V-7V-7	
Delivered Date:	2019/02/27 21:37:00		

From:	Wolf, Chad	(b)(6)			
		(b)(6)			
To:		(5)(6)			
Subject:	FW: Support NCR-SQ	D GORUCK endurance event - rais	ng money for SAR adaptive athlet	es	
Date:	2018/10/04 22:12:00	/04 22:12:00			
Priority:	Normal				
Туре:	Note				

Chad F. Wolf
Chief of Staff
Department of Homeland Security
(b)(6)

From: (b)(6)

Sent: Thursday, October 4, 2018 5:50 PM

Subject: Support NCR-SQD GORUCK endurance event - raising money for SAR adaptive athletes

Hi Friend,

Please visit https://mtyc.co/0wtq3g to support NCR-SQD 2018---Team SAR. It would mean a lot to me.

I will be leading the Shadow team supporting 16 athletes who will be trained and tested during a grueling 12+ hour endurance event led by a former Green Beret nicknamed Cadre Shredder.

Our team, NCR-SQD, has on an all-volunteer basis raised more than \$125,000 over the last 5 years for small wounded warrior and adaptive athlete charities. Please help me do so again this year.



WEXLER | WALKER

Sandar	Wolf, Chad	(b)(6)	
Sender.		(b)(6)	
Recipient:		(5)(0)	
Sent Date:	2018/10/04 22:12:13		
Delivered Date:	2018/10/04 22:12:00		

	Wolf Chad ◀	(b)(6)	
From:			
To:	"Echeverria, Wendy	(b)(6)	
Subject:	RE: Secretary of Home	eland Security Kirstjen M. Nielsen	on the Nomination of Chad Wolf
Date:	2019/03/03 10:16:00		
Priority:	Normal		
Туре:	Note		

Wendy,

Thanks for the note.

I thought maybe I was heading back to TSA but they decided I was needed elsewhere. Hope you are doing well.

Chad F. Wolf

Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk Office of Strategy, Policy and Plans U.S. Department of Homeland Security (DHS)

(b)(6)

From: Echeverria, Wendy (b)(6)

Sent: Friday, February 15, 2019 11:47 AM **To:** Wolf, Chad €

Subject: FW: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination

of Chad Wolf

Still "beefing up" that resume, I see. Congrats!

Wendy

Sent with BlackBerry Work (www.blackberry.com)

From: Office of the Secretary (b)(6)

Date: Friday, Feb 15, 2019, 9:45 AM

Subject: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf



Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Echeverria, Wendy	(b)(6)	
Sent Date:	2019/03/03 10:16:27		
Delivered Date:	2019/03/03 10:16:00		

From:	Wolf, Chad	(b)(6)	
		(b)(6)	
	"Meckley, Tammy M	(b)(6)	
То:		(b)(6)	
Subject:	RE: Secretary of Homeland S	Security Kirstjen M. Nielsen on the No	omination of Chad Wolf
Date:	2019/03/03 10:18:00		
Priority:	Normal		
Туре:	Note		

Hey, there.

Hope you are doing well.

Could always use another hand in PLCY ©

Chad F. Wolf

Senior Official Performing the Duties of the Under Secretary &Assistant Secretary for Strategy, Planning, Analysis and Risk

Office of Strategy, Policy and Plans

U.S. Department of Homeland Security (DHS)

(b)(6)

From: Meckley, Tammy M (b)(6)

Sent: Friday, February 15, 2019 10:14 AM **To:** Wolf, Chad (b)(6)

Subject: Re: Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of

Chad Wolf

Congrats, big shot!

Sent from my iPhone

On Feb 15, 2019, at 9:39 AM, Office of the Secretary

<image001.gif>

February 15, 2019

Secretary of Homeland Security Kirstjen M. Nielsen on the Nomination of Chad Wolf

Today, President Trump nominated Chad F. Wolf to be the Under Secretary for Strategy, Policy, and Plans. I congratulate Chad on his nomination and

am excited that he will continue to serve the Department in this critically important position and look forward to a swift confirmation process.

Chad has tirelessly and exceptionally served as the Department's Chief of Staff over the last year as an invaluable advisor and senior leader. Chad's leadership, expertise, and knowledge of the challenging issues confronting the Department make him an excellent nominee for Under Secretary. Prior to his appointment as the Chief of Staff, Chad served as both the Acting Chief of Staff and the Deputy Chief of Staff at the Department. In early 2017 he also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his nomination.

Sincerely,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(6)	<u> </u>
		(b)(6)	
2001000	"Meckley, Tammy M	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2019/03/03 10:18:12		
Delivered Date:	2019/03/03 10:18:00		

From	Chang, Hayley (b)(6)		
From:	(b)(6)		
To:	"Wolf, Chad (b)(6)		
10.	(b)(6)		
Subject:	E: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of staff for the Department of Homeland Security		
Date:	2018/01/29 11:00:35		
Priority:	Normal		
Туре:	Note		

Congratulations, Chad!

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Chang, Hayley	(b)(6)	
		(b)(6)	
B !- ! 4 -	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 11:00:35	477	

	Molina Rivera.	(b)(6)		
From:		(b)(6)		
To:	"Wolf, Chad	(b)(6)		
10.		(b)(6)		
Subject:	RE: Message from Se Staff for the Departm	ecretary Kirstjen M. Nielsen nent of Homeland Security	on the Appointment	of Chad Wolf as Chief of
Date:	2018/01/29 11:20:34	1		
Туре:	Note			

CONGRATULATIONS!! Mr. Wolf, Chad on your new position.

Best Regards,

Mayra Molina Rivera
Equal Rights Advisor
DR-4339 - PR
San Juan, PR
Email: (b)(6)
Phone (b)(6)

For Official Use Only - Privacy Act Sensitive. This document was prepared by DHS/FEMA and is covered by federal and state law governing electronic communications. It may contain confidential, pre-decisional, and/or sensitive Government information, and is not for release, review, retransmission, dissemination or use by anyone other than the intended recipient. Please consult the original sender before disclosing any information contained herein. If you have received this in error, please reply immediately to the sender and delete this message.

From: Office of the Secretary

Sent: Monday, January 29, 2018 11:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the

Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Molina Rivera, Mayra	(b)(6)		
		(b)(6)		
Pociniont	"Wolf, Chad	(b)(6)		
Recipient		(b)(6)		
Sent Date:	2018/01/29 11:20:32			
Delivered Date:	2018/01/29 11:20:34			

From:	Coulter, Kathryn	(b)(6)	
		(b)(6)	
To:	"Wolf, Chad	(b)(6)	
10;		(b)(6)	
Subject:	Congratulations		
Date:	2018/02/05 15:10:39		
Priority:	Normal		
Туре:	Note		

Congratulations Chad. Well deserved.

Kathryn

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Coulter, Kathryn (b)(6	5)
	(b)(0)	
Recipient:	"Wolf, Chad	
Recipient	(b)(6)	
Sent Date:	2018/02/05 15:10:38	
Delivered Date:	2018/02/05 15:10:39	

From:	Pinkerton, Sharon (b)(6)
To:	"Wolf, Chad (b)(6)
10.	(b)(6)
Subject:	Congrats!
Date:	2018/01/29 13:50:51
Туре:	Note

Sounds like a busy 3 years ahead of you, best, Sharon

From: POLITICO Pro [mailto:politicoemail@politicopro.com]

Sent: Monday, January 29, 2018 1:09 PM

To: Pinkerton, Sharon

Subject: Chad Wolf named DHS chief of staff

By Ted Hesson

01/29/2018 01:02 PM EDT

Homeland Security Secretary Kirstjen Nielsen announced today the appointment of acting DHS chief of staff Chad Wolf to take the position permanently.

Wolf took the role in an acting capacity in August after former DHS Secretary John Kelly and Nielsen left the department to work in the White House.

Wolf also worked as chief of staff at the TSA from March until July.

Before joining the Trump administration, Wolf spent more than a decade at Wexler | Walker, a lobbying firm. During that time, he <u>lobbied</u> on behalf of a security company that sought a contract with TSA.

Like Nielsen, Wolf previously worked at TSA during the George W. Bush administration. He was assistant administrator for transportation security policy from 2004 to 2005.

"Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department," Nielsen said in an email sent this morning to DHS employees.

To view online:

 $\underline{https://www.politicopro.com/employment-immigration/whiteboard/2018/01/chad-wolf-named-\underline{dhs-chief-of-staff-492675}}$

You received this POLITICO Pro content because your customized settings include: Transportation: all whiteboards. To change your alert settings, please go to https://www.politicopro.com/settings

his email was sen		by: POLIT	TCO, LLC 1000 Wilson Blvd.
rlington, VA, 222	209, USA		
Sender:	Pinkerton, Sharon	(b)(6)	
	marate Chard	(b)(6) (b)(6)	
Sender: Recipient:	marate Chard		
Recipient:	marate Chard	(b)(6)	

From:	(b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
Date:	2018/01/29 10:42:42
Priority:	Normal
Туре:	Note

Congrats!

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
	2018/01/29 10:42:37	(b)(6)	
	2018/01/29 10:42:42		

From:	Booker. Jerry (b)(6) (b)(6)	
То:	"Wolf, Chad (b)(6) (b)(6)	
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Ch Staff for the Department of Homeland Security	ief of
Date:	2018/01/29 10:42:31	
Priority:	Normal	
Туре:	Note	

Congratulations, Chad!

Regards,

JERRY C. BOOKER Director, Risk Management Division

Chief Performance and Enterprise Risk | TSA | DHS (b)(6) Office: 571 (b)(6) | Mobile: (b)(6)

><

CPER Signature

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Booker, Jerry <	(b)(6)	
		(b)(6)	
Dociniont	"Wolf, Chad	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/01/29 10:42:30		
Delivered Date:	2018/01/29 10:42:31		

F	Kendall, Sarah M	(b)(6)		
From:		(b)(6)		
To:	"Wolf, Chad	(b)(6)		
10.		(b)(6)		
Subject:	FW: Message from Secre Staff for the Department	tary Kirstjen M. Nielsen on the App of Homeland Security	pointment of Chad Wolf	as Chief of
Date:	2018/01/29 10:58:23			
Priority:	Normal			
Туре:	Note			

Chad,

Once again I reach out to offer my sincere congratulations. This is terrific news for the Department.

Congrats!

S.

Senior Counselor
Office of the Director
USCIS
(b)(6)

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Kendall, Sarah M	(b)(6)	
Sender:		(b)(6)	
	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 10:58:23		

From:	Ives, Robert	(b)(6)		
rioiii.			(b)(6)	
To:	"Wolf, Chad		(b)(6)	
10.		(0)(6)	
Subject:	W: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security			
Date:	2018/01/29 11:02:55			
Туре:	Note			

Congratulations on the appointment Chad, much to do!

p.s. Now have to change Title in the Global (lol).

Robert Ives | I Senior Advisor, Disaster Operations | DHS - FEMA - Mission Support

(b)(6)

FEMA Mission: To support our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane

season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Ives, Robert (b)(6)	
	(b)(6)	
Recipient:	"Wolf, Chad (b)(6)	
Recipient:	(b)(6)	
Sent Date:	2018/01/29 11:02:53	
Delivered Date:	2018/01/29 11:02:55	

Erom	PETERLIN, MEG	HANN K		(b)(6)		
From:		(b)(6)				
т.,	"Wolf, Chad		(b)(6)			
То:			(b)(6)			
Subject:	FW: Message fro Staff for the Dep	W: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/01/29 10:4	45:23				
Priority:	Normal					
Туре:	Note					

Congratulations!! ©

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

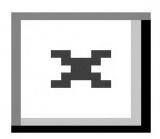
Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	PETERLIN, MEGHANN K	1	(b)(6)		
		(b)(6)		,2-	
Recipient:	"Wolf, Chad	(b)(6)			
		(b)(6)			
Sent Date:	2018/01/29 10:45:22				
Delivered Date:	2018/01/29 10:45:23				

F	Wolf, Chad (b)(6)
	(5)(6)
To	"Kern, Michael (b)(6)
10:	(b)(6)
Subject:	RE: Congrats!
Date:	2018/02/11 23:26:47
Priority:	Normal
Туре:	Note

Sounds like you picked the better location!	
Chad F. Wolf Chief of Staff	
Department of Homeland Security	
From: Kern, Michael (b)(6)	
Sent: Thursday, February 1, 2018 1:14 AM	
To: Wolf, Chad (b)(6)	
Subject: Congrats!	
Congratulations on your appointment! I was rea	ading your bio and noticed that we were at (b)(6) at the
same time. I was running the	(b)(6)
Maybe we crossed paths. I recently added some	to my DHS laptop with this sticker from



Michael Kern, CEM

Voluntary Agency Liaison
FEMA-Pacific Area Office
546 Bonney Loop, Bldg 520, Fort Shafter, HI 96858
Office:

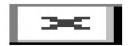
(b)(6)
Fax: 808-851-7927
Email:

From: Office of the Secretary

Sent: Monday, January 29, 2018 7:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(€	5)	_	
		(b)(6)			
Desirient	"Kern, Michael	(b)(6)			
Recipient:		(t	0)(6)		
Sent Date:	2018/02/11 23:26:46				
Delivered Date:	2018/02/11 23:26:47				

F	Rezmovic, Jeffrey M	(b)(6)			
From:		(b)(6)			
To:	"Wolf, Chad	(b)(6)			
10:		(b)(6)			
Subject:	W: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief Staff for the Department of Homeland Security				
Date:	2018/01/29 10:55:51				
Priority:	Normal				
Туре:	Note				

I am pleased to join Secretary Nielsen in congratulating you on your "new" position.

Congrats, brother. Obviously well deserved.

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Rezmovic, Jeffrey M	(b)(6)	
		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Recipient.		(b)(6)	
Sent Date:	2018/01/29 10:55:51		

	Wolf. Chad (b)(6)					
From:	(b)(6)					
To:	"Rezmovic, Jeffrey (b)(6)					
10.	(b)(6)					
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security					
Date:	018/02/11 23:38:29					
Priority:	ormal					
Туре:	Note					

Thanks, man. I would like to go back to Malta!

Chad F. Wolf Chief of Staff

Department of Homeland Security

From: Rezmovic, Jeffrey M

Sent: Monday, January 29, 2018 10:56 AM **To:** Wolf, Chad (b)(6)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

I am pleased to join Secretary Nielsen in congratulating you on your "new" position.

Congrats, brother. Obviously well deserved.

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of

2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

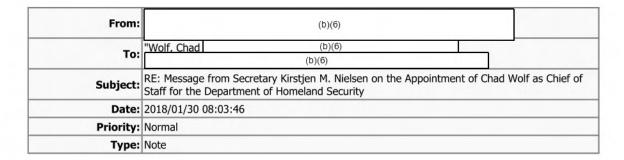
Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

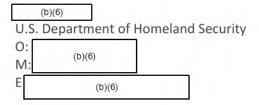
Sender:	Wolf, Chad	(b)(6)	
		(b)(6)	
Recipient:	"Rezmovic, Jeffrey M	(b)(6)	
		(b)(6)	
Sent Date:	2018/02/11 23:38:28		
Delivered Date:	2018/02/11 23:38:29		



Mr. Wolf,

He is talking about the Global Address List in Outlook. You are still listed as the Deputy Chief of Staff. I will have it updated this morning.

v/r,



From: Wolf, Chad

Sent: Tuesday, January 30, 2018 12:18 AM To: (b)(6)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

No idea what he is talking about.

From: Ives, Robert

Sent: Monday, January 29, 2018 4:02:53 PM

To: Wolf, Chad

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Congratulations on the appointment Chad, much to do!

p.s. Now have to change Title in the Global (lol).

Robert Ives | Senior Advisor, Disaster Operations | DHS – FEMA - Mission Support

FEMA Mission: To support our citizens and first responders to ensure that as a nation we work together to build, sustain, and

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/01/30 08:03:45		
Delivered Date:	2018/01/30 08:03:46		

From:	(b)(6)				
To:	"Wolf, Chad (b)(6) (b)(6)				
Subject:	W: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/01/29 10:42:18				
Priority:	Normal				
Туре:	Note				

Congratulations Mr. Wolf on your appointment of Chief of Staff for the Department of Homeland Security.

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Kecipient.		(b)(6)	
Sent Date:	2018/01/29 10:42:18		

From:	Wolf Chad	(b)(6)		
		(b)(6)		
To	"Kendall, Sarah M ⊲	(b)(6)		_
10.		(b)(6)		
Subject:	RE: Message from Secretary Staff for the Department of H	Kirstjen M. Nielsen on the Ap Iomeland Security	opointment of Chad W	olf as Chief of
Date:	2018/02/11 23:38:01			
Priority:	Normal			
Туре:	Note			

Thanks, Sarah. Drinking from the firehouse (still!).

Chad F. Wolf

Chief of Staff

Department of Homeland Security

From: Kendall, Sarah M

Sent: Monday, January 29, 2018 10:58 AM To: Wolf, Chad (b)(6)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Chad,

Once again I reach out to offer my sincere congratulations. This is terrific news for the Department.

Congrats!

S.

Senior Counselor Office of the Director

USCIS

(b)(6)

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad (b)(6)	
Sender.	(b)(6)	
	"Kendall, Sarah M (b)(6)	
Recipient:	(b)(6)	
Sent Date:	2018/02/11 23:37:59	
Delivered Date:	2018/02/11 23:38:01	

From:	Wolf, Chad	(b)(6)				
		(b)(6)				
To:	"Chang, Hayley	(b)(6)				
10.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(b)(6)				
Subject:	RE: Message from Secre Staff for the Departmen	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/02/11 23:37:20					
Priority:	Normal					
Туре:	Note					

Т	har	ık	VΩ	ш
	IIai	111	y O	u,

Chad F. Wolf

Chief of Staff Department of Homeland Security

From: Chang, Hayley

Sent: Monday, January 29, 2018 11:01 AM **To:** Wolf, Chad (b)(6)

Subject: RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Congratulations, Chad!

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS

Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

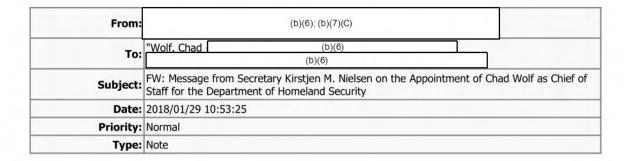
Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Candan	Wolf, Chad	(b)(6)	
Sender:		(b)(6)	
Daviniant	"Chang, Hayley	(b)(6)	<u> </u>
Recipient:		(b)(6)	
Sent Date:	2018/02/11 23:37:19		
Delivered Date:	2018/02/11 23:37:20		

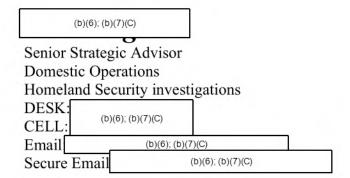


Congrats!

And you worked for two of the best Senators ever...

Well, besides the one I worked for way back in the day! ©

Congrats, well deserved



Smart phone? Scan my contact info: [QR code]



cid:image003.jpg@01D1A48A.64B5C050

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:33 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	(b)(6); (b)(7)(C)	

		(b)(6); (b)(7)(C)		
Recipient:	"Wolf, Chad	(b)(6) (b)(6)]	
Sent Date:	2018/01/29 10:53:24			
Delivered Date:	2018/01/29 10:53:25			

From:	Edwards, Kelsey	(b)(6)				
FIOIII		(b)(6)				
To	"Wolf, Chad	(b)(6)				
То:		(b)(6)				
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security					
Date:	018/01/29 10:45:37					
Priority:	Normal					
Туре:	Note					

Congrats ©

Kelsey Edwards
Engagement Liaison
U.S. Dept. of Homeland Security
Office of Partnership & Engagement | Intergovernmental Affairs

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our

nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Edwards, Kelsey	(b)(6)	
Sender:		(b)(6)	
Recipient:	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 10:45:37		

	Corbin, Susan	(b)(6)				
		(b)(6)				
	"Wolf, Chad	(b)(6)				
		(b)(6)				
cc.	"Corbin, Susan	(b)(6)				
CC:		(b)(6)				
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security					
Date:	2018/02/01 09:31:17					
Priority:	Normal					
Туре:	Note					

Heartfelt congratulations Chad! Best regards, Susan

Susan Corbin Senior Advisor Office of the Assistant Secretary Countering Weapons of Mass Destruction

(b)(6)

(U) Warning: This document is UNCLASSIFIED//FOR OFFICIAL USE ONLY (U//FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552).

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS

Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Corbin, Susan	(b)(6)	
	21 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(b)(6)	
	"Wolf, Chad	(b)(6)	
Dociniont		(b)(6)	
Recipient	"Corbin, Susan	(h)(6)	
		(b)(6)	
Sent Date:	2018/02/01 09:31:16		
Delivered Date:	2018/02/01 09:31:17		

From:	Wolf, Chad	(b)(6)				
		(b)(6)				
To	"Corbin, Susan	(b)(6)		_		
То:	1447 1447	(b)(6)				
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security					
Date:	018/02/01 12:06:54					
Priority:	Normal					
Туре:	Note					

Susan!!! Had no idea you were in CWMD. Hope you are well and enjoying the new gig.

Chad F. Wolf
Chief of Staff
Department of Homeland Security
(b)(6)

From: Corbin, Susan

Sent: Thursday, February 1, 2018 9:31 AM

 To: Wolf, Chad
 (b)(6)

 Cc: Corbin, Susan
 (b)(6)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Heartfelt congratulations Chad!

Best regards, Susan

Susan Corbin Senior Advisor

Office of the Assistant Secretary

Countering Weapons of Mass Destruction

(b)(6)

(U) Warning: This document is UNCLASSIFIED//FOR OFFICIAL USE ONLY (U//FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552).

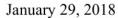
From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security





Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

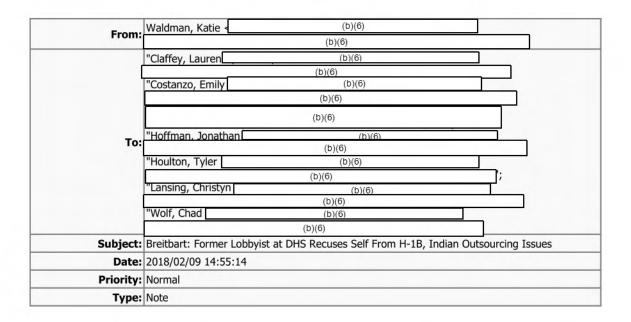
Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

had (b)(6)

		(b)(6)	
Recipient:	"Corbin, Susan	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/02/01 12:06:53		
Delivered Date:	2018/02/01 12:06:54		



Former Lobbyist at DHS Recuses Self From H-1B, Indian Outsourcing Issues

Breitbart by Neil Munro February 8, 2018

http://www.breitbart.com/big-government/2018/02/08/dhs-staff-chief-recuses-himself-from-indian-outsourcing-issues/

The chief of staff at the Department of Homeland Security has recused himself from a variety of hot-button outsourcing issues related to Indian software companies and the huge H-1B and L-1 visa programs.

Chad Wolf is chief of staff to DHS Secretary Kirstjen Nielsen. Prior to the DHS job, he worked as a lobbyist with Wexler|Walker. One of his major clients was NASSCOM, which represents many of the Indian and U.S. companies which use H-1B and L-1 visas to place cheap Indian graduates into hundreds of thousands of outsourced jobs based in the United States.

A statement from the agency's press secretary said:

Chad Wolf recused himself from work on all DHS matters involving any previous clients pursuant to the Administration's Ethics Pledge, as well as the Standards of Conduct for Employees of the Executive Branch. Chad is an instrumental leader and manager within the Department with years of relevant experience in the national security arena. He serves, and will continue to serve, DHS and the American people with honor and integrity.

Wolff's lobbying career is described at lobbyists.insidegov.com.

The lobbying research site also includes information on NASSCOM's record.

The recusal statement likely will keep Wolf out of direct involvement in a slew of controversies, including President Donald Trump's effort to reorient visa programs to match his "Buy American, Hire American" policies.

The issues include tighter regulation of the H-1B outsourcing program, which keeps a population of roughly 500,000 white-collar professionals from India, China, and a few other countries employed in a huge variety of U.S.-based jobs.

Many foreign workers use the H-1B as a step towards into the green card waiting process, where they can get Employment Authorization Documents to work in the United States.

The more secretive L-1 program keeps an estimated population of 350,000 professionals in the United States, many of whom are employed by NASSCOM firms alongside H-1B and EAD workers.

The huge "Optional Practical Training" program provides work permits to at least 330,000 foreign students and graduates in the United States during 2017. The program is a feeder for the H-1B program, so many OPT workers are likely employed by NASSCOM firms, but the program is facing a lawsuit because it created without any congressional approval by deputies working for President George W. Bush

Altogether, the white-collar outsourcing programs provide jobs for at least one million foreign professionals throughout the United States who work at a wide variety of companies in a great diversity of jobs, such as pharmacists for Rite-Aid, industrial designers rented out by L&T Technology Services, accountants for McDonalds, and fashion designers for boutique firms in New York.

Companies value these imported professionals because they are cheaper than hiring debtburdened American college graduates or middle-aged professionals with families to support. The foreign graduates also help lower the salaries paid to the American professionals who hired for computer services, engineering, healthcare, research, design and other categories of work sought by the roughly 800,000 young Americans who graduate from college each year with skilled degrees.

However, the huge resident population of cheap foreign graduates clashes with President Donald Trump's campaign promises and his Inauguration Day promise to ensure a "Buy American, Hire American" policy.

Trump's deputies have imposed some bureaucratic pressures on the H-1B program, including extra checks for fraud. But they have not reduced the annual inflow below its regular rate of roughly 100,000 H-1B workers. That annual total includes the annual cap of 85,000 employees for for-profit companies, plus an additional uncapped number of visas for non-profits, including hospitals, universities and their business affiliates.

The outsourcing has also prompted multiple lawsuits against the Indian firms for discrimination against American employees. This legal and political pressure is pushing some of the Indian companies to say they are hiring more Americans — even as NASSCOM allies with American technology billionaires to lobby the administration to keep the salary-reducing outsourcing program.

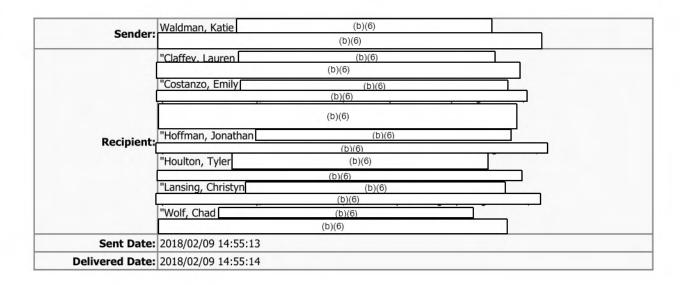
NASSCOM, National Association of Software and Services Companies, describes itself as "a not-for-profit industry association, is the apex body for the 154 billion dollar Indian IT BPM industry."

The group's executive council includes top officials from Indian outsourcers such as Wipro Technologies, Tech Mahindra, Infosys Technologies and Tata Consultancy Services. The council also includes people from the Indian subsidiaries of American companies, including Google, Microsoft, Intel, Accenture, IBM, Intel, and Cisco.

Four million Americans turn 18 each year and begin looking for good jobs in the free market.

But the federal government inflates the supply of new labor by annually accepting roughly 1 million new legal immigrants, by providing work-permits to roughly 3 million resident foreigners, and by doing little to block the employment of roughly 8 million illegal immigrants.

The Washington-imposed economic policy of economic growth via mass-immigration floods the market with foreign labor, spikes profits and Wall Street values by cutting salaries for manual and skilled labor offered by blue-collar and white-collar employees. It also drives up real estate prices, widens wealth-gaps, reduces high-tech investment, increases state and local tax burdens, hurts kids' schools and college education, pushes Americans away from high-tech careers, and sidelines at least 5 million marginalized Americans and their families, including many who are now struggling with opioid addictions.



From:	(b)(6)				
То:	"Wolf, Chad (b)(6) (b)(6)				
Subject:	E: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of taff for the Department of Homeland Security				
Date:	2018/01/29 14:47:51				
Priority:	Normal				
Туре:	Note				

Chad,

Congrats! I look forward to working with you from an I&A Mission Center perspective.

Sincerely,

(b)(6)		
Executiv	e Officei	r for Intelligence Operations
Office of	Intellige	ence & Analysis
Departm	ent of Ho	omeland Security
Desk:	(b)(6)	
BB:	(b)(6)	
NSTS:	(b)(6)	
Pager:	(5)(0)	
	(b)(6)	

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29:10 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

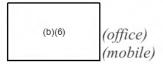
Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6)	
Recipient:	"Wolf. Chad	(b)(6) (b)(6)	
Sent Date:	2018/01/29 14:47:51	(5)(6)	

	Blair, Ressa (b)(6)			
From:	(b)(6)			
To:	"Wolf, Chad (b)(6)			
10:	(b)(6)			
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security			
Date:	2018/01/29 10:43:38			
Priority:	Normal			
Туре:	Note			

Congratulations Chad!



From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have

directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6)	
Danisia satu	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 10:43:38		

From	Washington, Karinda (b)(6)
From:	(b)(6)
To	"Wolf, Chad (b)(6)
10.	(b)(6)
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
Date:	2018/01/29 10:56:21
Priority:	Normal
Туре:	Note

Congratulations Chad!!! This is fantastic news!!! Nothing but success in the days ahead!

Best,

-Karinda

Karinda L. Washington | Chief of Staff Office of Partnership and Engagement U.S. Department of Homeland Security

	(b)(6)				
Desk:	(b)(6)	Mobile:	(b)(6)			

Sent via my iDHS device.

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29:10 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Candon	Washington, Karinda	(b)(6)
		(b)(6)
Recipient:	"Wolf, Chad	(b)(6)
		(b)(6)
Sent Date:	2018/01/29 10:56:20	
Delivered Date:	2018/01/29 10:56:21	

Fuama	Wolf, Chad	(b)(6)		
From:		(b)(6)		
To:	"Pinkerton, Sharon	(b)(6)		
Subject:	RE: Congrats!			
Date:	2018/02/11 23:35:49			
Priority:	Normal			
Туре:	Note			

Thanks, Sharon. Hope you are doing well.

Chad F. Wolf Chief of Staff

Department of Homeland Security

From: Pinkerton, Sharon (b)(6)

Sent: Monday, January 29, 2018 1:50 PM **To:** Wolf, Chad (b)(6)

Subject: Congrats!

Sounds like a busy 3 years ahead of you, best, Sharon

From: POLITICO Pro [mailto:politicoemail@politicopro.com]

Sent: Monday, January 29, 2018 1:09 PM

To: Pinkerton, Sharon

Subject: Chad Wolf named DHS chief of staff

By Ted Hesson

01/29/2018 01:02 PM EDT

Homeland Security Secretary Kirstjen Nielsen announced today the appointment of acting DHS chief of staff Chad Wolf to take the position permanently.

Wolf took the role in an acting capacity in August after former DHS Secretary John Kelly and Nielsen left the department to work in the White House.

Wolf also worked as chief of staff at the TSA from March until July.

Before joining the Trump administration, Wolf spent more than a decade at Wexler | Walker, a lobbying firm. During that time, he <u>lobbied</u> on behalf of a security company that sought a contract with TSA.

Like Nielsen, Wolf previously worked at TSA during the George W. Bush administration. He was assistant administrator for transportation security policy from 2004 to 2005.

"Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department," Nielsen said in an email sent this morning to DHS employees.

To view online:

 $\underline{https://www.politicopro.com/employment-immigration/whiteboard/2018/01/chad-wolf-named-dhs-chief-of-staff-492675}$

You received this POLITICO Pro content because your customized settings include: Transportation: all whiteboards. To change your alert settings, please go to https://www.politicopro.com/settings

×				
This email was sent	t to (b)(6)	bv: PC	DLITICO, LLC 10	000 Wilson Blvd.
Arlington, VA, 222	-			
Sender:	Wolf, Chad	(b)(6)		
		(b)(6)		
Recipient:	"Pinkerton, Sharon	(b)(6)		
Sent Date:	2018/02/11 23:35:48			
Delivered Date:	2018/02/11 23:35:49			

From:	Wolf, Chad (b)(6)			
From:	(b)(6)			
To:	(b)(6)			
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security			
Date:	018/01/30 00:18:08			
Priority:	Normal			
Туре:	Note			

No idea what he is talking about.

From: Ives, Robert

Sent: Monday, January 29, 2018 4:02:53 PM

To: Wolf, Chad

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security

Congratulations on the appointment Chad, much to do!

p.s. Now have to change Title in the Global (IoI).

Robert Ives | I Senior Advisor, Disaster Operations | DHS – FEMA - Mission Support

FEMA Mission: To support our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/30 00:18:06		
Delivered Date:	2018/01/30 00:18:08		

From:	Jones, Eric (b)(6) (b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
Date:	2018/01/29 10:42:18
Priority:	Normal
Туре:	Note.SMIME.MultipartSigned

Congrats Chad! Best, Eric

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Jones, Eric	(b)(6)	
Sender.		(b)(6)	
	"Wolf, Chad	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/01/29 10:42:18		

F	Cassidy, Ben (b)(6)
From:	(b)(6)
To:	"Wolf, Chad (b)(6) (b)(6)
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief Staff for the Department of Homeland Security
Date:	2018/01/29 10:53:55
Priority:	Normal
Туре:	Note

Chad — congrats! While not unexpected given your talent, it's great to have the right person in the right job! Best wishes. Ben

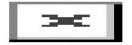
-----A/S for Legislative Affairs Department of Homeland Security

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29:10 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His

leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Cassidy, Ben	(b)(6)	
		(b)(6)	
Dociniont	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 10:53:54		
Delivered Date:	2018/01/29 10:53:55		

From:	Wolf, Chad (b)(6)	
То:	(b)(6)	
Subject:	RE: Chad Wolf Bio Blurb	
Date:	2018/01/25 13:27:40	
Priority:	Normal	
Туре:	Note	

This does not sound right. I have Luke running some traps.

From: (b)(6)

Sent: Thursday, January 25, 2018 6:09:01 PM

To: Wolf, Chad

Subject: FW: Chad Wolf Bio Blurb

??

You approved the below correct? Will show her tonight to get it out.

From: Costanzo, Emily

Sent: Thursday, January 25, 2018 12:59:54 PM

To: Temp, Jonathan

Cc: Claffey, Lauren; Lansing, Christyn **Subject:** FW: Chad Wolf Bio Blurb

WH wants to announce Chad's announcement as Permanent COS as soon as tonight. I'm working on a short blurb for them to use based on his bio. Can you have S1 approve her employee message? Attached and below. Assuming the announcement does happen tonight, we can send tonight or tomorrow AM.

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke.

Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad demonstrated that he is ready and able to handle the challenges of the position. In addition to providing invaluable direction in dealing with the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I look forward to continuing to serve with him.

Best Regards,

Kirstjen M. Nielsen Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

From: Beckmann, Luke Sent: Thursday, January 25, 2018 12:32 PM To: Costanzo, Emily Lansing, Christyn (b)(6) Powell, Elizabeth (b)(6) Cc: Claffey, Lauren

Subject: RE: Chad Wolf Bio Blurb

PPO's response when I asked them about timeframe: "ASAP. Chad's announcement is approved by WHCO, and can happen as soon as tonight."

Can we have a workable draft by this afternoon? Let me know if that is not possible or if I can help somehow.

Thanks, Luke

From: Costanzo, Emily	•		
Sent: Thursday, Janua	ry 25, 2018 11:19 AM		
To: Beckmann, Luke ∢	(b)(6)	Lansing, Christyn	
(b)(6)	Powell, Elizabeth	(b)(6)	
Cc: Claffey, Lauren	(b)(6)		
Subject: RE: Chad Wol	f Bio Blurb		

Hey Luke,

We've been working with Chad on his official bio—let me follow-up and see where it is. When are they hoping to make the announcement?

Thanks!

Emily Costanzo

Office of Public Affairs

U.S. Department of Homeland Security

From: Beckmann, Luke

Sent: Thursday, January 25, 2018 11:11 AM

To: Lansing, Christyn (b)(6) Costanzo, Emily

(b)(6) Powell, Elizabeth (b)(6)

Cc: Claffey, Lauren (b)(6)

Subject: Chad Wolf Bio Blurb

Hi all,

The White House has asked for a brief bio blurb on Chad Wolf for the announcement that he's been made permanent as DHS Chief of Staff.

I'm not seeing any previous write-up's of Chad so I'm attaching his resume for your reference. Not included on this resume but should be mentioned:

- TSA COS, March June 2017
- DHS DCOS, June 2017 July 2017
- Acting DHS COS, July 2017 January 2018
- DHS COS, January 2018 present

Please let me know if you need anything else on my end.

Thanks, Luke

Sender:	Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/25 13:27:38		
Delivered Date:	2018/01/25 13:27:40		

From:		
To	"Wolf, Chad (b)(6)	
10.	(b)(6)	
Subject:	FW: Chad Wolf Bio Blurb	
Date:	2018/01/25 13:09:01	
Priority:	: Normal	
Туре:	: Note	

??

You approved the below correct? Will show her tonight to get it out.

From: Costanzo, Emily

Sent: Thursday, January 25, 2018 12:59:54 PM

To: (b)(6)

Cc: Claffey, Lauren; Lansing, Christyn **Subject:** FW: Chad Wolf Bio Blurb

WH wants to announce Chad's announcement as Permanent COS as soon as tonight. I'm working on a short blurb for them to use based on his bio. Can you have S1 approve her employee message? Attached and below. Assuming the announcement does happen tonight, we can send tonight or tomorrow AM.

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad demonstrated that he is ready and able to handle the challenges of the position. In addition to providing invaluable direction in dealing with the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I look forward to continuing to serve with him.

Best Regards,

Kirstjen M. Nielsen Secretary of Homeland Security

With honor and integrity, we will safeguard the American people, our homeland, and our values.

From: Beckmann, Luke

Sent: Thursday, January 25, 2018 12:32 PM

To: Costanzo, Emily (b)(6) Lansing, Christyn

(b)(6) Powell, Elizabeth (b)(6)

Cc: Claffey, Lauren (b)(6)

Subject: RE: Chad Wolf Bio Blurb

PPO's response when I asked them about timeframe: "ASAP. Chad's announcement is approved by WHCO, and can happen as soon as tonight."

Can we have a workable draft by this afternoon? Let me know if that is not possible or if I can help somehow.

Thanks, Luke

From: Costanzo, Emily

Sent: Thursday, January 25, 2018 11:19 AM

To: Beckmann, Luke (b)(6) Lansing, Christyn

(b)(6) Powell, Elizabeth (b)(6)

Cc: Claffey, Lauren (b)(6)

Subject: RE: Chad Wolf Bio Blurb

Hey Luke,

We've been working with Chad on his official bio—let me follow-up and see where it is. When are they hoping to make the announcement?

Thanks!

Emily Costanzo

Office of Public Affairs

U.S. Department of Homeland Security
(b)(6)

From: Beckmann, Luke

Sent: Thursday, January 25, 2018 11:11 AM

To: Lansing, Christyn

(b)(6)

Powell, Elizabeth

(c)(6)

Cc: Claffey, Lauren
(b)(6)

Subject: Chad Wolf Bio Blurb

Hi all,

The White House has asked for a brief bio blurb on Chad Wolf for the announcement that he's been made permanent as DHS Chief of Staff.

I'm not seeing any previous write-up's of Chad so I'm attaching his resume for your reference. Not included on this resume but should be mentioned:

- TSA COS, March June 2017
- DHS DCOS, June 2017 July 2017
- Acting DHS COS, July 2017 January 2018
- DHS COS, January 2018 present

Please let me know if you need anything else on my end.

Thanks, Luke

Sender:		(b)(6)	
Danistant.	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/25 13:09:01		

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad demonstrated that he is ready and able to handle the challenges of the position. In addition to providing invaluable direction in dealing with the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I look forward to continuing to serve with him.

Best Regards,

Kirstjen M. Nielsen Secretary of Homeland Security

From	Wolf, Chad (b)(6)	
rioiii.	(b)(6)	
To:	"Cassidy, Ben (b)(6)	
10.	(b)(6)	
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Staff for the Department of Homeland Security	Chief of
Date:	2018/01/30 00:18:55	
Priority:	Normal	
Туре:	Note	

Very nice note. It's appreciated and noticed. Thank you.

From: Cassidy, Ben

Sent: Monday, January 29, 2018 3:53:54 PM

To: Wolf, Chad

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security

Chad — congrats! While not unexpected given your talent, it's great to have the right

person in the right job! Best wishes. Ben

-----A/S for Legislative Affairs Department of Homeland Security

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29:10 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Wolf, Chad	(b)(6)	
	Assessment of the second	(b)(6)	
Pecinient	"Cassidy, Ben	(b)(6)	
Recipient		(b)(6)	
Sent Date:	2018/01/30 00:18:54		
Delivered Date:	2018/01/30 00:18:55		

From	Taylor, Miles (b)(6)
From:	(b)(6)
To:	"Wolf, Chad (b)(6)
10.	(b)(6)
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
Date:	2018/01/29 11:02:53
Priority:	Normal
Туре:	Note

At some point...when there's a breather...group celebratory dinner is in order. Hope you get a moment to reflect on the milestone. M

Miles Taylor
Counselor to the Secretary
U.S. Department of Homeland Security

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29:10 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Taylor, Miles	(b)(6)	
Sender:		(b)(6)	
	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/29 11:02:53		

From:	Hoffman, Jonathan	(b)(6)		
3 (2)		(b)(6)		
To	"Wolf, Chad	(b)(6)	<u>Line</u>	
10.		(b)(6)		
Subject:	FW: COS bio and S1 ann	ouncement		
Date:	2018/01/03 18:14:06			
Priority:	Normal			
Туре:	Note			

From: Powell, Elizabeth				
Sent: Wednesday, January	3, 2018 11:43 A	M		
To: Hoffman, Jonathan		(b)(6)		
(b)(6)				
Cc: Claffey, Lauren	(b)(6)	Lansing, Christyn	(b)(6)	
Subject: COS hip and S1 and	nouncement			

Jonathan,

Please find the draft COS biography and draft S1 announcement below/attached for your review.

Thank you,

Elizabeth

Biography: Chad Wolf

Chad Wolf is the Chief of Staff for the Department of Homeland Security (DHS). Mr. Wolf has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff, Mr. Wolf served as both the Acting Chief of Staff and the Deputy Chief of Staff to the Deputy Secretary of Homeland Security. He has also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr. Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

This week, Chad Wolf begins his appointment as the Chief of Staff for the Department of Homeland Security. Mr. Wolf has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke. Before joining our team at DHS Headquarters, Mr. Wolf served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Mr. Wolf demonstrated that he is ready and able to handle the challenges of the position. He provided valuable guidance during the historic 2017 hurricane season and helped the Department navigate the rescission of DACA. Mr. Wolf has also been instrumental in the Department's efforts to raise the baseline of security across the board. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr. Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Mr. Wolf on his new position. I look forward to continuing to serve with him.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

Condon	Hoffman, Jonathan	(b)(6)	
Sender:		(b)(6)	

Doniniont	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/03 18:14:05		
Delivered Date:	2018/01/03 18:14:06		

Biography: Chad Wolf

Chad Wolf is the Chief of Staff for the Department of Homeland Security (DHS). Mr. Wolf has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff, Mr. Wolf served as both the Department's Acting Chief of Staff and Deputy Chief of Staff supporting the Deputy Secretary of Homeland Security. He has also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr. Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

This week, Chad Wolf begins his appointment as the Chief of Staff for the Department of Homeland Security. Mr. Wolf has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke. Before joining our team at DHS Headquarters, Mr. Wolf served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Mr. Wolf demonstrated that he is ready and able to handle the challenges of the position. He provided valuable guidance to the Department during the historic 2017 hurricane season and helped navigate numerous administration policy announcements. Mr. Wolf has also been instrumental in the Department's efforts to raise the baseline of security across the board – particularly with respect to aviation security. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr. Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Mr. Wolf on his new position. I look forward to continuing to serve with him.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

From:	Hoffman, Jonathan	(b)(6)	
		(b)(6)	
To	"Wolf, Chad	(b)(6)	
10.		(b)(6)	
Subject:	RE: COS bio and S1 annou	uncement	
Date:	2018/01/06 09:33:37		
Priority:	Normal		
Туре:	Note		

Additional edits. One sentence was a little odd.

When do you want us to send this out? She needs to review first. Is the bio good to go?

From: Wolf, Chad

Sent: Friday, January 5, 2018 7:54 AM

To: Hoffman, Jonathan (b)(6)

Subject: RE: COS bio and S1 announcement

Take a look at my edits to the announcement – I shortened it up. Can your folks put this into an internal email announcement format?

From: Hoffman, Jonathan

Sent: Wednesday, January 3, 2018 6:14 PM
To: Wolf, Chad (b)(6)
Subject: FW: COS bio and S1 announcement

From: Powell, Elizabeth

Sent: Wednesday, January 3, 2018 11:43 AM

To: Hoffman, Jonathan (b)(6)

Cc: Claffey, Lauren (b)(6); Lansing, Christyn (b)(6)

Subject: COS bio and S1 announcement

Jonathan,

Please find the draft COS biography and draft S1 announcement below/attached for your review.

Thank you,

Biography: Chad Wolf

Chad Wolf is the Chief of Staff for the Department of Homeland Security (DHS). Mr. Wolf has extensive government and management experience in both the public and private sectors, and is regarded as a key advisor and problem solver who performs well under pressure. Prior to his appointment as the Chief of Staff, Mr. Wolf served as both the Acting Chief of Staff and the Deputy Chief of Staff to the Deputy Secretary of Homeland Security. He has also served as the Chief of Staff at the Transportation Security Administration (TSA).

Before serving DHS in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr. Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

This week, Chad Wolf begins his appointment as the Chief of Staff for the Department of Homeland Security. Mr. Wolf has extensive government and management experience in both the public and private sectors, and has been an invaluable advisor to the Department. He has been serving as the Acting Chief of Staff since August of 2017, and previously served as the Deputy Chief of Staff to Deputy Secretary Elaine Duke. Before joining our team at DHS Headquarters, Mr. Wolf served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Mr. Wolf demonstrated that he is ready and able to handle the challenges of the position. He provided valuable guidance during the historic 2017 hurricane season and helped the Department navigate the rescission of DACA. Mr. Wolf has also been instrumental in the Department's efforts to raise the baseline of security across the board. Thanks to his leadership and expertise, we have elevated aviation security around the globe, better secured our nation's borders, and improved how we verify the identities of those who are traveling to our country. His contributions help us keep the American people safe.

Before serving the Department in this administration, Mr. Wolf was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. Prior to joining Wexler | Walker, Mr. Wolf worked in TSA's Office of Transportation Security Policy as the Assistant Administrator, Deputy Assistant Administrator, and the Chief of Staff/Special Assistant. Mr.

Wolf began his career in Washington as a legislative assistant to former Senator Chuck Hagel of Nebraska.

Mr. Wolf has a bachelor's degree in history and political science from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Mr. Wolf on his new position. I look forward to continuing to serve with him.

Sincerely,

Kirstjen M. Nielsen

Secretary of Homeland Security

Sender:	Hoffman, Jonathan	(b)(6)	
Sender:		(b)(6)	
Danisiant	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/06 09:33:37		

From:	Kelly, John	(b)(6); (b)(7)(C)	
From:		(b)(6); (b)(7)(C)	
To:	"Wolf. Chad	(b)(6) (b)(6)	
CC:		(b)(6); (b)(7)(C)	
Subject:	FW: Message from Se Staff for the Department	ecretary Kirstjen M. Nielsen on the a	Appointment of Chad Wolf as Chief of
Date:	2018/01/29 12:34:47		
Priority:	Normal		
Туре:	Note		

Chad,

Congratulations on your appointment.

John V. Kelly, CPA, CFF, CFE, CGMA

Acting Inspector General

U.S. Department of Homeland Security

(Phone) (Blackberry) 202-254-4299 (Fax)

(b)(6); (b)(7)(C)



cid:image 003.png@01D22ECF.31A48820

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Condon	Kelly, John	(b)(6); (b)(7)(C)	
Sender.		(b)(6); (b)(7)(C)	
	"Wolf, Chad	(b)(6)	
Recipient:	· · · · · · · · · · · · · · · · · · ·	(b)(6)	
Recipient		(b)(6); (b)(7)(C)	
Sent Date:	2018/01/29 12:34:46		
Delivered Date:	2018/01/29 12:34:47	· ·	

F	Wolf, Chad	(b)(6)	
From:		(b)(6)	
To:	"Kelly, John	(b)(6); (b)(7)(C)	7
10.		(b)(6); (b)(7)(C)	
cc:		(b)(6); (b)(7)(C)	
Subject:	RE: Message Staff for the	from Secretary Kirstjen M. Nielsen on the Appointment Department of Homeland Security	of Chad Wolf as Chief of
Date:	2018/01/29 2	3:45:37	
Priority:	Normal		
Туре:	Note		

Thank you, John. Appreciate the note.

From: Kelly, John

Sent: Monday, January 29, 2018 5:34:46 PM

To: Wolf, Chad

Cc: (b)(6); (b)(7)(C)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security

Chad,

Congratulations on your appointment.

John V. Kelly, CPA, CFF, CFE, CGMA

Acting Inspector General

U.S. Department of Homeland Security

(b)(6); (b)(7)(C) (Phone) (Blackberry) 202-254-4299 (Fax)

(b)(6); (b)(7)(C)



From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sandari	Wolf, Chad	(b)(6)	
Sender.		(b)(6)	
	"Kelly, John	(b)(6); (b)(7)(C)	
Recipient:		(b)(6); (b)(7)(C)	
		(b)(6); (b)(7)(C)	
Sent Date:	2018/01/29 23:45:37		

From:	Edge, Peter T (b)(6); (b)(7)(C) (b)(6); (b)(7)(C)				
То:	"Wolf, Chad (b)(6) (b)(6)				
CC:	(b)(6); (b)(7)(C)				
Subject:	FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/02/01 08:48:10				
Priority:	Normal				
Туре:	Note				

Chad,

Congratulations on your official appointment as DHS Chief of Staff! If you need anything from ICE please don't hesitate to reach out to me or my Chief of Staff, (b)(6); (b)(7)(C) Perhaps we can meet for a cup of coffee in the near future.

All the best,

Pete

Peter T. Edge
Office of the Executive Associate Director
Homeland Security Investigations and the
Senior Official Performing the Duties of the Deputy Director,
U.S. Immigration and Customs Enforcement
500 12th Street SW

Washington, DC 20536

(b)(6); (b)(7)(C)

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:35 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	(b)(6); (b)(7)(C)		
Recipient:	"Wolf, Chad	(b)(6)	
		(b)(6)	
)(6); (b)(7)(C)	
Sent Date:	2018/02/01 08:48:09		
Delivered Date:	2018/02/01 08:48:10		

From:	(b)(6); (b)(7)(C)				
То:	"Wolf, Chad (b)(6) (b)(6)				
CC:	"Edge Peter T (b)(5) (b)(7)(0)				
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/02/01 09:38:26				
Priority:	Normal				
Туре:	Note				

Chad,

Best of luck to you! Please don't hesitate to reach out should you need anything from our side. My cell is

(b)(6); (b)(7)(C) Enjoy the day!

(b)(6); (b)(7)(C)

Chief of Staff

U.S. Department of Homeland Security Immigration and Customs Enforcement

Office of the Deputy Director

(b)(6); (b)(7)(C)

From: Edge, Peter T

Sent: Thursday, February 01, 2018 8:48 AM **To:** Wolf, Chad

(b)(6)

(b)(6); (b)(7)(C)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

Chad,

Congratulations on your official appointment as DHS Chief of Staff! If you need anything from ICE please don't hesitate to reach out to me or my Chief of Staff, (b)(6); (b)(7)(C) Perhaps we can meet for a cup of coffee in the near future.

All the best,

Pete

Peter T. Edge
Office of the Executive Associate Director
Homeland Security Investigations and the
Senior Official Performing the Duties of the Deputy Director,

U.S. Immigration and Customs Enforcement 500 12th Street SW Washington, DC 20536

(b)(6); (b)(7)(C)

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:35 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:		(b)(6); (b)(7)(C)	
Recipient:	"Wolf, Chad	(b)(6) (b)(6)	
	"Edge, Peter T	(b)(6); (b)(7)(C) (b)(6); (b)(7)(C)	
Sent Date:	2018/02/01 09:38:25		
Delivered Date:	2018/02/01 09:38:26		

From:	Echeverria, Wendy	(b)(6)			
		(b)(6)			
То:	"Wolf, Chad	(b)(6)			
		(b)(6)			
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security				
Date:	2018/01/30 08:00:55				
Priority:	Normal				
Туре:	Note				

Yeah, until you take her too... LOL. But really- BEST OF LUCK, I know you're going to crush it.

WENDY ECHEVERRIA

DHS/TSA/OA/Office of the Chief of Staff

Phone: 571 (b)(6)

From: Wolf, Chad

Sent: Tuesday, January 30, 2018 12:15 AM

To: Echeverria, Wendy (b)(6)

Subject: RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Haha. You are in good hands at TSA. Appreciate the note.

From: Echeverria, Wendy

Sent: Monday, January 29, 2018 4:17:57 PM

To: Wolf, Chad

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

See... Now my feelings are DEFINITELY hurt you didn't take me with you. 🟵

WENDY ECHEVERRIA

DHS/TSA/OA/Office of the Chief of Staff

Phone: 571 (b)(6)

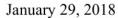
From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security





Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender: Echeverria, Wendy < (b)(6)

	(b)(6)	
Recipient:	"Wolf, Chad (b)(6)	
	(b)(6)	
Sent Date:	2018/01/30 08:00:54	
Delivered Date:	2018/01/30 08:00:55	

From:	Monreal. Anthony (b)(6) (b)(6)
To:	"Wolf, Chad (b)(6)
	(b)(6)
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
	2018/01/30 10:01:11
Priority:	
Туре:	Note
DHS crew here. T	
Sent with BlackB www.blackberry.	
of Staff for the Depa	
Chad F. Wolf Chief of Staff Department of Homeland S	Security
To: Wolf, Chad Subject: FW: Mess	uary 30, 2018 1:43 AM (b)(6) age from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as the Department of Homeland Security
Γerrific news! Con	ngratulations!
Fony Monreal FSA Attaché Rom 571- (b)(6)	ne
Sent with BlackBowww.blackberry.	
From: Office of the Date: Monday, Jan	

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen

Secretary of Homeland Security

Sender:	Monreal, Anthony	(b)(6)		
		(b)(6)		
Recipient:	"Wolf, Chad	(b)(6)	14.20	
		(b)(6)		
Sent Date:	2018/01/30 10:01:09			
Delivered Date:	2018/01/30 10:01:11			

From:	Wolf, Chad (b)(6)		
	(b)(6)		
To	"Monreal, Anthony (b)(6)		
101	(b)(6)		
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security		
Date:	2018/01/30 07:00:32		
Priority:	Normal		
Туре:	Note		

Thanks, Tony. Hope you are enjoying Italy.

Chad F. Wolf Chief of Staff

Department of Homeland Security

From: Monreal, Anthony (b)(6)

Sent: Tuesday, January 30, 2018 1:43 AM
To: Wolf, Chad (b)(6)

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security

Terrific news! Congratulations!

Tony Monreal TSA Attaché Rome 571 (b)(6)

Sent with BlackBerry Work (www.blackberry.com)

From: Office of the Secretary (b)(6)

Date: Monday, Jan 29, 2018, 16:39

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for

the Department of Homeland Security



DHS Logo

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(6)	
		(b)(6)	
Pociniont	"Monreal, Anthony	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/30 07:00:30		
Delivered Date:	2018/01/30 07:00:32		

_	Monreal, Anthony	(b)(6)	100	
From:		(b)(6)		
To	"Wolf, Chad	(b)(6)		
10:		(b)(6)		
Subject:	FW: Message from Secret Staff for the Department	ary Kirstjen M. Nielsen on the Ap of Homeland Security	opointment of Chad	Wolf as Chief of
Date:	2018/01/30 01:43:30			
Priority:	Normal			
Туре:	Note			

Terrific news! Congratulations!

Tony Monreal TSA Attaché Rome 571 (b)(6)

Sent with BlackBerry Work (www.blackberry.com)

From: Office of the Secretary (b)(6)

Date: Monday, Jan 29, 2018, 16:39

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of

Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Sender:	Monreal, Anthony (b)(6)	
	(b)(6)	
Paciniant	"Wolf, Chad (b)(6)	
Recipient:	(b)(6)	
Sent Date:	2018/01/30 01:43:29	
Delivered Date:	2018/01/30 01:43:30	

From:	Wolf, Chad	(b)(6)	
		(b)(6)	
To:	"Rasicot, Gary C SES	(b)(6)	
10.		(b)(6)	
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security		
Date:	2018/01/30 14:42:37		
Priority:	Normal		
Туре:	Note		

Thanks, Gary. Yeah - the money is just rolling in. Hope you are well.
Chad F. Wolf
Chief of Staff
Department of Homeland Security
Original Message
From: Rasicot, Gary C SES
Sent: Tuesday, January 30, 2018 11:04 AM
To: Wolf, Chad (b)(6)
Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as
Chief of Staff for the Department of Homeland Security
Congrats Chad,
Well deserved and I am certain that this announcement comes with a huge pay raise. Hearing good things about how things are working up there so keep up the good work.
Gary
Gary Rasicot
Deputy Assistant Commandant for Human Resources U.S. Coast Guard
Office: (b)(6)
Cell: (b)(6)
Original Message
France Office of the Country (register

From: Office of the Secretary [mailto (b)(7)(E)

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

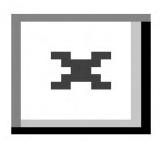
Kirstjen M. Nielsen

Secretary of Homeland Security

Sender:	Wolf, Chad	(b)(6)	
		(b)(6)	
Recipient:	"Rasicot, Gary C SES	(b)(6)	
		(b)(6)	
Sent Date:	2018/01/30 14:42:36		-
Delivered Date:	2018/01/30 14:42:37		

From:	Kern, Michael (b)(6)	
	(5)(0)	
То:	"Wolf, Chad (b)(6)	
	(b)(6)	
Subject:	Congrats!	
Date:	2018/02/01 01:13:37	
Туре:	Note	

Congratulations on your appointment! I was reading	g your bio	and noticed that we were at (b)(6) at the
same time. I was running the		(b)(6)
Maybe we crossed paths. I recently added some	(b)(6)	to my DHS laptop with this sticker from
an (b)(6) ©		



Michael Kern, CEM

Voluntary Agency Liaison FEMA-Pacific Area Office

546 Bonney Loop, Bldg 520, Fort Shafter, HI 96858

Office: Fax: 808-851-7927 Email:

From: Office of the Secretary

Sent: Monday, January 29, 2018 7:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff

for the Department of Homeland Security



Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen Secretary of Homeland Security

Candan	Kern, Michael	(b)(6)		
Sender:	1 - 1 - 2 - 4 - 7 - 7 - 7		(b)(6)	
Recipient:	"Wolf, Chad	(b)	(6)	
		(b)(6)		
Sent Date:	2018/02/01 01:13	1:34		

Delivered Date: 2018/02/01 01:13:37

From:	Rasicot, Gary C SES	(b)(6)	3275
		(b)(6)	
To	"Wolf, Chad	(h)(6)	
То:		(b)(6)	
Subject:	FW: Message from S Staff for the Departm	ecretary Kirstjen M. Nielsen on the Appoir nent of Homeland Security	ntment of Chad Wolf as Chief of
Date:	2018/01/30 11:04:25	5	
Туре:	Note		

Congrats Chad,

Well deserved and I am certain that this announcement comes with a huge pay raise. Hearing good things about how things are working up there so keep up the good work.

Gary

Gary Rasicot

Deputy Assistant Commandant for Human Resources

U.S. Coast Guard

Office:	(b)(6)		
Cell:	(b)(6)		

----Original Message-----

From: Office of the Secretary [mailto: (b)(6)

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief

of Staff for the Department of Homeland Security

DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior advisor to me and to the Department. He has been serving as the Department's Acting Chief of Staff since August of 2017, and previously served as a DHS Deputy Chief of Staff. Before joining our team at DHS Headquarters, Chad served as the Chief of Staff at the Transportation Security Administration (TSA).

In his time as Acting Chief of Staff, Chad has ably and successfully managed the challenges of the position. In addition to providing invaluable direction during the historic 2017 hurricane season, Chad's guidance has been instrumental in supporting the Department's continuous efforts to raise the baseline of security across the board. His leadership and expertise have directly contributed to our efforts to elevate aviation security around the globe, better secure our nation's borders, and improve how we verify the identities of those who are traveling to our country.

Before serving the Department in this administration, Chad was Vice President and Senior Director at Wexler | Walker, a bipartisan public policy consultancy. From 2002 to 2005, Chad helped stand up the TSA in the wake of the 9/11 attacks and served as Assistant Administrator of Transportation Security Policy. Early in his career, Chad worked in the U.S. Senate for former Senators Phil Gramm and Chuck Hagel.

Chad has a bachelor's degree in history from Southern Methodist University, and a master certificate in government contract management from Villanova University.

Please join me in congratulating Chad on his new position. I have utmost confidence in Chad's expertise and leadership capabilities and thank him for his commitment to the Department.

Respectfully,

Kirstjen M. Nielsen

Secretary of Homeland Security

Sender	Rasicot, Gary C SES	(b)(6)	
Sender.		(b)(6)	

Recipient:	"Wolf, Chad	(b)(6)	
Recipient:		(b)(6)	
Sent Date:	2018/01/30 11:04:17		
Delivered Date:	2018/01/30 11:04:25		

From:	Wolf, Chad (b)(6) (b)(6)
То:	"Gallihugh, Ronald (b)(6) (b)(6)
Subject:	RE: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security
Date:	2018/01/30 00:16:22
Priority:	Normal
Туре:	Note

Very accurate note!!!

From: Gallihugh, Ronald

Sent: Monday, January 29, 2018 4:07:31 PM

To: Wolf, Chad

Subject: FW: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security

Congrats - I hope...

Hope you're doing well.

ron

From: Office of the Secretary

Sent: Monday, January 29, 2018 10:29 AM

Subject: Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as

Chief of Staff for the Department of Homeland Security



DHS Logo

January 29, 2018

Message from Secretary Kirstjen M. Nielsen on the Appointment of Chad Wolf as Chief of Staff for the Department of Homeland Security

I am pleased to announce the appointment of Chad Wolf as the Chief of Staff for the Department of Homeland Security. Chad has extensive government and management experience in both the public and private sectors, and has been an invaluable senior