



U.S. Department of Justice

United States Marshals Service

Investigative Operations Division

Washington, DC 20530-0001

September 7, 2021

MEMORANDUM TO: United States Marshals
Chief Deputy United States Marshals
Regional Fugitive Task Force Commanders
Regional Fugitive Task Force Administrative Officers
District Administrative Officers

FROM: Richard Kelly
Assistant Director

SUBJECT: New Submission Process for Task Force-Related Memoranda of Understanding

(b)(6); (b)(7)(C)

The Investigative Operations Division (IOD), Domestic Investigations Branch (DIB), is announcing the launch of a new application-based submission process for Task Force-related Memoranda of Understanding (MOU). The new MOU application and routing process will be implemented on September 10, 2021. The revised submission application is embedded in the [Task Force Clearinghouse](#) and will replace the Justice Detainee Information System as the official repository for MOUs.

The new application was created through SharePoint to provide a smooth experience for the submitter, as well as for the reviewer and approver. To create a new MOU, a District Task Force or Regional Fugitive Task Force will complete the required data fields and an appropriate MOU will be generated by the workflow and sent to the requester. Once signed locally and submitted, the MOU will route to the appropriate parties for review and approval. When final approval is granted by the Assistant Director, the signed MOU will be uploaded to the same application, where it will be available for viewing and downloading.

The new MOU application will make it easier to revise MOU language in the future by ensuring that only the current approved language is available when creating a new MOU. Also, as we incorporate the use of Body Worn Cameras (BWC) by Task Force Officers (TFO) and seek the execution of the BWC Addendum with our partner agencies, the new application will improve accountability and transparency within the MOU approval process.

Subject: New Submission Process for Task Force-Related Memoranda of Understanding

In addition to the new submission method, the MOUs themselves have been updated. Task Forces may now select an MOU for federal agencies, an MOU for non-federal agencies, or a new general Short-Term Joint Operations MOU. Other changes include new addendums to cover non-critical agreements (i.e., radio communications) without the need to modify the MOU. The new MOU submission process is accessible via this link: [MOU Submission App](#).

If you have any questions or issues with the new form or process, please contact (b)(6).

(b)(6); (b)(7)(C); (b)(7)(F), at (b)(6); (b)(7)(C); (b)(7)(F)@usdoj.gov.



U.S. Department of Justice

United States Marshals Service

Office of the Director

Washington, DC 20530-0001

June 17, 2021

MEMORANDUM TO: Lee J. Lofthus
Assistant Attorney General
for Administration

FROM: Donald W. Washington,
Director

(b)(6); (b)(7)(C)

SUBJECT: Request for an Additional Senior Executive Service Position

The United States Marshals Service (USMS) respectfully requests a Senior Executive Service (SES) allocation in order to establish the position of Program Manager for the Body Worn Camera (BWC) Office. The success of implementing, managing, and reporting on this program within the USMS is dependent on having adequate personnel and resources to ensure the USMS is compliant with all BWC-related laws, regulations, and the Department of Justice (DOJ) policies and guidance. Every affected division will need personnel to accomplish their own specific mission, but the Program Office will require a senior-level component official whose office maintains the responsibility for the implementation and oversight of the entire BWC Program for the Agency. As noted in this correspondence, this is clearly a priority of the Administration.

Task Force Officer BWC

The [DOJ announced](#) in October 2020 that they “will permit state, local, territorial, and tribal task force officers to use body worn cameras on Federal task forces around the nation. The Department’s policy will permit federally deputized Task Force Officers (TFO) to activate a body worn camera while serving arrest warrants, or during other planned arrest operations, and during the execution of search warrants.” The policy is the result of a pilot program launched by the DOJ in October 2019, and applies to the extent that a TFO’s parent agency mandates the use of BWCs while they service on Federal task forces. The USMS expects the number of participating agencies to continue to increase as state and local jurisdictions react to the recent civil unrest and public demands for policing reforms. In many areas of actual and potential impact, the TFOs provide the bulk of manpower resources for the task force presence, and the loss of an agency means that the USMS-led task force ceases to function as an operational law enforcement entity in that area.

As outlined in the DOJ's policy, "all TFO BWC recordings made during Federal task force operations, including such recordings retained by the TFO's parent agency and/or in the possession of any third party engaged by the parent agency to store or process BWC recordings, shall be deemed Federal records of the Department and the Federal agency sponsoring the task force pursuant to the Federal Records Act." Furthermore, the policy directs that "TFO BWC recordings are controlled by, and the property of, the Department and will be retained and managed by the Federal agency sponsoring the task force. The Federal agency sponsoring the task force is responsible for considering requests to release TFO BWC recordings."

The USMS is implementing a video management solution that will provide capability for TFOs to share BWC recordings as digital data; deliver a robust end-to-end solution for USMS to access, manage, and report data in response to an authorized request; and perform redaction, video management, and audit capabilities. The BWC Program will be an enormous undertaking for the USMS, impacting multiple program areas throughout the Agency including the Investigative Operations Division (IOD), Office of General Counsel, and Information Technology Division. The USMS has requested funding for software and storage for data and video in their fiscal year (FY) 2022 President's Budget submission under the "Restoring Police-Community Relationships" crosscut and included in DOJ Fact Sheets with the "Investing in Community Policing" (Police Reform) initiative. These resources will help support as many as 275 partner agencies, or 1,143 TFOs.

Federal Officer BWC

Beginning in April 2021, the DOJ began the development of a program that requires law enforcement officers *employed* by the DOJ law enforcement components to utilize BWCs while serving arrest warrants, or other planned arrest operations, and during the execution of search or seizure warrants or orders. The DOJ BWC policy mandates that all captured video during USMS operations is subject to federal records requirements and federal disclosure rules. The responsibility for managing this program and safeguarding the recordings has far reaching implications throughout the USMS. The requirement is an enormous undertaking for the USMS, impacting the same divisions previously noted as well as the Office of Professional Responsibility, Training Division, and the District Task Forces.

(b)(5) Deliberative Process Privilege

The IOD centrally manages USMS policy and oversees functions related to domestic investigations at both the federal, state, and local levels. The IOD will be responsible for the functional management and implementation of nearly the entire spectrum of BWC use from developing policy, standard operating procedures, and user guides, while ensuring compliance with all BWC-related laws, regulations, DOJ policies and guidance. The USMS anticipates frequent and extensive internal and external requests for information and reporting requirements to include the DOJ and Congress, and reviews and audits by the Office of the Inspector General and the Government Accountability Office.

A USMS BWC Program Office led by a senior-level official is needed to provide the executive-level oversight, management, external reporting, and continued development for the USMS BWC enterprise program. This Office will centrally manage all USMS policy and oversee functions related to how BWC's are implemented, managed, and safeguarded within the entire USMS mission set. The BWC Program Office will be responsible for the overarching management of the entire spectrum of BWC use from oversight of developing policy, standard operating procedures, and user guides, and the scaled deployment of the program to the USMS user community of more than 4,000 DUSMs. The USMS will be making a robust request for the financial resources to included personnel needed for this effort in their FY 2023 Spring Call Budget submission.

In conjunction with this request, the USMS will pursue a request for a permanent SES allocation during the next Biennial Allocation review. Thank you for your consideration. I am available to discuss at your convenience and can be reached at (b)(6); (b)(7)(C).

Attachments

cc: Arthur E. Gary
Acting Deputy Assistant Attorney General for Human Resources & Administration
Department of Justice

Jeffrey R. Tyler
Deputy Director
United States Marshals Service



U.S. Department of Justice
Office of the Deputy Attorney General

The Deputy Attorney General

Washington, D.C. 20530
June 7, 2021

MEMORANDUM FOR ACTING DIRECTOR, BUREAU OF ALCOHOL, TOBACCO,
 FIREARMS & EXPLOSIVES
 ACTING ADMINISTRATOR, DRUG ENFORCEMENT
 ADMINISTRATION
 DIRECTOR, FEDERAL BUREAU OF INVESTIGATION
 DIRECTOR, UNITED STATES MARSHALS SERVICE
 ASSISTANT ATTORNEY GENERAL FOR
 ADMINISTRATION
 EXECUTIVE OFFICE FOR UNITED STATES ATTORNEYS

FROM: THE DEPUTY ATTORNEY GENERAL *Lina Monaco*

SUBJECT: BODY-WORN CAMERA POLICY

The Department of Justice recognizes that transparency and accountability in law enforcement operations build trust with the communities we serve. Although the Department's law enforcement components do not regularly conduct patrols or routinely engage with the public in response to emergency calls, there are circumstances where the Department's agents encounter the public during pre-planned law enforcement operations. The Department is committed to the use of body-worn cameras (BWCs) by the Department's law enforcement agents in such circumstances.

In October 2020, the Department announced a policy that permits state and local officers on Department of Justice Task Forces to wear and activate BWCs when the use of force is possible – while serving arrest warrants, executing other planned arrest operations, and during the execution of search warrants. Today, based on recommendations from the Department's law enforcement components, I am directing the Acting Director of the Bureau of Alcohol, Tobacco, Firearms & Explosives; the Acting Administrator of the Drug Enforcement Administration; the Director of the Federal Bureau of Investigation, and the Director of the United States Marshals Service to develop and submit for review, within 30 days, component BWC policies that require agents to wear and activate BWC recording equipment for purposes of recording their actions during: (1) a pre-planned attempt to serve an arrest warrant or other pre-planned arrest, including the apprehension of fugitives sought on state and local warrants; or (2) the execution of a search or seizure warrant or order.

Each law enforcement component shall develop its policy and a phased implementation plan for compliance with the above directive no later than 30 days from the date of this memorandum, and shall designate a senior official with responsibility for implementation and oversight of its BWC policy. Each component also shall ensure immediately that partners serving on DOJ-sponsored task forces are aware of the current Department policy that permits state and local officers on DOJ task forces to wear and activate BWCs.

Each component's BWC policy shall include:

- the responsibilities for Department agents to carry, operate, maintain, and secure the equipment, including when to activate and deactivate BWCs;
- the type(s) of BWC equipment authorized for use;
- the duration of time and scope of the BWC footage preserved prior to its activation (i.e., buffering period);
- specialized or sensitive investigative techniques or equipment that may require different treatment under the BWC policy;
- procedures governing the collection, storage, access, retention, use, and dissemination of BWC recordings, consistent with applicable federal laws;
- procedures governing the use of BWCs by all members of Department-sponsored task forces; and
- procedures for the expedited public release of recordings in cases involving serious bodily injury or death.

In addition, as soon as practicable, each component shall:

- submit for the approval of the Department's Chief Privacy and Civil Liberties Officer a Privacy Impact Assessment of the component's planned use of BWCs and associated equipment prior to implementation of its BWC policy, and a plan for annual privacy reviews;
- consult with the Office of Records Management to ensure the component's BWC policy is fully compliant with all records-related laws, regulations, rules, policies, and guidance;
- work with the Justice Management Division to assess resource requirements to fully implement its BWC policy and build upon the resources allocated to the Department to support BWC usage in FY22; and
- design evaluation metrics that can be used to measure the impact of its BWC policy.

Finally, within 90 days, the Executive Office for U.S. Attorneys should develop training for prosecutors regarding the use of BWC recordings as evidence, building on existing trainings related to the discovery implications of these recordings.

I am proud of the job performed by the Department's law enforcement agents, and I am confident that these policies will continue to engender the trust and confidence of the American people in the work of the Department of Justice.

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Thu, 5 May 2022 19:39:23 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: (b)(6); (b)(7)(C); (b)(7)(F) USMS; (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); Kelly, Richard (USMS)
Subject: RE: (REMINDER) Weekly Tracker Updates - DUE TODAY
Attachments: ADA to DD Tracker Updates 5.4.22.bwcp.docx

(b)(6); (b)(7)(C);

Here's is the BWCP submission. I did not remove any info this week so that incoming (b)(6); (b)(7)(C); can review this and see where we've been.

Thanks very much for all your assistance over the last months. You have been a pleasure to work with.

(b)(6); (b)(7)(C); (b)(7)(F)

USMS BWCP

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Sent: Thursday, May 5, 2022 9:15 AM
To: Broshow, Brent (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; Campbell, Dianne (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; Delaney, William (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Subject: (REMINDER) Weekly Tracker Updates - DUE TODAY
Importance: High

Good Morning,

Attached is the latest DD's Tracker as well as the ADA Weekly Tracker Updates that were submitted last week. Please review the DD's Tracker and make any necessary updates to the "ADA to DD Tracker". Please send me your updates by **4:00pm Today, May 5th, 2022**. Any new or important items from the DD have been included and are in red. Please advise if there are any items you wish to remove from the tracker.

As a reminder, the top administrative directorate priorities are indicated below:

- Recruitment (External Website Update included)
- Body Worn Camera (Including Talking Points to the field collaboration with OPA)
- Officer Involved Shooting
- Training with State & Local Partners
- ITD IRB Employee Management Project

A negative response is requested if there is nothing to report. Thank you to those whom have already submitted them!

All the best,

(b)(6); (b)(7)(C); (b)(7)(F)

U.S. Marshals Service | Office of the ADA

Office: (b)(6); (b)(7)(C) Cell: (b)(6); (b)(7)(C)



U.S. MARSHALS SERVICE

ADA Project/Program Status Week of 4/25/22 – 4/29/22

TD

Track USMS Classes	<p>BDUSMI-2201: Training began on 1/11/22 with a roster of (b)(7)(E) candidates. Graduation is scheduled for 5/24/22. BDUSMI-2201 currently stands at (b)(7)(E) candidates.</p> <p>BDUSMI-2202: Training began on 2/8/22 with a roster of (b)(7)(E) candidates. Graduation is scheduled for 6/22/22. BDUSMI-2202 currently stands at (b)(7)(E) candidates.</p> <p>BDUSMI-2203: Training began on 4/12/22 with a roster of (b)(7)(E) candidates. Graduation is scheduled for 8/24/22. BDUSMI-2203 currently stands at (b)(7)(E) candidates.</p>
Development of modified CIT curriculum for DUSMs	Training Needs Analysis is currently being conducted by the TD.

HRD

FY21 Staffing/Hiring Numbers (Classes)	<p>FY21 BDUSM Classes: August 2021, BDUSM 2111 – graduated 12/28</p> <p>FY22 BDUSM Class Dates: January 2022, BDUSMI 2201 (1/11/2022 – 5/24/2022) –Class started February 2022, BDUSMI 2202 (2/8/2022 – 6/22/2022) – only (b) seats could be filled April 2022, BDUSMI 2203 (4/12/2022 – 8/24/2022) – Training began on 4/12/22 with a roster of (b)(7)(E) individuals are starting after exam 1, Tuesday, April 26, 2022). 1 of the (b) were injury returns. (b) candidates dropped out and were replaced. BDUSMI-2203 currently stands at (b) candidates (b) Individuals Resigned 4/14/22). June 2022, BDUSMI 2204 (6/21/2022 – 11/2/2022) - currently working on class roster, which is due May 6th. (b) acceptances as of April 28th. July 2022, BDUSMI 2205 (7/19/2022 – 11/23/2022*) September 2022, BDUSMI 2206 (9/13/2022 – 1/11/2023*)</p> <p>FY22 DEO Class Dates: January 2022, EOTP-2201 (1/3/2022 – 2/10/2022) August 2022, EOTP-2202 (8/15/2022 – 9/12/2022*)</p>
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	*Will be extended based on approved program enhancements. FLETC is currently modifying the schedules with new graduation dates which will be provided once published.
Enhanced DSM model development	HRD presented DSM options to Director. HRD will meet with ADA to discuss next steps.
Justifications for new SES positions (monitor)	DOJ received OPM approval for Biennial Report FY22/23. DOJ received 22 additional SES allocations. The SERB was expected to meet in February to decide “who” will receive allocations. HRD continues to reach out to DOJ for decision.
Memo announcing admin training opportunities/include language from 2018 review	Nothing to report at this time. Requesting meeting with ADA/TD to discuss.
FY23 Recruitment Efforts	Virtual sessions will pilot in late April/early May. HRD will focus on structured interviews for remainder of FY (vs. in-person info sessions). Two pilots scheduled: April 28th/29th. (b)(7) participants on April 28th. Another (b)(7) are scheduled for April 29th.
FOH Services Tracking	FOH services continue to deteriorate. Request for Proposals closed. HRD received results of Request for Information. 8 potential vendors identified. One vendor appears prepared to meet needs. OOP posted new SOW on 3/14. RFI closed 04/06. 5 potential vendors have submitted interests. All are under review and will be contacted for demos within the next two weeks. As of April 28th, 3 of the 5 potential vendors have responded to schedule demos of their products.
(b)(7)(A)	
(b)(5) Deliberative Process Privilege	
DOJ Classification Audit	HRD met with AD’s who may need to participate in the classification audit. AD spoke with ATF regarding their experience, and next steps. Waiting further guidance from DOJ on the audit. USMS received bill ~ \$180K for audit.

ITD

<p>Status of Privacy Assessments/Impact Statements to IT Systems</p>	<p>Since Feb 2020, ITD is actively working with all system or minor application owners to update or generate IPAs.</p> <p>As of 27 April 2022, the ITD/OGC team are tracking 32 systems or minor applications that need to go through the IPA/PIA process. ITD has action to provide the status of IPA/PIAs. The status of the 32 Applications Privacy Documentation is:</p> <ul style="list-style-type: none"> • IPA with USMS SCOP for review: 4 • PIA with USMS SCOP for review: 0 • IPA reviewed by USMS SCOP, ITD updating: 4 • PIA reviewed by USMS SCOP, ITD updating: 1 • IPA reviewed by OPCL, ITD updating: 4 • PIA reviewed by OPCL, ITD updating: 1 • IPA in development: 0 • PIA in development: 0 • IPA/PIA being managed by USMS: 3 • IPA signed, no PIA required: 1 (FY2015) • PIA Signed/Approved by OPCL: 1 • PIA sent to OPCL: 1 (3/2/2021) • IPA sent to OPCL: 12 (5/20/2020-4/27/2022)
<p>Migration to the Cloud</p>	<p>(no updates this week) USMS submitted an initiative for funding Migration to the cloud as part of the FY23 Budget request. USMS met with OMB on 1 October, 2021 and provided responses to questions received on 12 October 2021. USMS met with DOJ on 17 February 2022. ITD was asked to provide a breakout of the Spring call FY23 request. ITD has worked with FSD and DOJ to ensure DOJ has the information needed for follow-up conversations with OMB.</p> <div style="text-align: center; padding-top: 100px;">(b)(7)(E)</div>

(b)(7)(E)

MSD

Pathway forward on District rent validation – Self Assessments	<ol style="list-style-type: none">1. Summary of Changes from Last Week: 43 OAs validated at 26 facilities.2. Brief Summary: Rent validations are being completed virtually. MSD/OCM is scheduling Teams meeting to electronically share the drawings with district management and to identify any discrepancies throughout the 559 facilities.3. Totals:<ol style="list-style-type: none">a. Rent Validations completed to date: 296 Facilitiesb. Rent Validations remaining: 279 Facilities <p>NOTE: No significant space issues have been identified during the validation process.</p>
(b)(7)(E) Lease Expiration/IOD and TOD Expansion	<ol style="list-style-type: none">1. Summary of Changes from Last Week: GSA provided an estimated cost of \$15M to relocate the existing lease and continues to work with OCM on the justification to stay in place.2. Brief Summary: In June 2020, OCM was informed that the current lease for USMS space located at (b)(7)(E) expires September 2023 and GSA requires USMS requirements to locate new or retain existing space per Federal guidelines. Simultaneously, IOD and TOD requested additional space to support expanded operations at that location. The IOD request included a Training Center with a shoot house, classroom, VIRTRA system, and additional space for the Capital Area Regional Fugitive Task Force (CARFTF). TOD requested additional space to support existing components and a separate request for (b)(7)(E) facility.3. TOD and IOD leadership have validated the space requirements.4. AD Smith contacted GSA leadership and requested a 36–48-month lease extension to provide needed planning room.5. GSA provided the client planning agreement and OCM is working with them to answer questions and move forward with a three-year lease extension.6. GSA requested a meeting with OCM. Meeting will be held on 2/4/22 to discuss the extension of the current lease and the Client Project agreement. The updated OA was provided to OCM by GSA.

	<div>7. FIRB decision is to move forward with the lease renewal first, and then determine the feasibility of adding the training facility. OCM provided GSA with requirements to begin the renewal process.</div> <div>8. MSD and OCM leadership are planning a site visit May 5, 2022. OCM staff is working with GSA on detailed requirements to renew the lease.</div> <div>9. Next steps: GSA response to OCM requirements for renewal vs. new lease</div>														
OK Space Requirements from SCOTUS Decision	<div>1. Summary of Changes from Last Week: See changes in red.</div> <div>2. Brief summary:<div><div>a. Oklahoma Districts (OK/N, OK/E and OK/W) will be receiving additional staff to support the SCOTUS decision. All 5 tribes are now following the ruling of the SCOTUS decision.</div><div>b. Projected personnel increase from pre-SCOTUS decision as of August 3, 2021:<div><div>(b)(5) Deliberative Process Privilege; (b)(7)(E)</div></div></div></div><div>Current Plan:</div><table><thead><tr><th>District</th><th>Current Admin personnel</th><th>Current 1811 personnel</th><th>Projected new Admin personnel</th><th>Projected new 1811 personnel</th><th>Combined Total personnel</th></tr></thead><tbody><tr><td>OK/E - Muskogee</td><td colspan="5" rowspan="3">(b)(5) Deliberative Process Privilege; (b)(7)(E)</td></tr><tr><td>OK/N - Tulsa</td></tr><tr><td>OK/W – OK City</td></tr></tbody></table><div>3. Current Status (include who is responsible for current action):<div>i. Muskogee –<div><div>(b)(7)(E)</div></div></div></div></div>	District	Current Admin personnel	Current 1811 personnel	Projected new Admin personnel	Projected new 1811 personnel	Combined Total personnel	OK/E - Muskogee	(b)(5) Deliberative Process Privilege; (b)(7)(E)					OK/N - Tulsa	OK/W – OK City
District	Current Admin personnel	Current 1811 personnel	Projected new Admin personnel	Projected new 1811 personnel	Combined Total personnel										
OK/E - Muskogee	(b)(5) Deliberative Process Privilege; (b)(7)(E)														
OK/N - Tulsa															
OK/W – OK City															

(b)(7)(E)

ii. Tulsa –

1. Temporary expansion 3,000 USF of office space
 - a. Pending approval from the Post Office Date TBD
 - b. Discussed on April 20th with (A) Indian Country Liaison Office of the Director to help push along
2. Boulder Building carpet and paint
 - a. Project near completion. Awaiting two doors to be installed
 - b. Doors on site and checking with GSA on completion
 - c. Project completed. One punch item left – touch up paint around door opening.
3. Boulder Building additions
 - a. Requested 10 additional parking space in support of new employees. Received
 - b. Completed.
 - c. Two Judges relocating to Boulder Building from Page Belcher in May 2022
4. Page Belcher PO & Courthouse carpet and paint
 - a. Expansion space OA for basement space has been received and being processed
 - b. Waiting on approval from Post Office to move forward
 - c. Discussed on April 20th with (A) Indian Country Liaison Office of the Director to help push along.

	<p>5. MSD/OCM has requested a permanent expansion of 6,000 square feet on the 2nd floor of the Page Belcher PO and US Courthouse. GSA, judiciary and MSD/OCM are working together to develop a blocking plan of vacant space to best meet each agency's requirements. Getting initial approval from PO to begin designs. Discussed with GSA to provide Space Program to begin design prior to approval.</p> <p>iii. Oklahoma City –</p> <ol style="list-style-type: none"> 1. New carpet and paint throughout remaining USMS space <ol style="list-style-type: none"> a. GSA estimated completion date July 4, 2022 b. Phase 1 of 6 completed which involved asbestos abatement and starting carpet and paint on May 5, 2022. 2. Negative air study of cellblock <ol style="list-style-type: none"> a. MSD/OCM funded b. GSA is finalizing SOW c. SOW finalized and approved April 14, 2022
HQ Offsite (COOP)	<ol style="list-style-type: none"> 1. Summary of Changes from Last Week: OCM, GSA and Contractor to meet on 4/27/22 to discuss 30% design review comments. 2. Lease awarded on 1/10/2022. 3. OCM met with GSA on March 29th to answer some minor design questions in advance of the DID meeting with the lessor and GSA on April 6th. FIRB members concurred with MSDs floorplan. 4. Next steps: <ol style="list-style-type: none"> a. OCM architect team and PM will work with GSA and the lessor to develop the design and construction documents.
FLETC Administration Building	<ol style="list-style-type: none"> 1. Summary of Changes from Last Week: See changes in red. 2. FIRB requested floor plan changes at the April 11, 2022, meeting. 3. FIRB approved a 13,650 GSF building footprint on April 18, 2022. 4. Construction funding including 30% construction contingency totals \$7.8M. 5. Funding to DHS required by May 31, 2022 6. Construction will be by RFP Open Market strategy. 7. Next meeting with FLETC and OCM is scheduled for May 2, 2022 to develop the SOW which will need to be provided with the IAA.
MSD-OCM Major Projects Expected to Complete within the next 60 Days	<ol style="list-style-type: none"> 1. Summary of Changes from Last Week: Savannah, GA swing space project added. Expected to be complete on 6/30/2022. 2. Brief Summary: The table below is intended to be a 60-Day rolling schedule of major (new/renovated courthouses, RFTFs, and capital security projects, and other special interest) projects that are planned to reach substantial completion or initiate USMS move-in within the next 60-days. Completed events will be retained on the list for an additional 30-days. <p>Note: Some projects, especially those that are not exclusively USMS renovations may show the USMS component moving in PRIOR to the project substantial completion. This is common for large projects where the USMS space is completed ahead of the full project completion.</p>

60-Day Rolling Summary of Projected Project Completions/USMS Move-ins (Newest at Top)						
Project ID	District	City	Priority Type Project Type Short Scope	Type Event (Completion, USMS move-in)	Event Date	Remarks
2014-739	NC/W	Charlotte	2-Court Initiated New US Courthouse	Completion	4/29/2022	Construction completion delayed due to supply chain and market conditions.
2018-206	IOD	Raleigh	3-Support Space Renovations CRFTF	Completion	4/30/2022	Construction is complete but OSS security systems work has been delayed.
2018-194	IOD	Asheville	3-Support Space Renovations CRFTF	Completion	10/29/2021 1/14/2022 4/30/2022	Construction is complete but OSS security systems work has been delayed.
2018-217	IOD	Wilmington, NC	3-Support Space Renovations CRFTF	Completion	4/30/2022	Construction is complete but OSS security systems work has been delayed.
2019-333	IOD	Trenton	3-Support Space Renovations RFTF	Completion	4/30/2022	Construction is complete but OSS security systems work has been delayed.
2019-355	IOD	Manhattan	3-Support Space Renovations RFTF	Completion	7/29/2022	Construction is complete but OSS security systems work has been delayed.
2018-218	IOD	Charleston	3-Support Space Renovations CRFTF	Completion	4/30/2022	Construction is complete but OSS security systems

							work has been delayed.
	2013-232	CA/S	San Diego	1-Safety and Security Major Cell Block Renovation	Completion	5/27/22	Electronic security installation delays
	202-914	LA/W	Lake Charles	1-Safety and Security Deficiencies Building renovation due to hurricane	Completion	5/6/2022	Electronic security installation delays
	2018-279	DC/SC	Superior Court/DC	1-Safety and Security Build out of new leased space	Completion	7/29/2022	Building construction is nearly complete. USMS expected to move in in June/July.
	2016-684	MS/N	Greenville	2-Court Initiated New US Courthouse	Design Completion	5/30/2022	Design only
	2018-137	FL/S	Ft. Lauderdale	2-Court Initiated New US Courthouse	Design Completion	6/1/2022	Design only
	2020-816	D/NV	Las Vegas	3-Support Space Renovations Temporary RFTF	Completion	6/1/2022	
	2018-263	GA/S	Savannah	2-Court Initiated New US Courthouse	Swing space completion	6/30/2022	
30-Day Rolling Summary of Project Completions/USMS Move-ins (Newest at Top)							
	Project ID	District	City	Priority Type Project Type Short Scope	Type Event (Completion, USMS move-in)	Event Date	Remarks

AFD

E-Currency Contractor Status	The Appeals Office within the Small Business Administration (SBA) advised the Asset Forfeiture Division (AFD) in late December 2021 that it must delay its decision on Anchor Lab, Inc.'s (DBA Anchorage) appeal to late March 2022. The SBA indicated the delay is caused by a backlog of procedural motions on their judges docket related to the
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	paycheck protection program. The AFD is simultaneously working on an alternative procurement strategy in the event SBA upholds their original ruling (i.e., prevents the award to DBA Anchorage).
Yacht Seizure	The sale of the Queen Anne was closed on March 24, 2022. This tracking item can be closed.
Kleptocapture Unit Activity	The USMS currently has a team on the ground in Fiji in anticipation of seizing a 350 ft Russian oligarch motor yacht and repatriating it back to the United States. Based on hearings held on April 21 and 25 th respectfully, the Court has indicated that they will rendered a final decision on the US's application to domesticate the US seizure warrant on May 3, 2022. It is anticipated that the US will receive a favorable decision and can begin the process of relocating the vessel from Fiji to a US based port.

Capture

Warrant Based Investigation	(b)(7)(E)
Project Management COE	<ul style="list-style-type: none"> • First monthly training offered to all HQ personnel was held on July 28, 2021. It was attended by more than 65 employees across 16 HQ divisions/offices. • 2nd training event was held on Wednesday, August 18, 2021. The topic is "Project Management Fundamentals". 55 employees from 14 HQ divisions/offices attended. • 3rd training event was held on Wednesday, September 15, 2021. The topic was "Requirements Gathering". It was attended by 80 employees – 60 from 12 different HQ divisions and 20 from 17 different districts. • 4th training event was held on October 20th, 2021. The topic was "Schedule Management/Maintenance". It was attended by 62 employees from HQ and the field. • 2022 training plan completed. • 2022 curriculum sent USMS all. • Training on "Customer Relationship Management" held on March 23, 2022. It was attended by 56 employees from both the field and HQ divisions. • Training on "Effective Team Communication" held on April 20, 2022. It was attended by 83 employees from both the field and HQ divisions.
JABS/CAS	(b)(5) Deliberative Process Privilege; (b)(7)(E)

	(b)(5) Deliberative Process Privilege; (b)(7)(E)
Additional District Support	<ul style="list-style-type: none"> • On-site prisoner management training provided to D/ID the week of August 16th • On-site investigative, incident, and event training provided to the PSWRFTF, E/CA, C/CA, and S/CA the week of August 23rd • ‘Super User’ training provided to (b)(7)(E) personnel from each District Regional Group during a 3-day training event held at HQ the week of August 23rd • On-site prisoner management training for S/CA underway (September 19th through 23rd) • Provided on-site prisoner management training for C/CA and E/CA (September 27th through 29th) • Completed development of a prisoner intake modification for POD to implement an Executive Order on Prisoner Voting Rights • Initiated ‘Operation Snowy Owl’ – conducting several district site visits to watch and listen to users while operating Capture in order to glean new ideas for system improvements • First visit was to D/CO and E/OK the week of 10/18 • Second visit was to D/AZ the week of 10/28 • Deployed a (b)(7)(E) person team to D/AK the week of 11/15 • Deployed (b)(7)(E) person team to D/DC for prisoner management training and to assist with updating facility logs as a result of prisoner relocations from DC Jail. Support occurred on 11/22, 2 days the following week and further support is dependent upon D/DC researching case status so Capture PMO can more efficiently update discrepant records. • Deployed a (b)(7)(E) person team to E/WI, GLRFTF, W/MI, E/MI and N/OH to provide Incident / Use of Force Report training and an overview of the Warrant Based Investigations module the week of 11/29 • Deployed (b)(7)(E) person team to E/TX for Prisoner Management on-site training the week of 12/6 • Onboarding of new Extended TDY DUSM’s and Admin for Investigations and Prisoner Management Lines of Business commenced January 4th. TDY support for Security management will arrive at the end of January based on operational tempo in the supporting District. • Deployed (b)(7)(E) person team to E/MI to provide Prisoner Operations training • Deployed (b)(7)(E) person team to N/IN for on-site Prisoner Operations training from March 21st through the 25th

	<ul style="list-style-type: none"> • Held User Interface/User Experience workshop with 20+ participants from Capture and the field on March 8-10, 2022 • Sent team of [REDACTED] to W/TX and D/NM to demo Warrants Module and provide Incidents/Events training from April 12-16, 2022 • Significant Incident e-mail Notification enhancement requested by Director Davis' scheduled for release May 5, 2022 • Deployed [REDACTED] person team to E/AR for Prisoner Management on-site training the week of 4/25
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OCPA

Congressional Initiatives	1. USM to EX	Drafting legislative priority list for ELM review/prioritization.
	2. Pay Cap	OCA reviewing new legislative proposal from OIA that will give new flexibilities to extradition landings that will potentially benefit USMS.
	3. Judicial Security	OCA moving out on congressional engagement plan now that the Department officially supports the Daniel Anderl Judicial Security and Privacy Act of 2021. Marshal Miller D/KS and the ADO met with Senator Moran of Kansas.
External Engagements	ASCIA conference successfully conducted in New Orleans with the Director, CODA and [REDACTED] Preparing Executive Briefing Book for the director, in preparation for keynote address at PSC Conference 2022. Working with [REDACTED] to ascertain a list of the director's ideas for potential topical discussion with BENS.	
Social Media	OCPA continues to work with ADA equities on a phased social media rollout strategy – looking at 10 districts to start. Memo went out 5/6/2021. To date, nine districts and two HQ divisions have requested social media accounts. OPA sent the necessary paperwork to the DOJ Social Media Working Group, but approval is still pending. DOJ Social Media Working Group informed OPA that the new USMS Director must be confirmed before they will consider our request, which was reiterated August 13. The purchase of Hootsuite accounts to assist in management of all the USMS social media accounts was approved, and 10 offices paid for their access. OPA provided training on August 10 to the nine districts and one HQ division (HRD) approved to manage independent social media accounts.	

Body Worn Camera Program Office

Fed Requirements Phase 1	Policy Development	<p>10/05/2021 – BWCPO briefed ELM and Director Davis on program status, including return of DAG authorized language for expedited release. Director provided instant feedback on policy change, with interim policy submitted and signed by Director Davis on 10/06/2021. BWC for USMS Phase I began 10/06/2021, with kickoff announcement to the field.</p> <p>Revised USMS Interim BWC Policy incorporating TFO BWC was signed by Director Davis and issued to field on 12/16/2021.</p> <p>02/01/2022-ODAG Anders Folk held a teleconference with DOJ BWC Working Group to discuss status of component policy which was directed to include TFO language. Also covered were status of each Phase 1 implementation and any issues. USMS brought to attention that until DOJ TFO BWC Policy is removed from Justice Manual, state and local agencies have some trepidations about signing USMS TFO BWC MOU Addendum. Folk will socialize the information with DAG Monaco prior to her 02/09/22 meeting with DOJ component heads.</p> <p>03/03/2022 ODAG held a call with the components to discuss Phase 1 readouts and potential Phase 2 deployment in 2022. An estimate for what additional funds the USMS would have to receive to deploy any further BWC is being prepared for CFO review prior to going back to DOJ.</p> <p>03/04/2022 USMS federal Phase 2 preliminary cost estimate to deploy BWC to the remainder of W/TX, SERFTF and the 2 GA districts as well as enlarge to deploy at CARFTF and the 5 USMS districts that work with CARFTF was sent to ODAG via Anders Folk after review by the CFO. 2.985 million dollars in additional funding will be required to successfully perform this Phase 2 BWC deployment. A more granular cost estimate will be submitted when ODAG requests it. Currently unknown if JMD will identify additional funds to be sent to USMS but USMS, via Director Davis, has stated that with no additional 22 funds, Phase 1 is as far as USMS can deploy in FY22.</p> <p>3/22/22 Revised BWC Interim Policy was submitted to ADA via BWCP and Director Davis via GC Dickinson after modifications to accomplish an entirely publicly</p>
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		<p>releasable document. OGC and BWCP are working through requested changes from Director Davis to the GC for further review.</p> <p>03/31/2022 ODAG BWC Working Group met and took questions from JMD LECG AD Chris Amesquita and JMD Budget personnel on history of programs and proposed 22 and beyond needs. JMD sent a resource obligation request to each component for 21/22/23 obligations to be returned 04/04/22. USMS advised that USMS submission would be returned after CFO review as it would have possible 22 and 23 passback information and that needed to be verified. CFO received proposed response on 04/07 for review.</p>																		
	SOP Development	<p>10/05/2021 Interim BWC SOP reviewed and modified to align with USMS BWC Policy for posting to the Phase I locations on 10/6/2021.</p> <p>SOP has been revised to include all 12.16 Interim Policy revisions; final updates will be accomplished when an approved revised BWC Interim policy has been returned. BWCP BIC is working directly with OPR Office of Policy to be sure they are aware of all ongoing processes.</p> <p>04/20/2022 USMS BWC SOP is under review to ensure all prior Interim Policy sections that were removed from PD are properly incorporated into SOP.</p>																		
	BWC Deployment Phase 1	<ul style="list-style-type: none"> Phase 1 Development began September 13, 2021, with D/NH. D/MN, W/TX and SERFTF to follow. (b)(7) USMS Personnel wearing BWC in the 4 Phase 1 locations Phase 1 is scheduled to last 6 months and end FY 22 Q2 (end of March) with an After-Action Report and review delivered to USMS Executive Leadership in April 2022. <p>Phase 1 Dates & Locations:</p> <table border="1"> <thead> <tr> <th>Location</th><th>Travel Days</th><th>Training Days</th></tr> </thead> <tbody> <tr> <td>Concord, NH</td><td>Sept 12 - 15</td><td>Sept 13/14</td></tr> <tr> <td>Minneapolis, MN</td><td>Sept 15 - 18</td><td>Sept 16/17</td></tr> <tr> <td>El Paso, TX</td><td>Sept 19 - 22</td><td>Sept 20/21</td></tr> <tr> <td>San Antonio, TX</td><td>Sept 22 - 25</td><td>Sept 23/24</td></tr> <tr> <td>SERFTF N/GA</td><td>Sept 27 - 30</td><td>Sept 28/29</td></tr> </tbody> </table> <ul style="list-style-type: none"> The BWCPO is reviewing a Phase 1-a and Phase 1-b proposal to complete W/TX and SERFTF offices and covered districts (M/GA and S/GA) for viability and availability of funds. If approved, these 	Location	Travel Days	Training Days	Concord, NH	Sept 12 - 15	Sept 13/14	Minneapolis, MN	Sept 15 - 18	Sept 16/17	El Paso, TX	Sept 19 - 22	Sept 20/21	San Antonio, TX	Sept 22 - 25	Sept 23/24	SERFTF N/GA	Sept 27 - 30	Sept 28/29
Location	Travel Days	Training Days																		
Concord, NH	Sept 12 - 15	Sept 13/14																		
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San Antonio, TX	Sept 22 - 25	Sept 23/24																		
SERFTF N/GA	Sept 27 - 30	Sept 28/29																		

		<p>locations will be schedule for implementation in March or April of 2022. These phases are dependent on funding for BWC units and ITD upgrades to those locations. Any USMS BWC policy modifications would also likely need to be reviewed and completed prior to this potential deployment.</p> <p>Major Milestone:</p> <ul style="list-style-type: none"> ○ 10/05/2021-USMS BWC Interim Policy was presented to and signed by Director Ronald L. Davis with minor additions clarifying the instances when DUSMs would not be automatically able to review their BWC (Critical incidents including death or serious bodily injury). This addition was also further defined in the USMS BWC SOP. After the briefing, Phase 1 locations received their email authorization to go live on 10/06 with all documents and information being close hold to allow ODAG to make announcements regarding DOJ BWC. ○ On 3/30/2022, a revised Interim Policy 2.11, Body Worn Cameras was presented to ELM for review to be signed by Director Davis pending any requested changes. This revision will allow an entirely unredacted policy to be publicly posted on the USMS forward facing internet page. OPA is aware and working with BWCP to ensure any public posting is coordinated with relevant DOJ offices, other components and OGC to ensure the pending FOIA litigation is not impacted negatively. ○ 11/16/2021-BWCP, ITD, and OGC produced the required Privacy Impact Assessment for the USMS BWC Video Retention Solution. This has been submitted by OGC to the DOJ Office of Privacy and Civil Liberties as required for any new system of record. ○ 10/06/2021-Go Live date for USMS BWC in Phase 1 locations. <ul style="list-style-type: none"> ○ 2,616 videos ingested since go live date ○ 0 videos elevated <p>Training-TD Federal</p> <ul style="list-style-type: none"> ○ (b)(6); (b)(7)(C); (b)(7)(F) of the USMS Training Division (TD) has reached out to the BWCP to conduct a BWC class to the BDUSM-2201 at the USMS Academy. Additionally, (b)(6); (b)(7)(C); (b)(7)(F) is in the process of identifying TD instructors that will take over the BWC curriculum at the USMS Academy. The preliminary BWCP attendees are (b)(6);
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		<div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;">(b)(6); (b)(7)(C); (b)(7)(F)</div> <ul style="list-style-type: none"> ○ The initial BDUSM BWC training was held 01/18/2022 with TD and BWCP staff in attendance. On 01/19/2022, a hot wash was held to formulate the method for future delivery. (b)(6); (b)(7)(C); (b)(7)(F) and BWCP FOB (b)(6); (b)(7)(C); (b)(7)(F) will follow-up with further documentation of any TD changes to BDUSM curriculum. ○ A second BDUSMI BWC training was held on 02/14/201 at FLETC. BWCP personnel also presented a Train the Trainer class to USMS TD personnel and allowed DHS HIS and ERO to view the training. Those agencies will be reaching out for possible assistance in configuring some training at their own classes at FLETC ○ Phase I After Action Review completed, and ready for briefing with (a)PE and ADA, schedule TBD. Tentative schedule 5/2/22. ○ DOJ Component AAR held with ATF, DEA, & USMS BWCP from 4/12-4/13. Discussion on component Phase I AAR, current status, next steps, and Phase II planning.
	BWCP Program Development	<ul style="list-style-type: none"> ○ BWCP met with DEA and ATF BWC personnel to begin planning the after-action reports and planning possible future phases. ○ BWCP in partnership with DC/SC and D/DC will host the Washington leg of the annual Axon Roadshow. TD will send personnel to participate and preview equipment; DC/SC will request if judiciary would like separate time set aside for them to be able attend. D/MD has also been contacted and E/VA will be contacted this week to offer the same. Federal agencies, state and local agencies are all being invited to attend and are all eligible to attend. Axon sends those invitations, USMS provides space for the trailer. The Axon Roadshow is set to be at DC/SC in the courtyard for May, 10, 2022 and USMS has set aside 2-3:30 as time for any federal judiciary to tour the trailer if they wish. USMS BWCP and the 2 DC districts will staff the trailer to ensure USMS leaders who attend are able to enter easily.

		<ul style="list-style-type: none"> ○ BWCP hosted ATF Force Review and Internal Affairs at USMS HQ for a combined Force Science Training to ensure our programs operate in the most common environment as BWC partners. Future trainings and meetings will be held as the programs deploy further to share information and ideas. ○ BWCP has worked with OPA to prepare talking points for districts and pending one modification based on the execution of the new USMS Interim BWC Policy, these will be sent to ADA for review and approval. OPA Chief Wade is meeting with BWCP regarding final edits to the talking points on 4/29/22. ○ BWCP has partnered with (b)(7)(E) to add a (b)(7)(E) to our team for future implementation, instruction and problem solving as regards (b)(7)(X) missions and BWC. ○ (b)(6); (b)(7)(C); (b)(7)(F) spoke to the USMAC & DCAB meeting in AZ on 4/12, relaying the current status of the BWC implementation, including TF agency onboarding process. The PE responded to numerous questions from both memberships. ○ On 4/19/22, USMS, DEA, and ATF met at FBI HQ with FBI BWC PM to discuss where programs can align for future phases and attending FBI SRT BWC Training to review how FBI intends to deploy BWC. USMS BWC will attend a May FBI SRT training in San Diego and send both (b)(7)(X) and RFTF personnel to be part of this review. ○ (b)(6); (b)(7)(C); (b)(7)(F) presented virtually to the Mid-Atlantic DRG on 04/21/22. Most questions were regarding future deployments which will become of greater interest as BWC messaging and education increase. BWCP is planning to schedule a BWCP WG meeting with the group that includes the USMAC and DCAB to gather feedback as deployment plans are designed. ○ 5/4/2022 (b)(6); (b)(7)(C); (b)(7)(F) notified the BWCP team that Rich Kelly will take over as BWCP Program Executive on Monday, May 9, 2022. (b)(6); (b)(7)(C); will ensure that the new PE has the information, skills, and training to continue program
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		development and requested that Kelly attend Axon Accelerate in late May to fast-track this transition.
	BWC Deployment Phase 2	<ul style="list-style-type: none"> Phase 2 and beyond are currently being designed. The initial intent to equip RFTF personnel first and then the 34 districts where RFTF personnel operate has been shelved based on enterprise risk management strategy to ensure all USMS personnel are equipped in any location where BWC is deployed. ITD need to perform upgrades at every location will drive the ability to deliver BWC. Availability of onsite training, ITD upgrades and personnel being able to attend training mean that locations <div style="border: 1px solid black; padding: 5px; margin: 10px 0;">(b)(5) Deliberative Process Privilege; (b)(7)(E)</div> <p>This plan is under design and further details will be delivered as ITD and Office of Procurement execute contract to procure the required equipment. (*Key dependency-appropriated or available funding, adequate training personnel, ITD upgrades and execution of CLIN for hardware)</p> <ul style="list-style-type: none"> 01/2022 BWCP will communicate with DEA by mid-January on the possibility of leveraging their 250 Million dollar value contract with Axon to purchase BWC and use existing USMS Axon vehicle for deployment service. This may allow USMS to reduce workload at USMS Procurement. 01/27/2022 BWCP, ITD and OOP met to discuss the DEA Axon vehicle and reviewing the CLIN structure to determine if these can support USMS equipment purchases. OOP will take the lead on communication with DEA Acquisition and Procurement offices. OOP is aware timeline is accelerated. 03/14/2022 USMS and DEA met to discuss final requirements for DEA Axon CLINs that USMS will leverage. USMS OOP is working on final documentation so USMS will be ready to purchase BWC if 22 funds become available.
TFO Implementation	The USMS TFO BWC Program began in October 2020 after conducting a pilot program. Several districts have fully on-boarded partner agencies into the Operational USMS BWC Program. The	

districts with TFO BWC Operations include: E/MI, E/NC, S/TX, E/AR, D/KS, W/KY, M/FL, E/WI, D/NJ-NY/NJRFTF, N/IL and C/IL-GLRFTF, W/VA, N/GA-SERFTF, D/DE, M/FL, N/FL-FCRFTF, S/IA, D/MN, N/IA, E/MO, W/TX, M/LA, GCRFTF D/AL and N/MS, D/CO, D/MN, D/AZ, D/ID, D/NE and CARFTF, D/MD, Washington D.C. and W/PA.

- 7,692 videos have been ingested
- 77 agencies are on-board
- 321 TFOs have been trained
- 15 videos have been elevated
- New partner agencies:
 - **Chapel Hill Police Department, CRFTF – E/NC**

BWCP held a training at USMS HQ on March 10, 2022, where 2 Partner agencies were trained as well as multiple RFTF and district Train the Trainers to onboard their local partner agencies more rapidly. IOD personnel from CARFTF and CRFTF were present as well as district personnel from E/NC, N/WV, W/PA, S/OH and N/OH.

TFO MOU Addendum:

The revised TFO BWC MOU Addendum was released to the field on 07/13/2021. Response has been extremely positive with both RFTF and District leadership reporting that almost every partner with concerns has stated that the revisions address their issues. As of 03/24/2022, 123 agencies are in an onboarding status with TFO BWC.

3/3/22- the Other Authorized signature on the MOU, which had been added in February 2022 to allow USM's or other external people to sign the MOU Addendum, has been modified to include a specific signature line for the USM. D/NV USM Gary Schofield agreed to be the first USM to sign the supplement page for previously executed MOU's and on 3/29/21 returned the Lyon County SO MOU with his signature added. He is reviewing the LVMPD MOU and plans to apply his signature this week.

BWCP is sending out an additional signature page for all prior executed TFO BWC MOU's requesting the USM in each affected district sign the existing MOU Addendum. All TFO BWC MOU Addendums will have the USM signature as part of the process since revisions in early March. This exercise will ensure all existing and in-process USMS documents have the USM signature as well.

On 3/29/2022, (b)(6); (b)(7)(C); (b)(7)(F) and (b)(6); (b)(7)(C); (b)(7)(F) presented information to the IOD RFTF Commanders in the NY/NJRFTF. This covered the new supplement signature page to add the USM signature to all previous MOU Addendums and the new workflow for Commanders as RFTF districts onboard new agencies as a new step for them is now in that workflow. Information on the management of the

Train the Trainer for onboarding of partner agencies was also presented.

DOJ TFO BWC Policy:

10/06/21- (b)(6); (b)(7)(C) sent the Work Group an email stating that ODAG wishes components to absorb TFO BWC Policy into their own policy arena using language circulated while the DOJ TFO policy was under revision. This effort will begin on 10/12/21 at USMS to determine if that language is enough clarification. BWCPO will work with IOD and OGC to add a TFO BWC section to the Interim Policy and revise MOU Addendum as necessary.

10/27/2021, TFO BWC Policy language added to BWC Interim Policy, under current review with OGC in preparation for internal release, and preparation for public release with redactions.
See above for combined BWC policy information

ODAG has added Ander Folk to DOJ staff and he will assume most BWC interaction for DOJ components; introductory call held with Folk on 12/1/21 by (b)(6); (b)(7)(C); (b)(7)(F) at his request. Folk was most recently (A) USA for D/MN and has experience with both USMS and BWC issues in Minnesota.

Anders Folk has requested BWCP budget info to review to answer some DOJ OIG questions regarding their earlier study of the DOJ BWC programs. CFO O'Brien has approved the submission of the OMB passback for the 2023 budget cycle.

12/21/2021 ODAG held small teleconference with component BWCP personnel to discuss status of each agency, OIG BWC Inquiry from the follow-on to the TFO BWC study, as well as each component review process for expedited releases. A further call will be held in January as a monthly status update. OGC via (b)(6); (b)(7)(C); (b)(7)(F) attended as well as (A) PE and DPE.

ATF reports their combined BWC policy is complete and at their Director's office for review and execution. DEA provided their Interim BWC policy to USMS this week. After review, BWCP and IOD will leverage some terms for future operational documents. (Case Specific Agreement and Supervisory TFO for Short Term Operations use of BWC and the IOD TFO Working Group effort to define TFO's who may serve as team leads)

DEA, ATF, and USMS have shared their redacted policy versions internally in advance of an expected FOIA litigation release. OGC is working with the components to align redactions to FOIA exemptions only.

(b)(5) Deliberative Process Privilege

	(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege	
Identify Resource Needs	Budget	<ul style="list-style-type: none"> Proposed budget identified for FY23 Spring Call. FY23 OMB passback received by CFO
	Staffing	<ul style="list-style-type: none"> A request was submitted to Lee Lofthus for one SES position (Program Manager) for the BWCPO. BWCPO identified 21 TCN Positions required to develop, implement, and deploy Phase 1 of Federal BWCP. BWCPO identified 187 PCN Positions required to oversee the BWCP. 54 PCN's received in FY23 OMB passback; pending 23 Budget process
	Resources	<ul style="list-style-type: none"> Proposed resources were identified and submitted in FY23 Spring Call. 260 BWCs procured for Phase 1 of the Federal BWC Implementation. BWCP is preparing Spring Call documents for FY24 and is again aligning all USMS BWC needs in one ask, working with TD, OPR, IOD, ITD, OGC, OPA and JSD. JSD need for additional digital evidence storage capabilities has been incorporated into the 24 ask to ensure JMD is aware USMS will align costs where VRS expansion can be used for multiple modalities.

From: Kelly, Richard (USMS)
Sent: Wed, 3 Nov 2021 19:48:27 -0400
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: 2021.11.2 - Combined Policing CJR EO - TO DOJ.docx
Attachments: 2021.11.2 - Combined Policing CJR EO - TO DOJ.docx

Rich Kelly
Assistant Director
United States Marshals Service
Investigative Operations Division
Mobile: (b)(6); (b)(7)(C)
Desk: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) USMS)
Sent: Wed, 4 Aug 2021 20:37:33 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); Kelly, Richard (USMS)
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); Dickinson, Lisa (USMS)
Subject: RE: 20210803_ DRAFT_USMS BWC Interim Policy-ODAG Edits (b)(6);
Attachments: 20210803_ DRAFT_USMS BWC Interim Policy-ODAG Edits (b)(6); (b)(7)(C); (b)(7)(F) docx

(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege; (b)(7)(E)

(b)(6); (b)(7)(C); (b)(7)(F)

USMS IOD

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 4, 2021 11:04 AM
To: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
(b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; Dickinson, Lisa (USMS)
(b)(6); (b)(7)(C) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: FW: 20210803_ DRAFT_USMS BWC Interim Policy-ODAG Edits (b)(6); (b)(7)(C); (b)(7)(F)

(b)(6); (b)(7)(C) Lisa had some additional comments on the attached. Tks.

(b)(6); (b)(7)(C); (b)(7)(F)

**Associate General Counsel
U.S. Marshals Service / Office of General Counsel
CG-3, 15th Floor
Washington, DC 20530-0001**

Cell: (b)(6); (b)(7)(C) **(use my cell from 3/16/20 and on due to telecommuting)**

Email: (b)(6); (b)(7)(C); (b)(7)(F) [@usdoj.gov](mailto:(b)(6); (b)(7)(C); (b)(7)(F)@usdoj.gov)

Main OGC Line: (b)(6); (b)(7)(C)

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Page 374

Withheld pursuant to exemption

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of the Freedom of Information and Privacy Act

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Page 395

Withheld pursuant to exemption

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of the Freedom of Information and Privacy Act

From: (b)(6); (b)(7)(C); (b)(7)(F) USMS)
Sent: Wed, 13 Apr 2022 13:48:58 +0000
To: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: 2Q22 Content Review Documents
Attachments: 2Q22 - IOD BWCP Content Review Agenda.pdf, IOD CR_ IOD edits.pdf

Hi AD/DADs,

Attached is the 2Q22 Content Review agenda and combined IOD-BWCP slide deck for tomorrow's meeting with OSI. The BWCP team will be present and report on their slides.

Notes/edits on IOD slides:

- IOD-1 (minor)
- IOD-3 (minor)
- IOD-8 (updated figures)
- IOD-17 (minor)

Thank you!

(b)(6); (b)(7)(C); (b)(7)(F)

Process Improvement

Business Integration Center
Investigative Operations Division
United States Marshals Service

(b)(6); (b)(7)(C)



Office of Strategic Insight
Office of the Director
U.S. Marshals Service

2Q22 QPR Content Review Meeting – IOD/BWCP

Thursday, April 14, 2022

Outstanding for 2Q22:

IOD-1	Review financial data for accuracy
IOD-11	Missing significant points (BWCP)
IOD-12	Missing significant points (BWCP)
IOD-17	Review organizational chart for accuracy

Program Risk Management

Policies Certified and Completed:	15
Policies Pending Revision:	10
Policies Unsigned:	6
Aged Audit Recommendations:	0
Internal Control Deficiencies (FY21):	1

Notes/Action Items

- Provide all comments/changes at Content Review meeting.
- Get backs due **no later than 4 pm on Friday, April 15**, to (b)(6); (b)(7)(C); (b)(7)(F) and (b)(6); (b)(7)(C); (b)(7)(F)

Division Summary - Budget and Performance

Financial Status Report - Summary

Investigative Operations Division

Available Resources: 0324AD (S&E Fund)

FY22 Approved Base	Base Adjustments	One-Time Adjustments	Funding transfers between Districts/ Divisions	Total Obligations	% of Plan Obligated	Available Balance
(b)(7)(E)						

Available Resources: 0324AD (S&E Fund) - Body Worn Camera

FY22 Approved Base	Base Adjustments	One-Time Adjustments	Funding transfers between Districts/ Divisions	Total Obligations	% of Plan Obligated	Available Balance
\$ 956,941	\$ -	\$ 700	\$ -	\$ 750,506	78.37%	\$ 207,135

FY22 Funding provided by FSD through 04/14/2022 is the current funding level approved during the 30-Day Allotment period through 04/14/2022.

Program Risk Management

	1Q	2Q	3Q	4Q
Policies Certified and Completed		15		
Policies Pending Revision		10		
Policies Unsigned		6		
Aged Audit Recommendations	0	0		
Internal Control Deficiencies (FY21)	1	1		

Performance Measures

Page	External	1Q	2Q	3Q	4Q
3	Estimated Workload for Number of Wanted Federal Fugitives				
4	Number and Percent of USMS Federal Fugitives Apprehended/Cleared				
5	Number of USMS Federal and Egregious Non-Federal Fugitives Apprehended/Cleared				
6	Number of Noncompliant Sex Offender Investigations				
Page	Internal	1Q	2Q	3Q	4Q
7	Number of Missing Child Investigations; Children Recovered and Located				
8	Removal Operations				
9	Egregious State and Local Fugitive Warrants				

Strategic Projects

Page	Projects	1Q	2Q	3Q	4Q
10	2.1.4.c Prepare for an Office of Asian and Pacific Affairs Located in Guam				

Performance Measures - Body Worn Camera					
Page	External	1Q	2Q	3Q	4Q
11	Federal Law Enforcement Officers Equipped with Body Worn Cameras (BWCs) and Associated Training				
Page	Internal	1Q	2Q	3Q	4Q
12	Task Force Officers (TFOs) Onboarded				
13	Body Worn Camera (BWC) Non-Activation Rate				

Strategic Projects - Body Worn Camera					
Page	Projects	1Q	2Q	3Q	4Q
14	2.1.8.c Implement Phase 1 of USMS Body Worn Camera (BWC) Program				

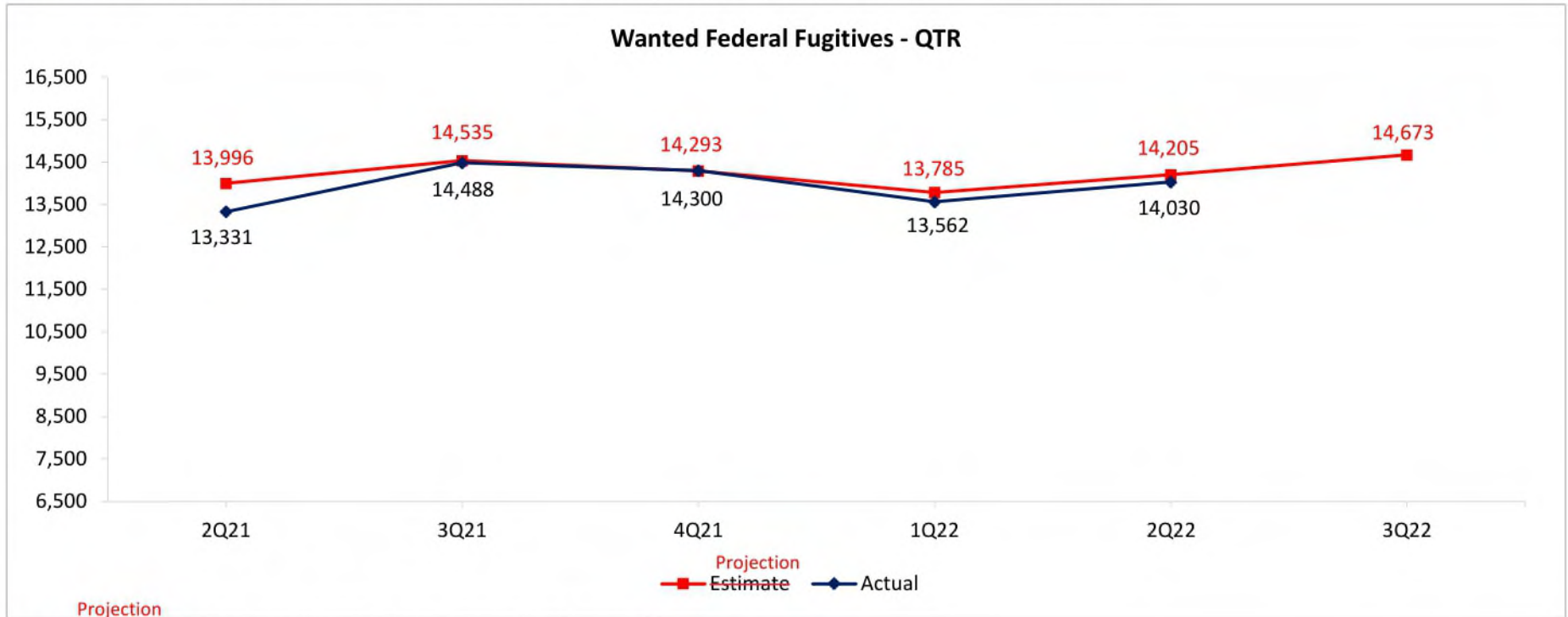
External Performance Measure

Estimated Workload for Number of Wanted Federal Fugitives

IOD

Performance Status

Monitor the number of open federal fugitive cases at the start of the fiscal year plus the number of received cases



Note: Estimate is defined as the lower limit to be considered successful.

Significant Points 2Q22

2Q22 actual was below projection by 1.2%.

Leadership Actions/Risk Awareness

N/A

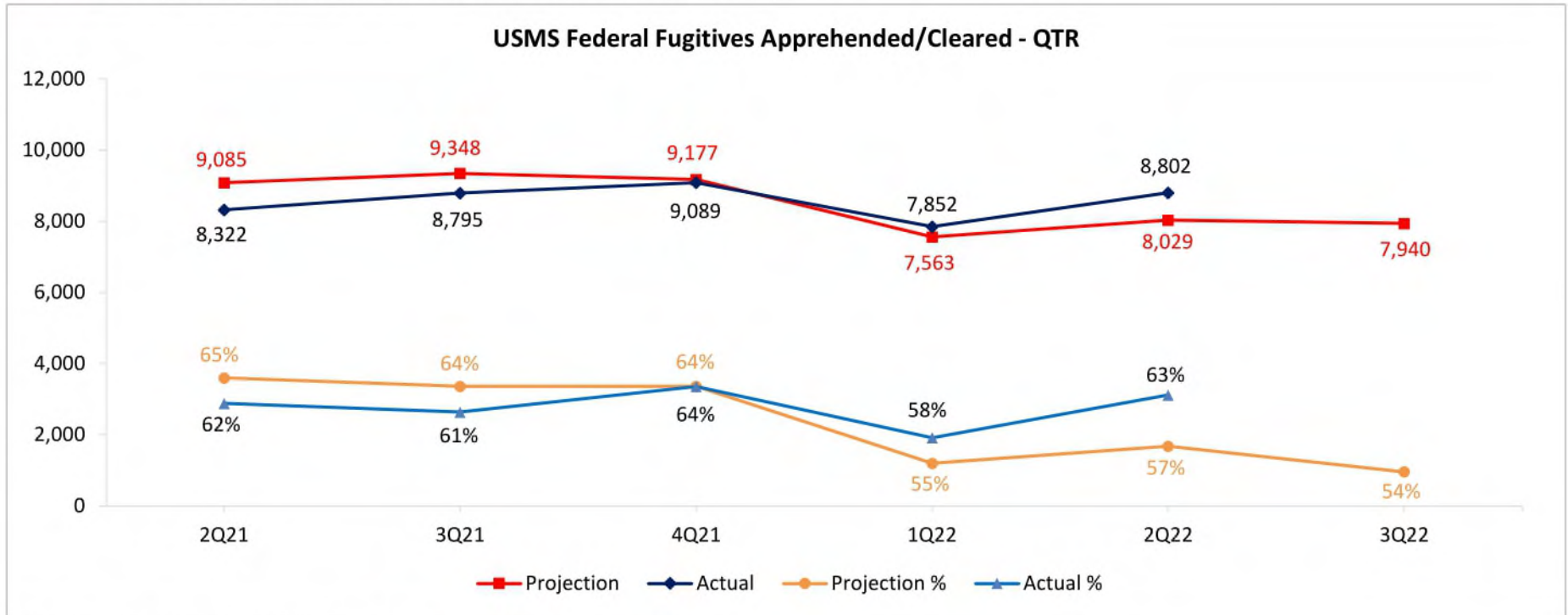
External Performance Measure

Number and Percent of USMS Federal Fugitives Apprehended/Cleared

IOD

Performance Status

The number of federal fugitives cleared where USMS has execution authority



Note: Projection is defined as the lower limit to be considered successful.

Significant Points 2Q22

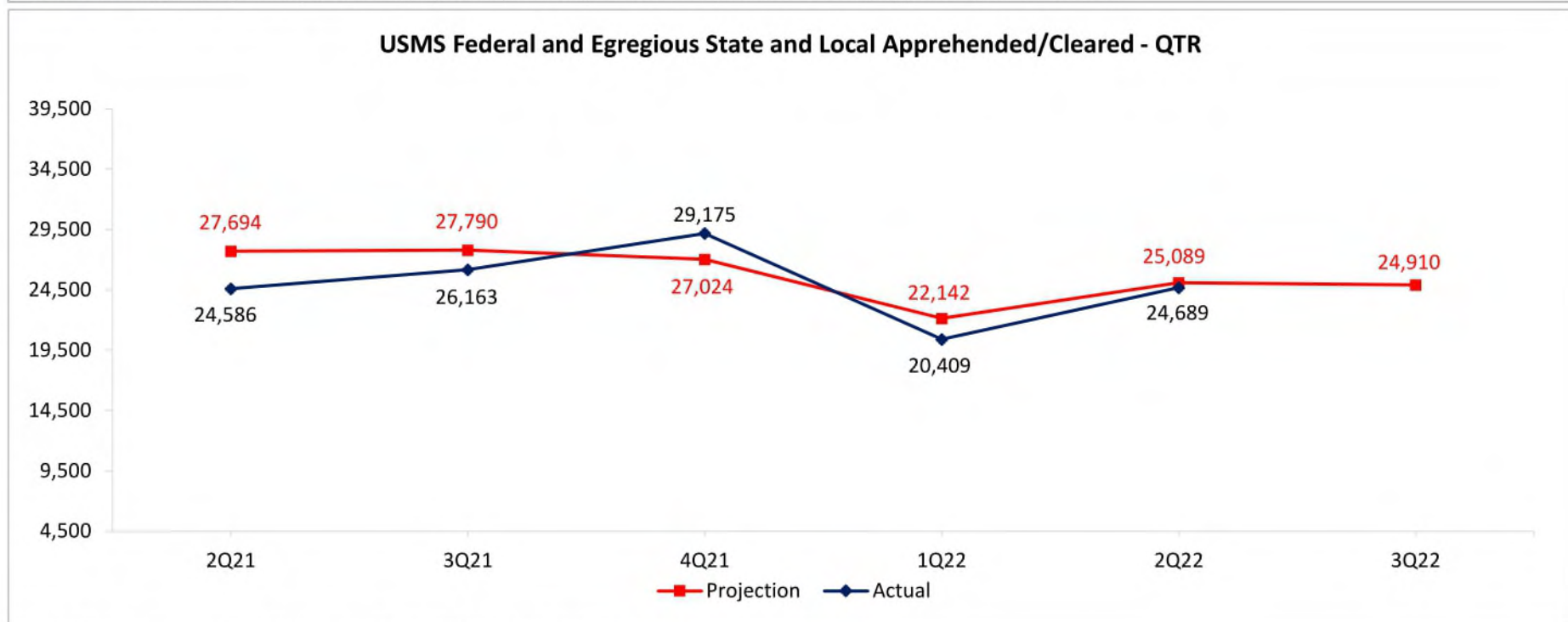
2Q22 actual was above projection by 9.6%.

Leadership Actions/Risk Awareness

N/A

External Performance Measure	
Number of USMS Federal and Egregious Non-Federal Fugitives Apprehended/Cleared	IOD

				Performance Status	
<i>The number of federal, state, and local fugitives (meeting National Enforcement SOP) apprehended or cleared</i>					



Significant Points 2Q22	
	2Q22 actual was below projection by 1.6%.
	The USMS apprehended/cleared a total of 25,660 federal, state, and local fugitives, and cleared 29,959 associated warrants.
	The USMS apprehended/cleared 16,858 state and local fugitives and cleared 20,756 associated warrants, of which 15,887 fugitives and 19,124 warrants were egregious.

Leadership Actions/Risk Awareness	
	N/A

External Performance Measure

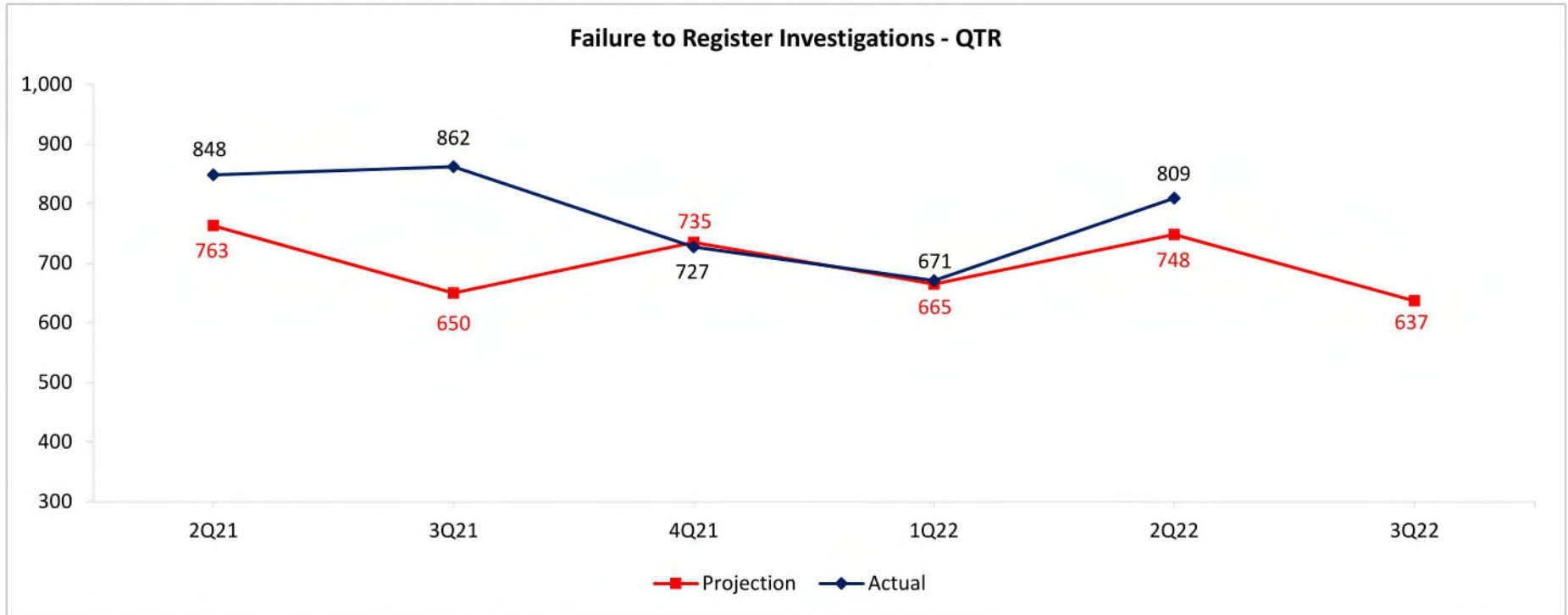
Number of Noncompliant Sex Offender Investigations

IOD



Performance Status

The number of investigations opened concerning sex offenders failing to register



Note: Projection is defined as the lower limit to be considered successful.

Significant Points 2Q22

2Q22 actual was above projection by 8.2%.

The USMS planned and conducted 53 sex offender operations in 2Q22.

Leadership Actions/Risk Awareness

N/A

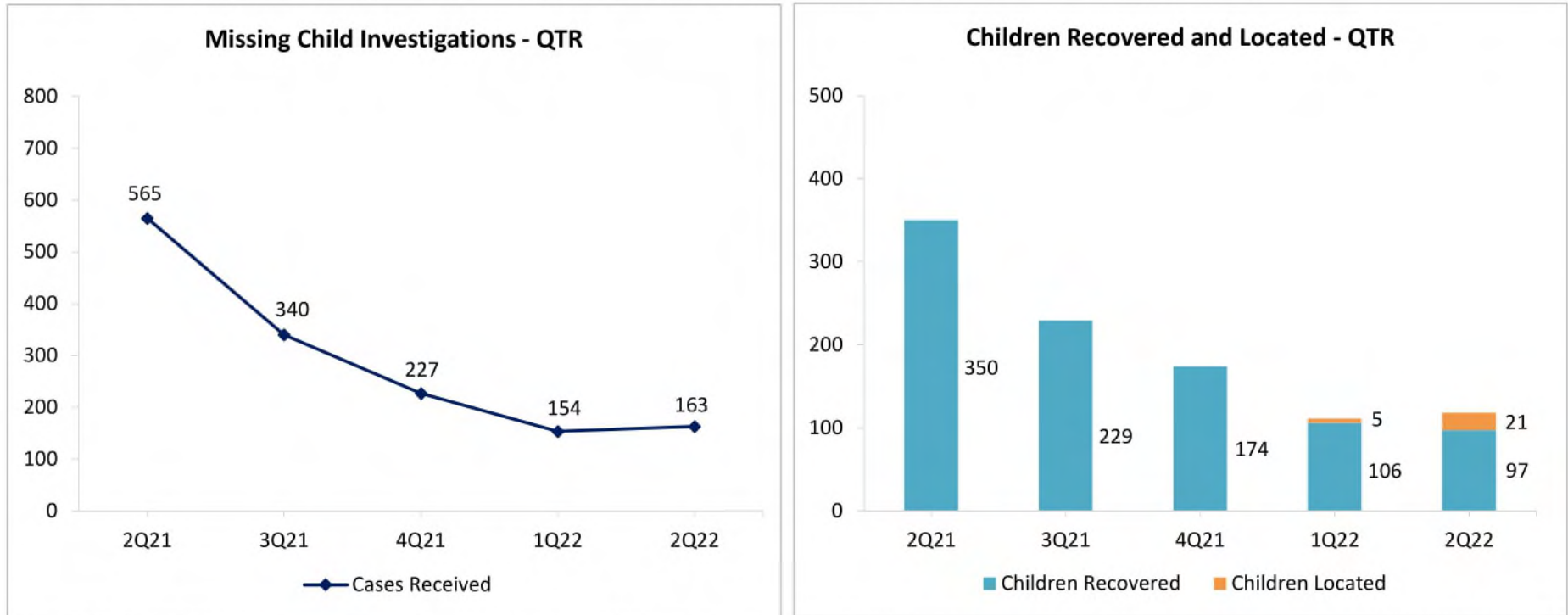
Internal Performance Measure

Number of Missing Child Investigations; Children Recovered and Located

IOD

Performance Status

The number of missing child investigations opened by USMS investigators and the number of children recovered and located



Note: The USMS identifies a closed missing child case as recovered when USMS investigative efforts directly contribute to recovery or discovery of child's death, and as located (added to QPR 1Q22) when USMS investigative efforts directly contribute to a child located within or outside the U.S., or child self-returning.

Significant Points 2Q22

Contributed to the recovery of 97 missing children and the location of 21 missing children. The USMS provided support in 93 additional missing child cases.

Closed 211 missing child investigations.

Recovered 3,173 children since the enactment of the Justice for Victims of Trafficking Act of 2015.

Leadership Actions/Risk Awareness

N/A

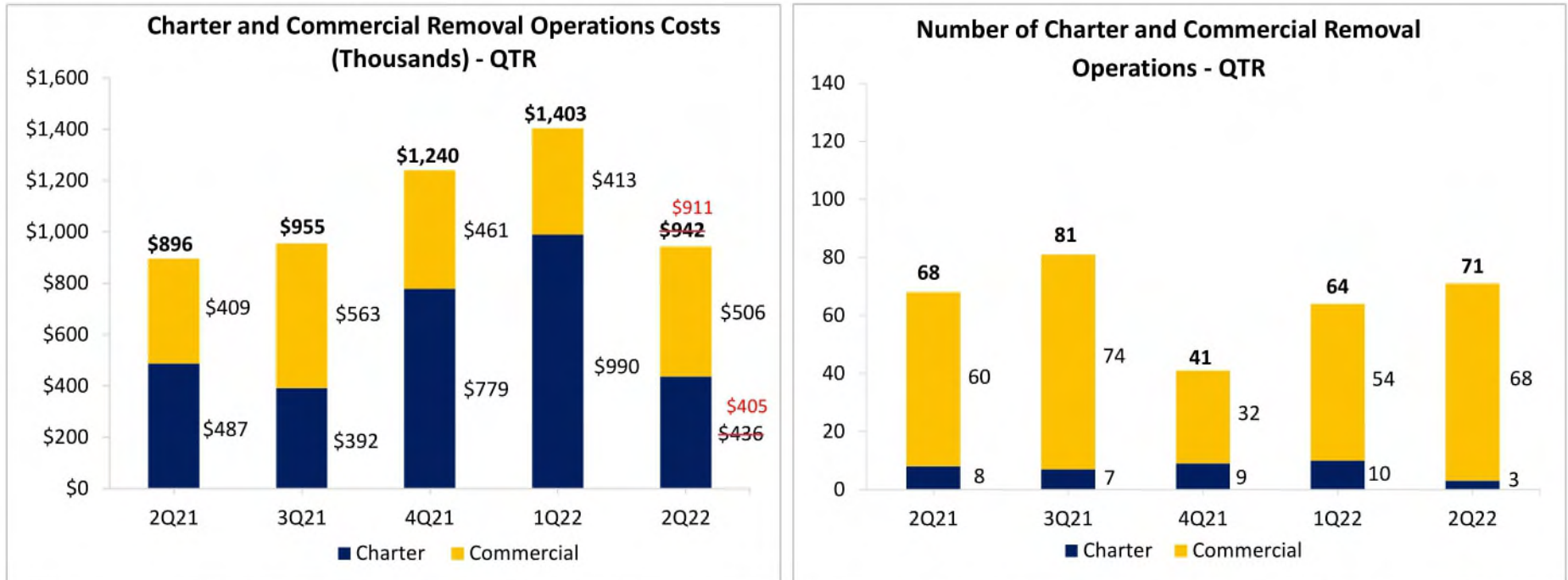
Internal Performance Measure

Removal Operations

IOD

Performance Status

Monitor the number and costs of removal operations



Note: As of 1Q22, measure reflects only Charter and Commercial categories. More than one fugitive can be removed in a single removal operation. The costs of removal operations may include cancelled operations where a fugitive was not removed, but there is a cost incurred. Cancelled operations are not counted in the number of removal operations.

Significant Points 2Q22

	\$931,909
2Q22 total removal program cost is	\$962,377.
Charter costs comprised	43.5% of total program costs in 2Q22.
Conducted	94 total operations, removing 150 fugitives in 2Q22.
37 removal operations were cancelled, totaling	\$191,872.81.

Leadership Actions/Risk Awareness

N/A

Internal Performance Measure

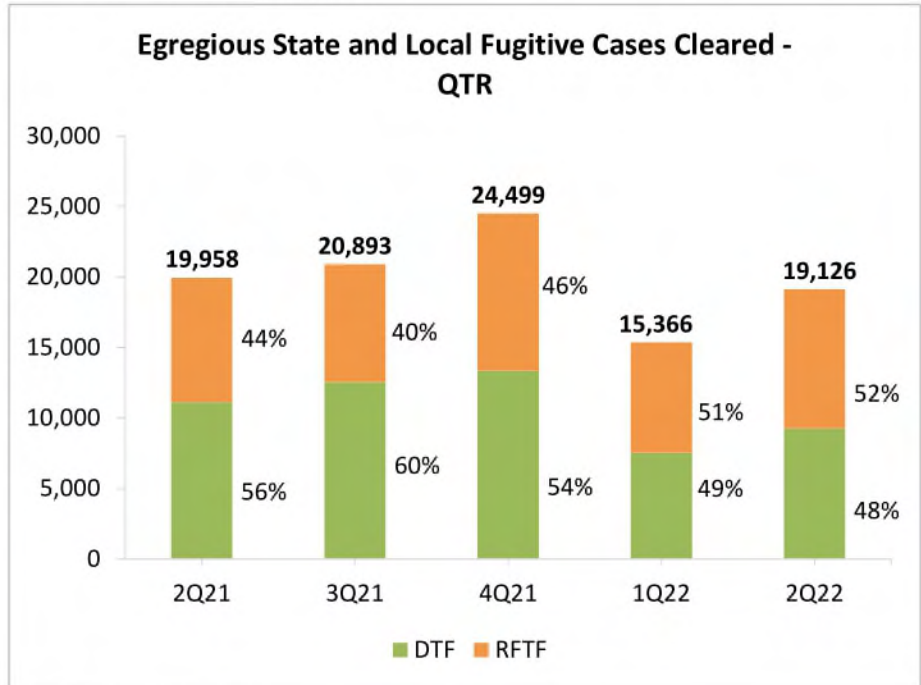
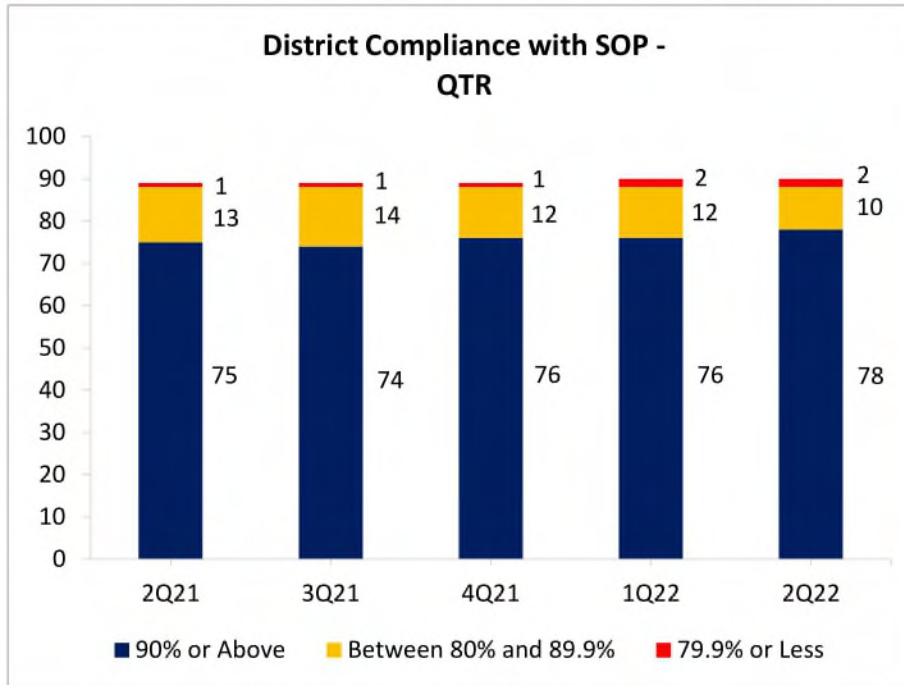
Egregious State and Local Fugitive Warrants

IOD



Performance Status

Egregious task force fugitive warrants that meet requirements outlined within the National Enforcement SOP



Note: Excluded districts: DC-D, DC-SC, VI, NMI. DTF = District Task Force. RFTF = Regional Fugitive Task Force.

Significant Points 2Q22

Overall case adoption compliance with the Enforcement SOP is 94.5%


Arrested/cleared 1,616 gang members (808 arrested/cleared by a Regional Fugitive Task Force), 1,787 fugitives wanted for homicide, 331 Organized Crime Drug Enforcement Task Forces fugitives, 3,152 sex offenders, and 59 Adam Walsh Act fugitives. The USMS also seized 1,650 firearms.









There were 456 state assists, 456 of which 382 or 83.8% were egregious.

Cleared 20,756 total state and local warrants.

Leadership Actions/Risk Awareness

N/A

Project Execution Briefing				
2.1.4.c Prepare for an Office of Asian and Pacific Affairs Located in Guam				
2.1.4 Formalize the roles and responsibilities for the support and oversight of domestic investigations				
<i>Determine the resources for and standardize the process of establishing a new USMS regional office</i>				
	Execution Status	Project Plan Status: Approved	Project Start:	2Q22
Identified Agency Risk:	Increasing Operational Costs		Completion Target:	3Q23

Project Milestones/Deliverables				
	Description	Date		Reason
	<i>Identify facility space</i>	Jul-22		
	<i>Develop organizational structure</i>	Aug-22		
	<i>Hold District of Guam leadership meeting</i>	Sep-22		
	<i>Determine the cost model for establishing and maintaining the regional office</i>	Nov-22		
	<i>Draft position descriptions</i>	Dec-22		
	<i>Analyze workload projections</i>	Jan-23		
	<i>Standardize/formalize the process for establishing a new regional office</i>	Feb-23		
	<i>Present final proposal to IOD Senior Leadership</i>	Apr-23		

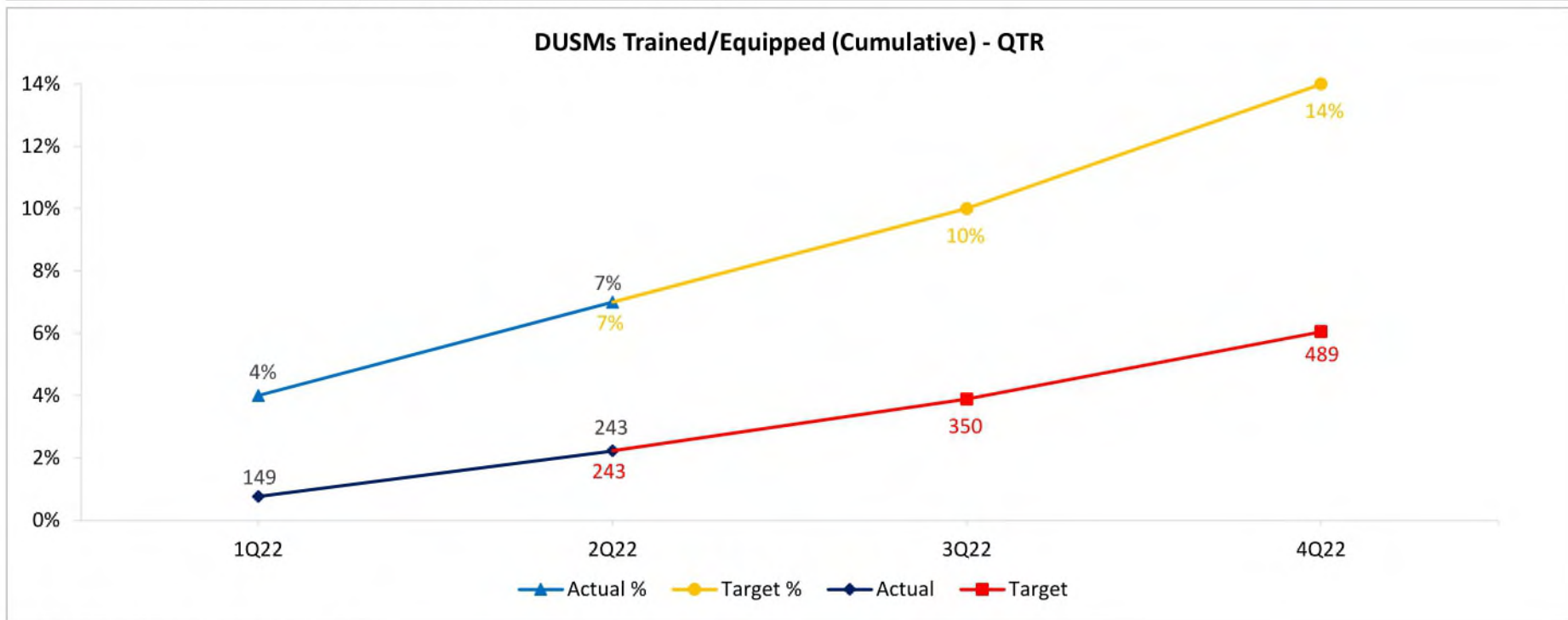
2Q22 Significant Activity			
	Description		Status
	N/A		

Leadership Actions/Risk Awareness	
	N/A

Division: IOD

Co-Owner: N/A

External Performance Measure	
Federal Law Enforcement Officers Equipped with Body Worn Cameras (BWCs) and Associated Training	BWCP
<div><div></div></div> Performance Status	
Monitor number of federal law enforcement officers trained and equipped	

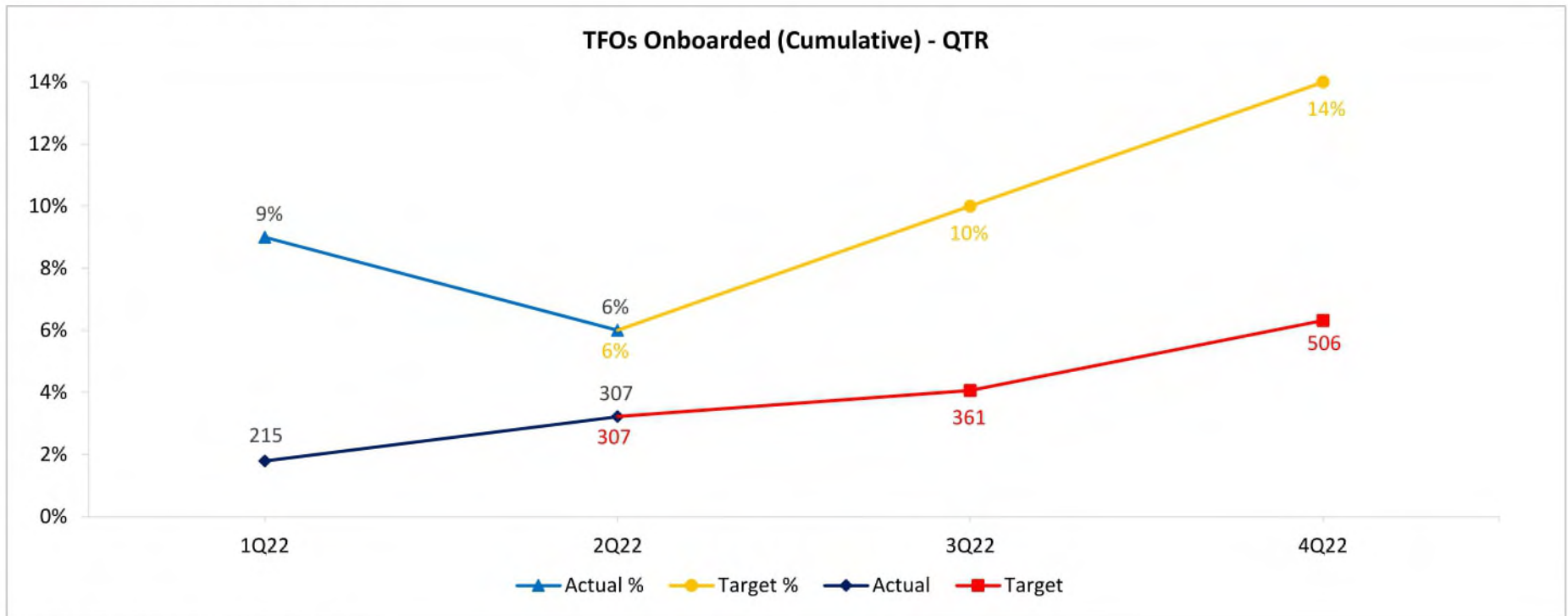


Note: Target is 14% by the end of 4Q22.

Significant Points 2Q22	
	N/A

Leadership Actions/Risk Awareness	
	N/A

Internal Performance Measure	
Task Force Officers (TFOs) Onboarded	BWCP
<div><div></div></div> Performance Status	
Monitor number of TFOs onboarded	



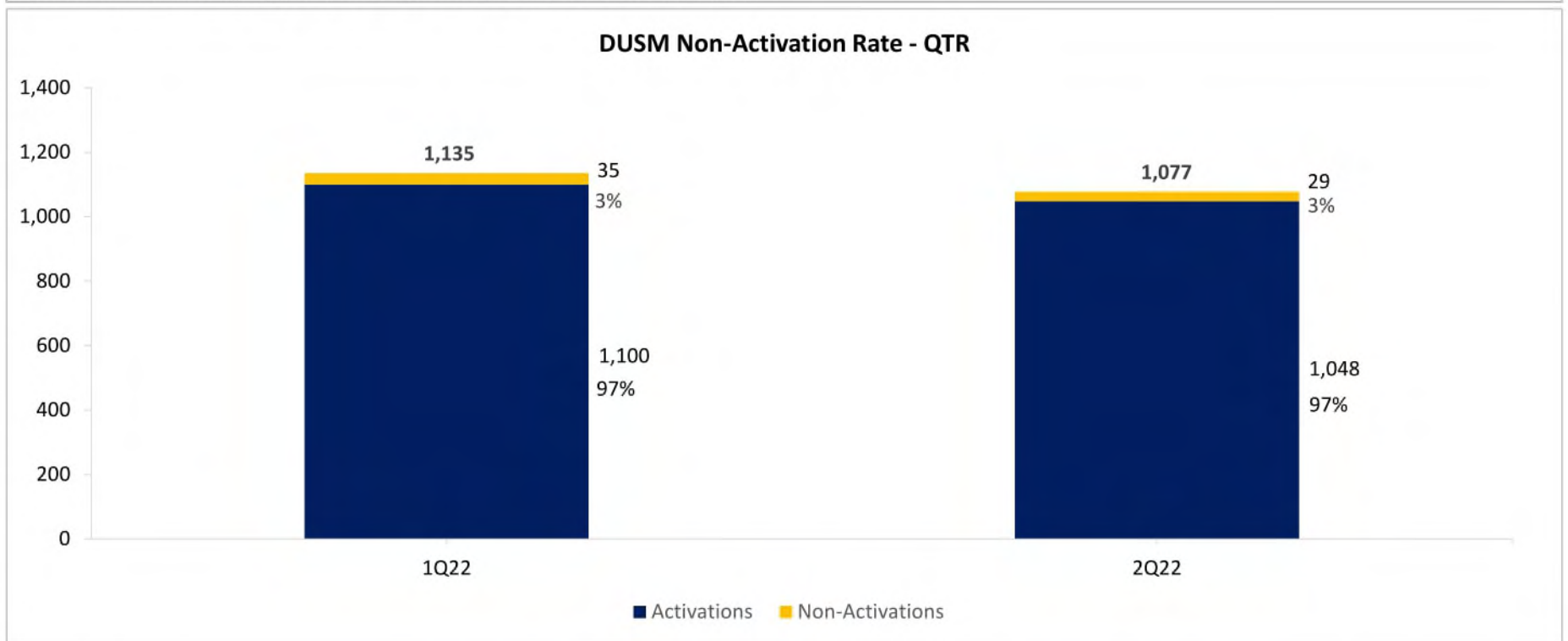
Note: Target is 14% by the end of 4Q22.

Significant Points 2Q22	
	N/A

Leadership Actions/Risk Awareness	
	N/A


Internal Performance Measure	
Body Worn Camera (BWC) Non-Activation Rate	BWCP










	Performance Status
<i>Monitor the number of reported incidents where the BWC is not activated</i>	






Significant Points 2Q22	
	<i>Reported TFO non-activations are less than 1%, but not all TFOs have access to the system for reporting non-activations so the number is not considered fully reliable.</i>

Leadership Actions/Risk Awareness	
	N/A

Project Execution Briefing				
2.1.8.c Implement Phase 1 of USMS Body Worn Camera (BWC) Program				
2.1.8 Increase investigative capability and efficiency through the use of investigative technology				
<i>Establish a USMS BWC program framework and evaluate Phase 1 BWC implementation to USMS-authorized missions</i>				
	Execution Status	Project Plan Status: Approval Pending	Project Start:	3Q21
Identified Agency Risk:	Increasing Operational Costs		Completion Target:	3Q22

Project Milestones/Deliverables				
	Description	Date		Reason
	<i>Publish memo announcing Phase 1 of USMS BWC Program</i>	Jun-21		
	<i>Establish program guidance developmental group</i>	Jun-21		
	<i>Procure BWC equipment</i>	Jul-21		
	<i>Complete draft of interim program guidance</i>	Jul-21		
	<i>Train participating Phase 1 districts and Task Forces (TFs) and assisting HQ personnel</i>	Sep-21		
	<i>Deploy BWCs in Phase 1 to districts and Regional Task Forces (RFTFs)</i>	Sep-21		
	<i>Complete after-action review</i>	Apr-22		
	<i>Finalize program guidance</i>	Jun-22		
	<i>Present final recommendations</i>	Jun-22		

2Q22 Significant Activity			
	Description		Status
	<i>Presented in conjunction with IOD at the District Regional Groups held in Ft. Smith, AR; Miami, FL; and Scranton, PA.</i>		Complete
	<i>BWCP personnel presented information to the IOD RFTF Commanders regarding the updated workflow for onboarding new TF agencies and management of the Train the Trainer process.</i>		Complete
	<i>Updated IOD Domestic Investigations' TF Memorandum of Understanding document were made to reflect that the USMS BWC Policy is the governing standard for USMS TFOs.</i>		Complete

Leadership Actions/Risk Awareness	
	N/A

Division: IOD

Co-Owner: HQ

Project and Description	Approved Funding			FY2022 Total Funding through 04/14/2022*	Funding Transfers Between Division/District Offices	FY2022 Total Funding Availability through 04/14/2022	Total Obligated through 3/31/2022	% of Plan Obligated	Available Balance Remaining
	FY2022 Base Funding Allocations through 04/14/2022	Base Adjustments	One-Time Adjustments						
(b)(7)(E)									

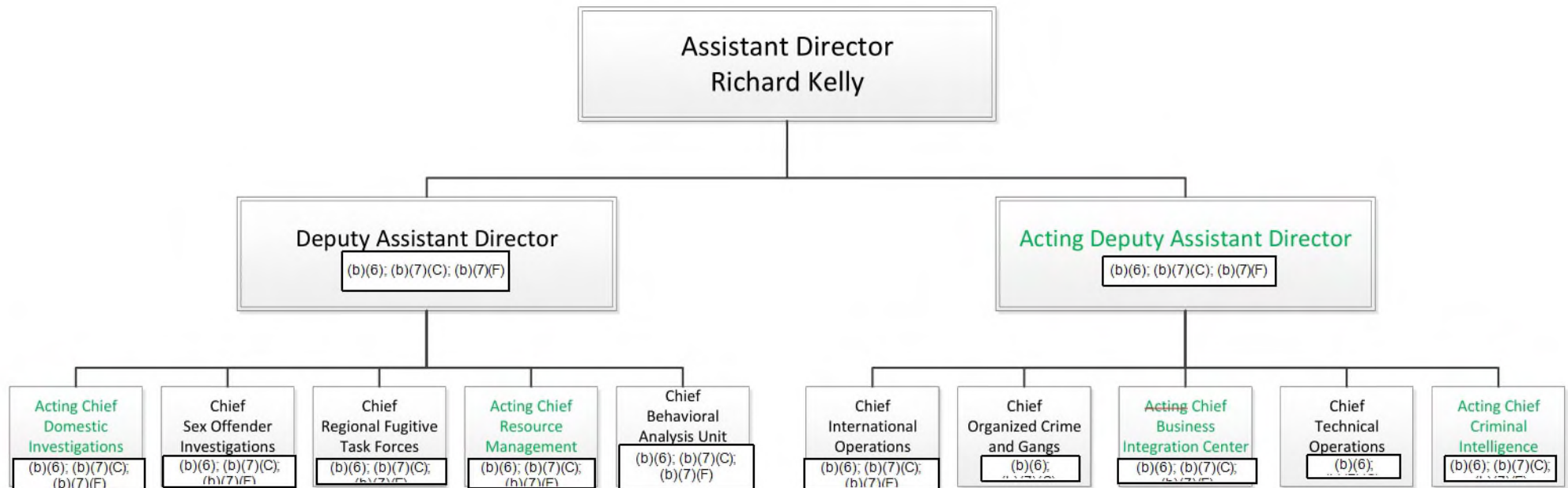
*FY22 Funding provided by FSD through 04/14/2022 is the current funding level approved during the 30-Day Allotment period through 04/14/2022.

Financial Status Report - 0324AD (S&E Fund) - Body Worn Camera

Approved Funding									
Project and Description	FY22 Base Funding Allocations through 04/14/2022	Base Adjustments	One-Time Adjustments	FY22 Total Funding through 04/14/2022 *	Funding Transfers Between Division/District Offices	FY22 Total Funding Availability through 04/14/2022	Total Obligated through 3/31/2022	% of Plan Obligated	Available Balance Remaining
	A	B	C	D = A+B+C	E	F = D+E	G	H = G/F	I = F-G
(b)(7)(E) FEDERAL BWC OPERATIONS	\$ 370,748	\$ -	\$ -	\$ 370,748	\$ -	\$ 370,748	\$ 317,541	85.65%	\$ 53,207
(b)(7)(E) TASK FORCE BWC OPERATIONS	586,193	-	-	586,193	-	586,193	432,965	73.86%	153,228
(b)(7)(E) COVID-19 REQUIREMENTS	-	-	700	700	-	700	-	0.00%	700
Total	\$ 956,941	\$ -	\$ 700	\$ 957,641	\$ -	\$ 957,641	\$ 750,506	78.37%	\$ 207,135

*FY22 Funding provided by FSD through 04/14/2022 is the current funding level approved during the 30-Day Allotment period through 04/14/2022.

INVESTIGATIVE OPERATIONS DIVISION SENIOR STAFF



Updated: April 2022

From: Walker, Heather (USMS)
Sent: Thu, 5 May 2022 12:37:51 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: Kelly, Richard (USMS)
Subject: Re: 2Q22 Final Documents
Attachments: IOD_BWCP Final 2Q22.pdf, 2Q22 QPR Talking Points.docx, 2Q22 QPR Supplemental Talking Points.docx, IOD-4_2Q22 USM-11 District Dashboard.pdf, Missing Child Program Compiled Talking Points.pdf

Thank you very much (b)(5)Deliberative Much appreciated.

Heather Walker,
Assistant Director
Office of Professional Responsibility

(b)(6); (b)(7)(C)

On May 5, 2022, at 8:06 AM, (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov> wrote:

Ma'am,

Good morning and welcome to IOD. I am the Chief of the IOD BIC. My team is responsible for preparing for the QPR documents, to include the talking points. Attached are the IOD and BWC QPR documents. We run both QPRs together. I am working on Teams link/Dial in for tomorrow. Once I get that from OSI I will forward it to you. Please let me know if you have any questions.

(b)(6); (b)(7)(C); (b)(7)(F)

Chief, Business Integration Center (BIC)
Investigative Operations Division (IOD)
United States Marshals Service (USMS)

Office: (b)(6); (b)(7)(C)
Cell: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Wednesday, May 4, 2022 4:22 PM
To: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: 2Q22 Final Documents

Hi AD/DADs,

Please see attached for final 2Q22 documents and talking points.

- 2Q22 Final Slide Deck
- QPR Talking Points
- QPR Supplemental Talking Points
- USM-11 District Dashboard Handout
- Missing Child Program Compiled Talking Points

Please let me know if you need anything else!

(b)(6); (b)(7)(C); (b)(7)(F)

Process Improvement

Business Integration Center

Investigative Operations Division

United States Marshals Service

(b)(6); (b)(7)(C)

Division Summary - Budget and Performance

Financial Status Report - Summary

Investigative Operations Division

Available Resources: 0324AD (S&E Fund)

FY22 Approved Base	Base Adjustments	One-Time Adjustments	Funding transfers between Districts/ Divisions	Total Obligations	% of Plan Obligated	Available Balance
(b)(7)(E)						

Available Resources: 0324AD (S&E Fund) - Body Worn Camera

FY22 Approved Base	Base Adjustments	One-Time Adjustments	Funding transfers between Districts/ Divisions	Total Obligations	% of Plan Obligated	Available Balance
\$ 956,941	\$ -	\$ 700	\$ -	\$ 750,506	78.37%	\$ 207,135

FY22 Funding provided by FSD through 04/14/2022 is the current funding level approved during the 30-Day Allotment period through 04/14/2022.

Program Risk Management

	1Q	2Q	3Q	4Q
Policies Certified and Completed		15		
Policies Pending Revision		10		
Policies Unsigned		6		
Aged Audit Recommendations	0	0		
Internal Control Deficiencies (FY21)	1			

Performance Measures

Page	External	1Q	2Q	3Q	4Q
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Page	Internal	1Q	2Q	3Q	4Q
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8	Number of Missing Child Investigations; Children Recovered and Located				
9	Removal Operations				

Strategic Projects

Page	Projects	1Q	2Q	3Q	4Q
10	2.1.4.c Prepare for an Office of Asian and Pacific Affairs Located in Guam				

Performance Measures - Body Worn Camera					
Page	External	1Q	2Q	3Q	4Q
11	Federal Law Enforcement Officers Equipped with Body Worn Cameras (BWCs) and Associated Training				
Page	Internal	1Q	2Q	3Q	4Q
12	Task Force Officers (TFOs) Onboarded				
13	Body Worn Camera (BWC) Non-Activation Rate				

Strategic Projects - Body Worn Camera					
Page	Projects	1Q	2Q	3Q	4Q
14	2.1.8.c Implement Phase 1 of USMS Body Worn Camera (BWC) Program				

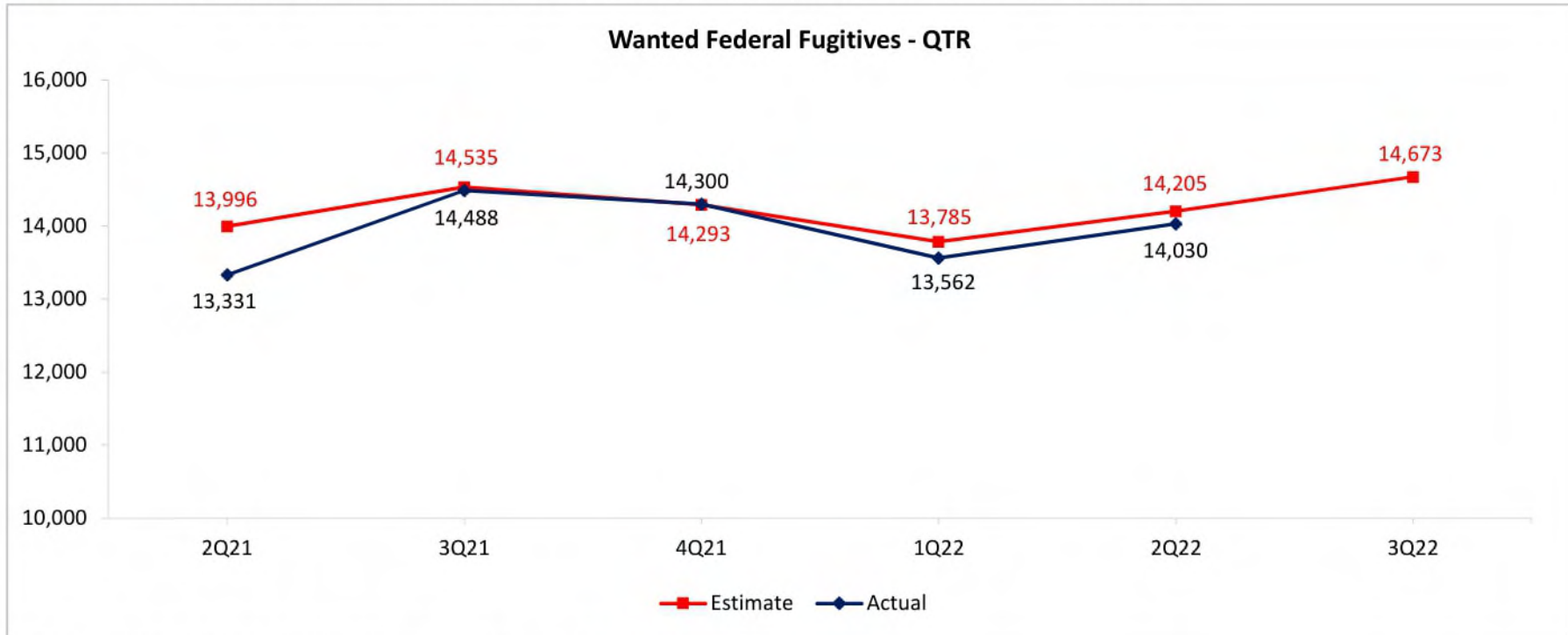
External Performance Measure

Estimated Workload for Number of Wanted Federal Fugitives

IOD

Performance Status

Monitor the number of open federal fugitive cases at the start of the fiscal year plus the number of received cases



Note: Estimate is defined as the lower limit to be considered successful.

Significant Points 2Q22

2Q22 actual was below estimate by 1.2%.

Leadership Actions/Risk Awareness

N/A

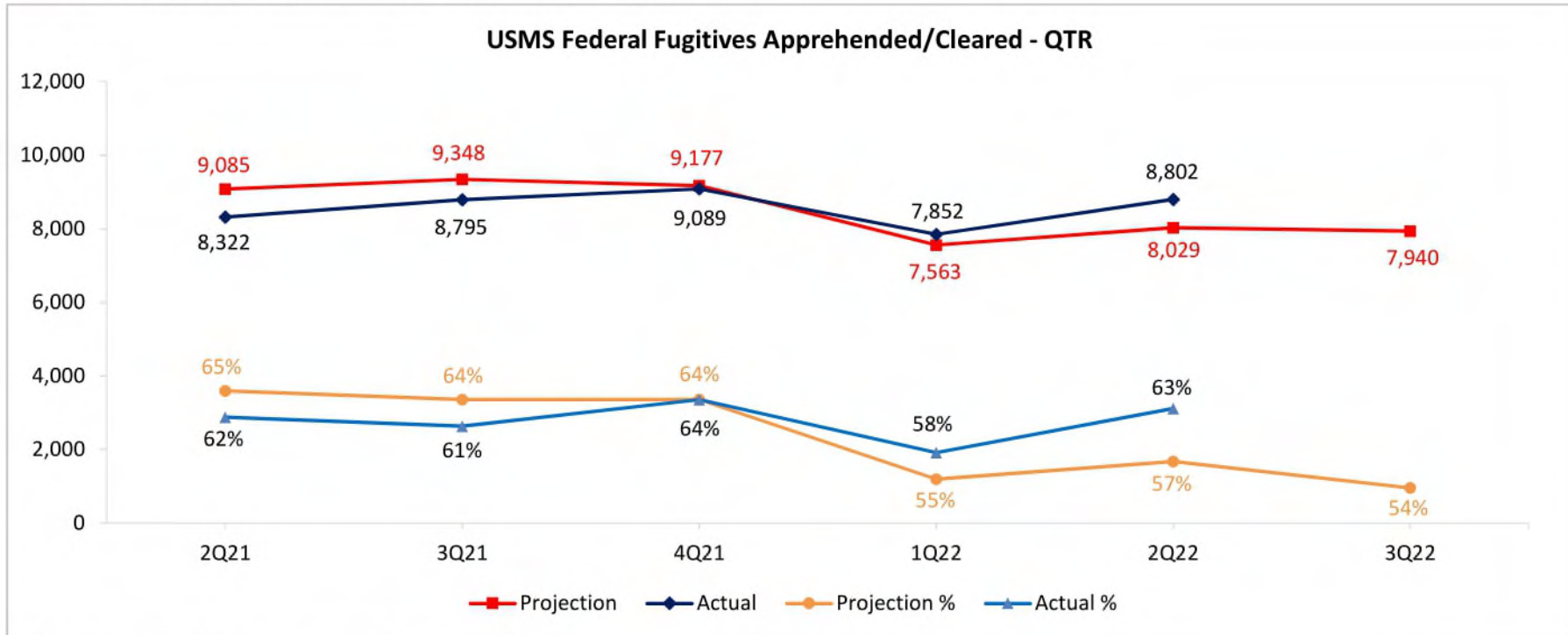
External Performance Measure

Number and Percent of USMS Federal Fugitives Apprehended/Cleared

IOD

Performance Status

The number of federal fugitives cleared where USMS has execution authority



Note: Projection is defined as the lower limit to be considered successful.

Significant Points 2Q22

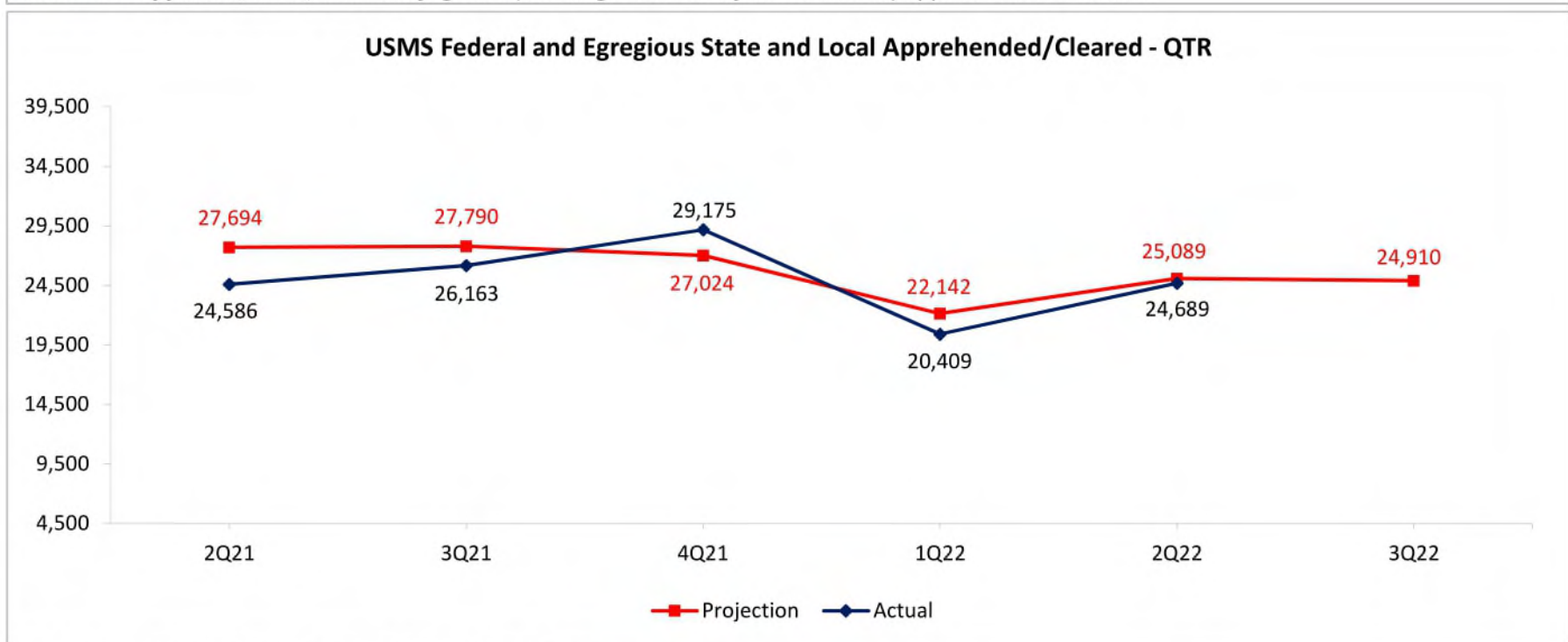
2Q22 actual was above projection by 9.6%.

Leadership Actions/Risk Awareness

N/A

External Performance Measure	
Number of USMS Federal and Egregious Non-Federal Fugitives Apprehended/Cleared	IOD

				Performance Status	
The number of federal, state, and local fugitives (meeting National Enforcement SOP) apprehended or cleared					



Note: Projection is defined as the lower limit to be considered successful.

Significant Points 2Q22	
	2Q22 actual was below projection by 1.6%.
	The USMS apprehended/cleared 8,802 federal and 15,887 egregious state and local fugitives, and 971 additional non-egregious state and local fugitives.

Leadership Actions/Risk Awareness	
	N/A

Internal Performance Measure

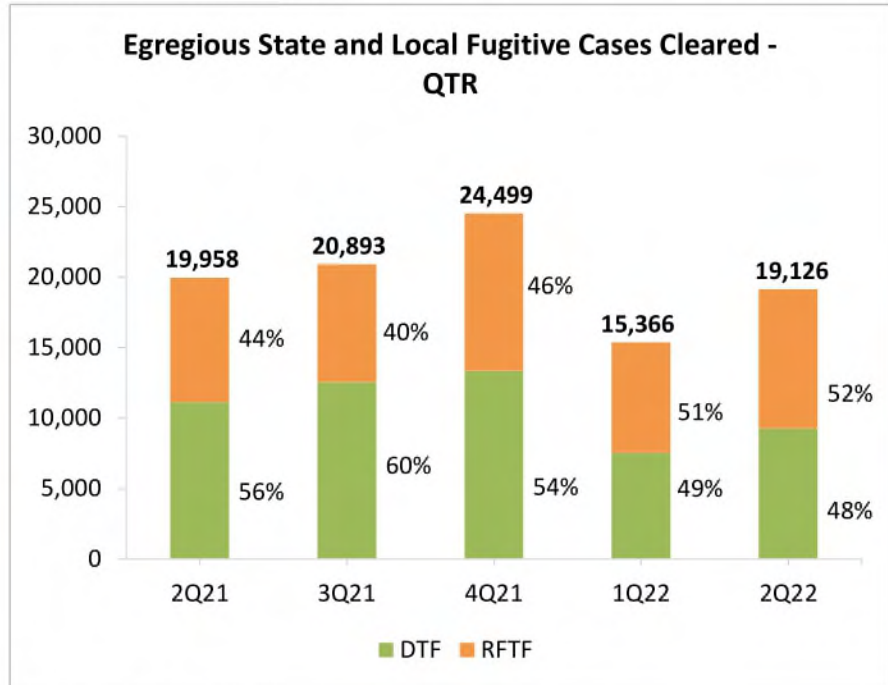
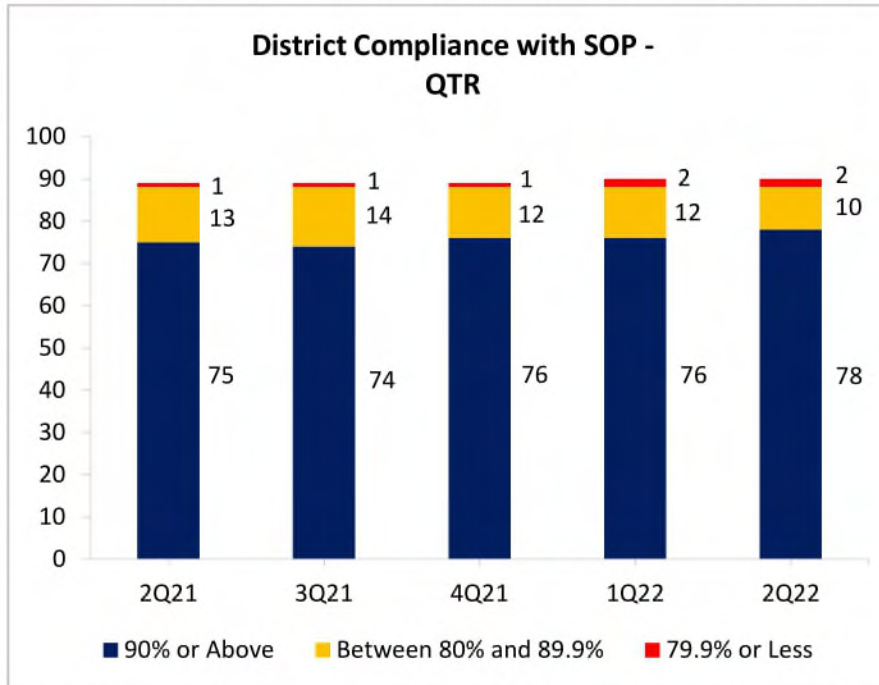
Egregious State and Local Fugitive Warrants

IOD



Performance Status

Egregious task force fugitive warrants that meet requirements outlined within the National Enforcement SOP



Note: Excluded districts: DC-D, DC-SC, VI, NMI. DTF = District Task Force. RFTF = Regional Fugitive Task Force.

Significant Points 2Q22

Overall case adoption compliance with the Enforcement SOP is 94.5%

Arrested/cleared 1,616 gang members (808 arrested/cleared by a Regional Fugitive Task Force), 1,787 fugitives wanted for homicide, 331 Organized Crime Drug Enforcement Task Forces fugitives, 3,152 sex offenders, and 59 Adam Walsh Act fugitives. The USMS also seized 1,650 firearms.

There were 456 state assists, of which 382 or 83.8% were egregious.

Cleared 20,756 total state and local warrants.

Leadership Actions/Risk Awareness

N/A

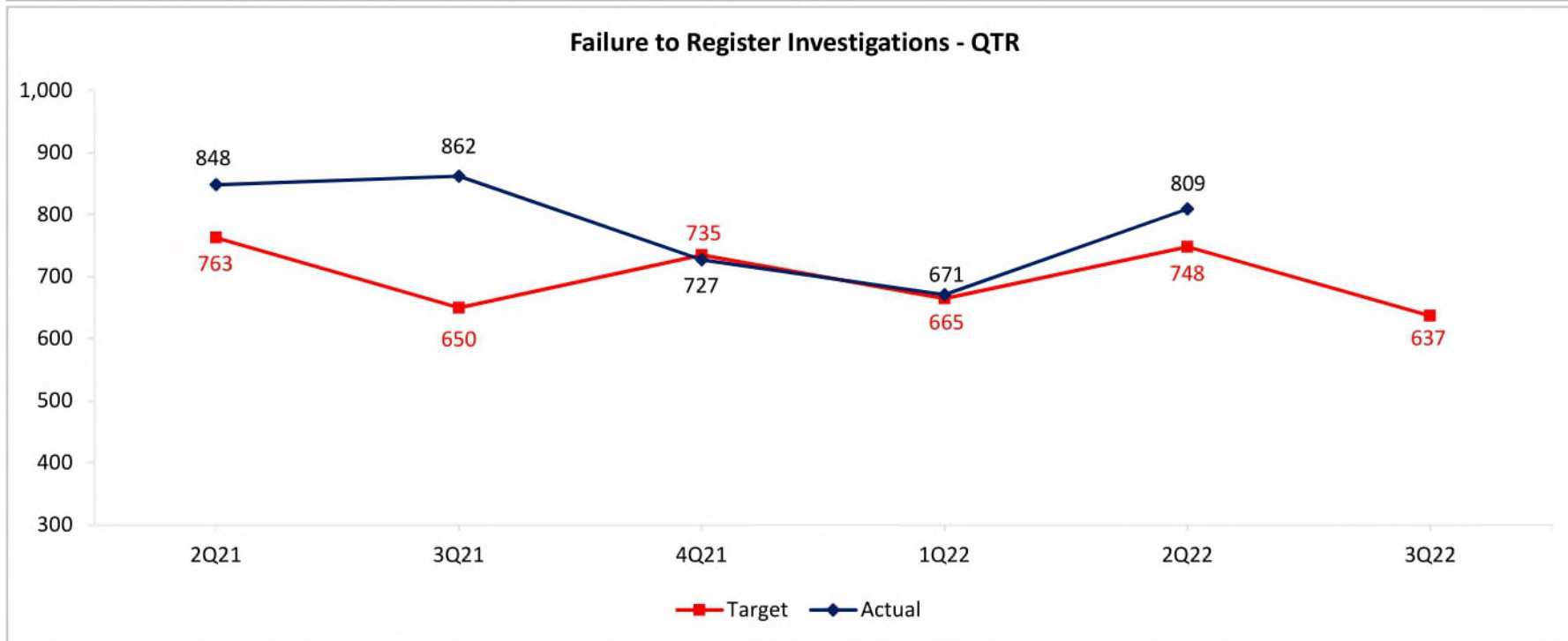
External Performance Measure

Number of Noncompliant Sex Offender Investigations

IOD

Performance Status

The number of investigations opened concerning sex offenders failing to register



Note: Target is defined as the lower limit to be considered successful.

Significant Points 2Q22

2Q22 actual was above target by 8.2%.

The USMS planned and conducted 53 sex offender operations in 2Q22.

Leadership Actions/Risk Awareness

N/A

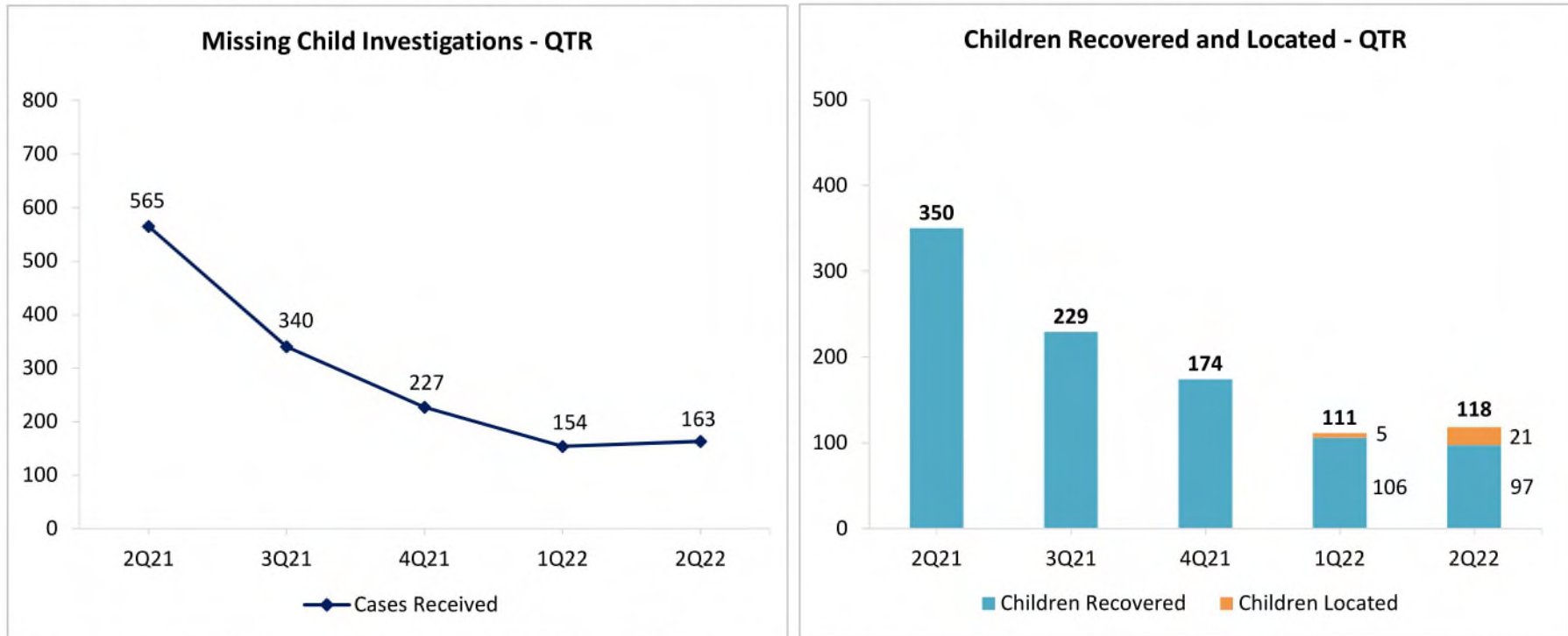
Internal Performance Measure

Number of Missing Child Investigations; Children Recovered and Located

IOD

Performance Status

The number of missing child investigations opened by USMS investigators and the number of children recovered and located



Note: The USMS identifies a closed missing child case as recovered when USMS investigative efforts directly contribute to recovery or discovery of child's death, and as located (added to QPR 1Q22) when USMS investigative efforts directly contribute to a child located within or outside the U.S., or child self-returning.

Significant Points 2Q22

Contributed to the recovery of 97 missing children and the location of 21 missing children. The USMS provided support in 93 additional missing child cases.

Closed 211 missing child investigations.

Recovered 3,173 children since the enactment of the Justice for Victims of Trafficking Act of 2015.

Leadership Actions/Risk Awareness

N/A

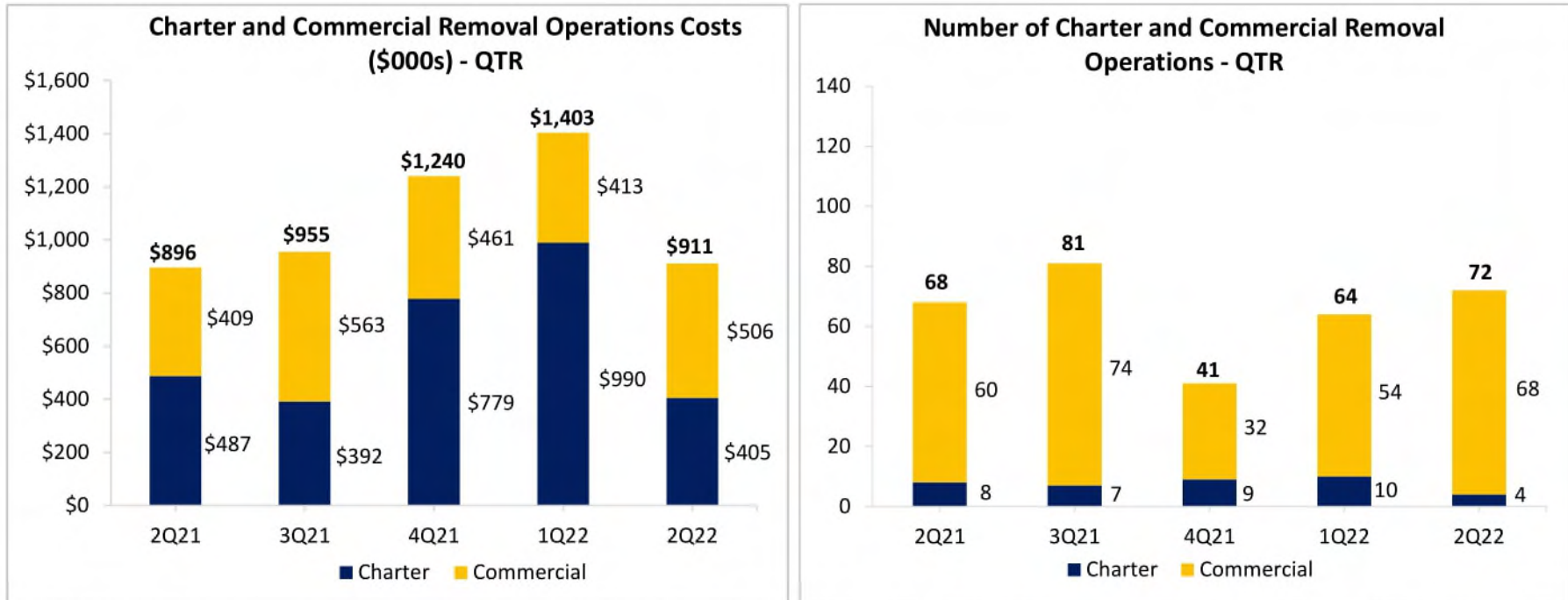
Internal Performance Measure

Removal Operations

IOD

Performance Status

Monitor the number and costs of removal operations




Note: As of 1Q22, measure reflects only Charter and Commercial categories. More than one fugitive can be removed in a single removal operation. The costs of removal operations may include cancelled operations where a fugitive was not removed, but there is a cost incurred. Cancelled operations are not counted in the number of removal operations.









Significant Points 2Q22

- 2Q22 total removal program cost is \$931,909.
- Charter costs comprised 43.5% of total program costs in 2Q22.
- Conducted 95 total operations, removing 150 fugitives in 2Q22.
- 37 removal operations were cancelled, totaling \$191,872.81.

Leadership Actions/Risk Awareness

N/A

Project Execution Briefing			
2.1.4.c Prepare for an Office of Asian and Pacific Affairs Located in Guam			
2.1.4 Advance USMS interest abroad			
<i>Determine the resources for and standardize the process of establishing a new USMS regional office</i>			
	Execution Status	Project Plan Status: Approved	Project Start: 2Q22
Identified Agency Risk:	Increasing Operational Costs	Completion Target:	3Q23

Project Milestones/Deliverables			
	Description	Date	Reason
	<i>Identify facility space</i>	Jul-22	
	<i>Develop organizational structure</i>	Aug-22	
	<i>Hold District of Guam leadership meeting</i>	Sep-22	
	<i>Determine the cost model for establishing and maintaining the regional office</i>	Nov-22	
	<i>Draft position descriptions</i>	Dec-22	
	<i>Analyze workload projections</i>	Jan-23	
	<i>Standardize/formalize the process for establishing a new regional office</i>	Feb-23	
	<i>Present final proposal to IOD Senior Leadership</i>	Apr-23	

2Q22 Significant Activity		
	Description	Status
	N/A	

Leadership Actions/Risk Awareness	
	N/A

Division: IOD

Co-Owner: N/A

External Performance Measure

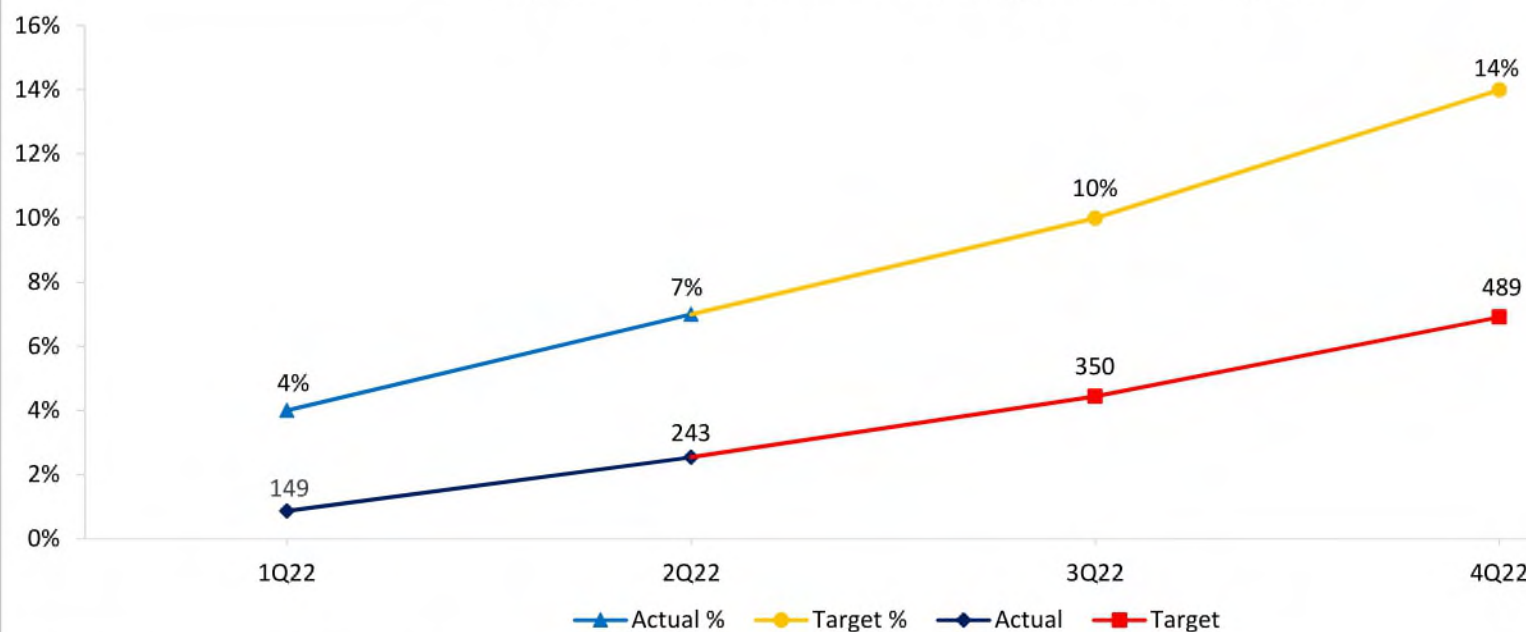
Federal Law Enforcement Officers Equipped with Body Worn Cameras (BWCs) and Associated Training

BWCP

Performance Status

Monitor number of federal law enforcement officers trained and equipped

Deputy U.S. Marshals DUSMs Trained/Equipped (Cumulative) - QTR



Note: Target is 14% by the end of 4Q22.

Significant Points 2Q22

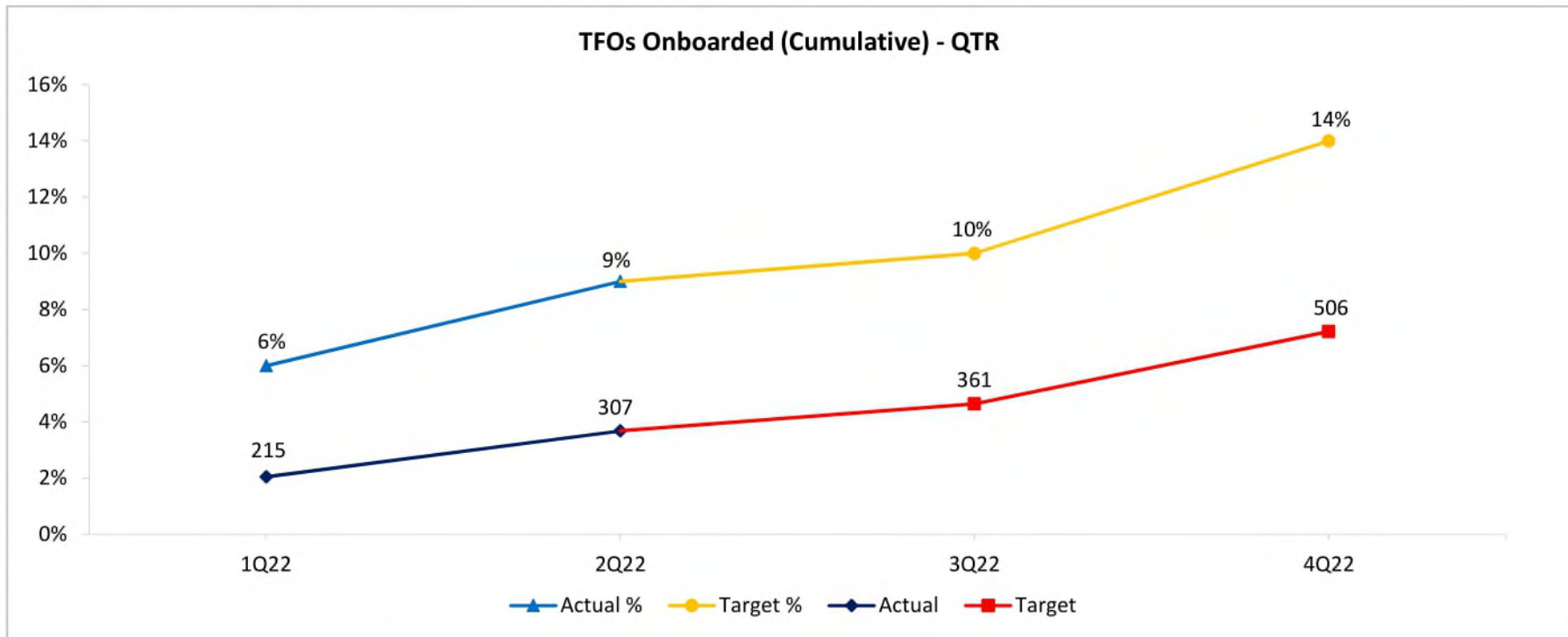
Trained 94 additional DUSMs.

Projections contingent upon funding availability.

Leadership Actions/Risk Awareness

N/A

Internal Performance Measure	
Task Force Officers (TFOs) Onboarded	BWCP
<div><div></div></div> Performance Status	
Monitor number of TFOs onboarded	



Note: Target is 14% by the end of 4Q22.

Significant Points 2Q22	
	Onboarded 92 additional TFOs.
	Projections contingent upon funding availability.

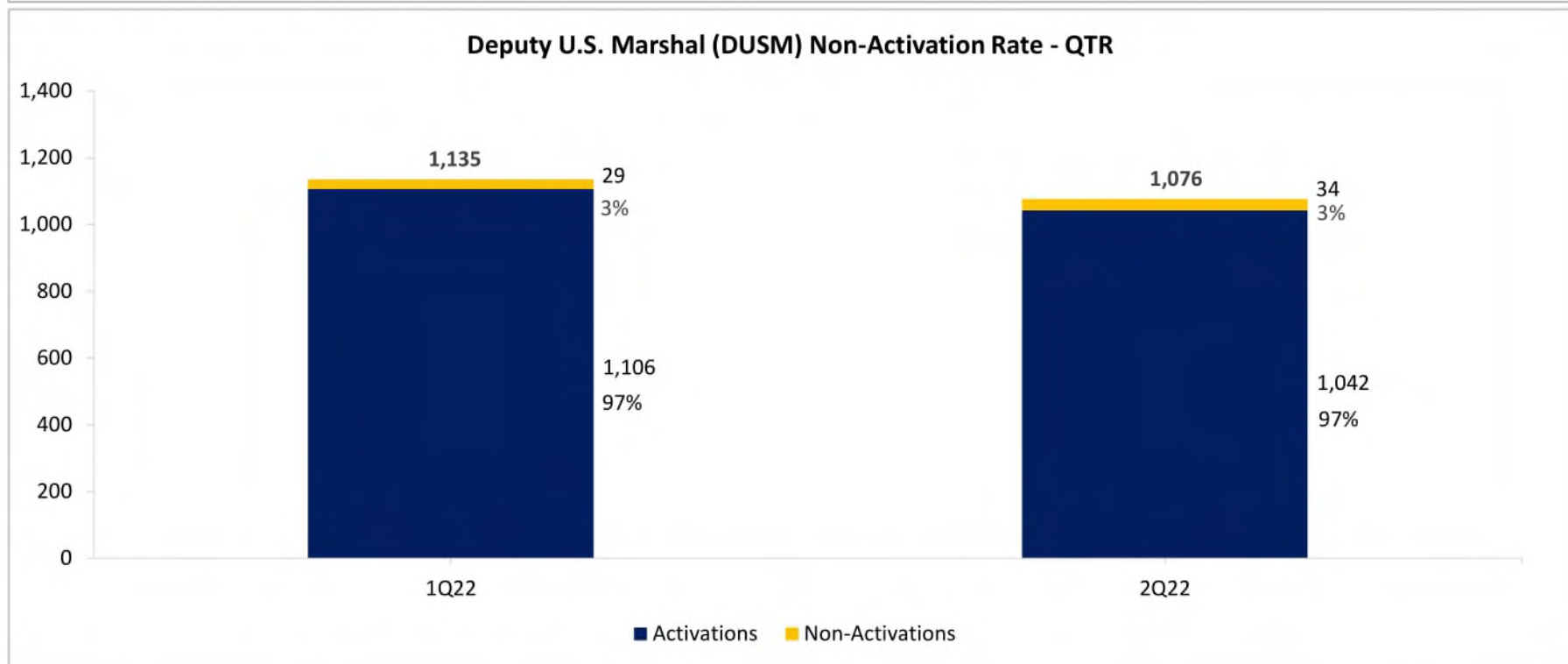
Leadership Actions/Risk Awareness	
	N/A

Internal Performance Measure

Body Worn Camera (BWC) Non-Activation Rate BWCP

Performance Status

Monitor the number of reported incidents where the BWC is not activated













Significant Points 2Q22





	<i>Reported Task Force Officer (TFO) non-activations are less than 0.1%, but not all TFOs have access to the system for reporting so that number is not considered reliable and therefore is not shown.</i>
	<i>Of all reported non-activations (DUSM and TFO), 71% were operator-related, 17% device-related, and 11% not specified.</i>

Leadership Actions/Risk Awareness

	N/A
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Project Execution Briefing				
2.1.8.c Implement Phase 1 of USMS Body Worn Camera (BWC) Program				
2.1.8 Increase investigative capability and efficiency through the use of investigative technology				
<i>Establish a USMS BWC program framework and evaluate Phase 1 BWC implementation to USMS-authorized missions</i>				
	Execution Status	Project Plan Status: Approval Pending	Project Start:	3Q21
Identified Agency Risk:	Increasing Operational Costs		Completion Target:	3Q22

Project Milestones/Deliverables				
	Description	Date		Reason
	<i>Publish memo announcing Phase 1 of USMS BWC Program</i>	Jun-21		
	<i>Establish program guidance developmental group</i>	Jun-21		
	<i>Procure BWC equipment</i>	Jul-21		
	<i>Complete draft of interim program guidance</i>	Jul-21		
	<i>Train participating Phase 1 districts and task forces and assisting HQ personnel</i>	Sep-21		
	<i>Deploy BWCs in Phase 1 to districts and regional task forces</i>	Sep-21		
	<i>Complete after-action review</i>	Apr-22		
	<i>Finalize program guidance</i>	Jun-22		
	<i>Present final recommendations</i>	Jun-22		

2Q22 Significant Activity			
	Description		Status
	<i>Presented in conjunction with IOD at the District Regional Groups held in Ft. Smith, AR; Miami, FL; and Scranton, PA.</i>		Complete
	<i>BWCP personnel presented information to the IOD RFTF Commanders regarding the updated workflow for onboarding new TF agencies and management of the Train the Trainer process.</i>		Complete
	<i>Updated IOD Domestic Investigations' TF Memorandum of Understanding document to reflect that the USMS BWC Policy is the governing standard for USMS Task Force Officers.</i>		Complete
	<i>Completed BWCP After-Action Review.</i>		Complete

Leadership Actions/Risk Awareness	
	N/A

Division: BWCP

Co-Owner: HQ

2Q22 QPR Talking Points

Blue text denotes new material

IOD-1.	Division Summary - Budget and Performance
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Proposed Policy Actions

- Policies Certified and Completed: 15
- Policies Pending Revision: 10
- Policies Unsigned: 6
- See Supplemental Talking Points.

Aged Audit Recommendations

- IOD has no aged audit recommendations.

Internal Control Deficiencies

- Evidence – Inspections (FY 2021 Significant Deficiency)
 - FY 2020 Control Deficiency, FY 2019 Control Deficiency, FY 2018 Significant Deficiency, FY 2017 Control Deficiency, FY 2016 Significant Deficiency.

JLEO Funding Working Group

- The JLEO Funding Working Group members consist of two District Chiefs and two RFTF Commanders, along with the DIB Chief.
- The Working Group met the week of February 7, 2022, to discuss the formula used to determine funding to the field and work through budgeting issues that have hampered the purchase of new vehicles.
- The Working Group met the week of April 4, 2022, and voted on the following agenda items:
 - The Working Group will continue the lease program; leasing is still the most cost-effective method of providing JLEO Vehicles to the field.
 - The Working Group will prioritize maintaining the existing JLEO fleet of approximately 775 vehicles, with a goal total of 1,600 leased vehicles.
 - The Working Group will allow, pending Asset Forfeiture Management Staff (AFMS) approval, DTFs and RFTFs to use a portion (15%) of their overtime for fuel. The fuel is only for TFOs that are using their agency's vehicles in support of task force state and local missions.
- The next JLEO Working Group meeting will be the week of June 13, 2022, at the PSWRFTF.

IOD-3.	Number of Wanted Federal Fugitives (Workload Measure)
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Stats

- 2Q22 actual was below quarter estimate by 175 or 1.2%.
- We missed this estimate in 1Q22 (1.6%) but exceeded it in 4Q21 (.04%).

IOD External Measure Dashboard

- The BIC has built an Internal QPR External Measure Dashboard that will allow IOD Leadership to better manage and monitor productivity and identify problem areas at the District level.
- All metrics have been cross validated with prior QPR statistics and other parallel data systems (e.g., BIERS).
- The dashboard was demonstrated for IOD Senior Leadership, as well as for the ADO on October 21, 2021.
- Next steps include finalizing the look and feel.

IOD-4.	Number and Percent of USMS Federal Fugitives Apprehended/Cleared
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Stats

- 2Q22 actual was above quarter projection by 773 or 9.6%.

- We exceeded this projection in 1Q22 (3.8%) but missed it each quarter in FY 2021.

USMS Quarterly District Dashboard

- See IOD-4_2Q22 USM-11 District Dashboard Handout.
- Federal
 - Overall, the agency is Yellow – 92.9% compliant (up from 91.4% in 1Q22).
- State/Local
 - Overall, RFTF districts are Green – 97.4% compliant (down from 98.7% in 1Q22) and non-RFTF districts are Green – 95.8% compliant (up from 95.3% in 1Q22).
 - Green: CARFTF is 96.6% compliant, CRFTF is 99% compliant, FCRFTF is 97.1% compliant, GLRFTF is 98.7% compliant, GCRFTF is 96.9% compliant, SERFTF is 98.9% compliant, NY/NJ RFTF is 97.7% compliant.
 - Yellow: PSWRFTF is 94.1% compliant

IOD-5.	Number of USMS Federal and Egregious Non-Federal Fugitives Apprehended/Cleared	
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Stats

- 2Q22 actual was below quarter projection by 400 or 1.6%.
- We missed this projection in 1Q22 (7.8%) but exceeded it in 4Q21 (8%).
- Breakout of total (24,689): 8,802 federal fugitives and 15,887 egregious s/l fugitives.
 - (b)(7)(E) provided critical assistance in the arrest/clearance of 3,520 (14.3% of USMS total) federal and egregious s/l fugitives (645 federal and 2,875 s/l).
 - (b)(7)(E) provided critical assistance in the arrest/clearance of 459 (1.9% of USMS total) federal and egregious s/l fugitives (108 federal and 351 s/l).

Existing Mission Capable Aircraft

- (b)(7)(E) currently has (b)(7)(E) mission capable aircraft, consisting of:
 - (b)(7)(E)
 - (b)(7)(E)
- (b)(7)(E) is currently in the process of excessing (b)(7)(E)'s through GSA.

(b)(7)(E) Aircraft Procurement

- The original (b)(7)(E) will reach the end of useful life in the next 12 months, requiring a complete engine overhaul or it will no longer be airworthy.
- Engine overhaul (FAA Requirement) (b)(7)(E) \$887,633 total
- Other major aircraft and ISR components are also due for cyclical replacement, requiring \$1,805,367.

IOD-6.	Egregious State and Local Fugitive Warrants	
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Stats

- Red Districts: E/NY (67.1%) and D/SD (78.4%)

(b)(7)(E)

Operation Triple Beam

- In 2Q22 counter gang operations have resulted in 609 arrests, and the seizure of 115 firearms, 129.73 kilograms of narcotics, and \$96,410 in U.S. Currency.
- From April 18-29, 2022, the GCRFTF facilitated *Operation Washout – Magnolia Sweep*, in Jackson, Mississippi, with partners from the ATF, U.S. Probation Office, Jackson Police Department, and the Rankin, Madison, and Jackson Sheriff's Departments. As a result of the operation, the GCRFTF and partners successfully affected 53

felony arrests, including 1 arrest for homicide, 9 for aggravated assault, and 11 for weapons violations. Additionally, 26 firearms, 3.19 kg of narcotics, and \$24,497 in U.S. Currency were seized.

Gang Enforcement Program

- The Gang Enforcement program still lacks the delegation to conduct gang investigations from the U.S. Attorney General, which jeopardizes criminal investigations and enhances liability for USMS personnel conducting a critical and high-profile mission.
- OCAG is working in collaboration with the BJA Public Safety Partnership to develop a Firearms Prosecution training module.
- The training module is nearly complete and is awaiting approval of USMS Policy 8.26 before authorized release.

TFO Working Group

- A Working Group was established, and their first meeting took place at USMS HQ from April 5-8, 2021.
- Each of the five blocks of instruction (Legal, Use of Force, Medical, Critical Incidents, and Operational Planning) were assigned to SMEs. The Formal Lesson Plans for the five blocks of instruction have been created and cleared the Review/Approval process through both IOD and the TD.
- Policy Directive 8.18, *Fugitive Task Forces* is being updated for review now that the Regional and District Fugitive Task Force Operations directive was issued by the Director.
- The Working Group met the week of January 25, 2022. Multiple recommendations were made to IOD leadership for review.
- TFO onboarding training program is completed and has been submitted for IOD executive leadership review.

1Q22 After Action: Chicago Homicides

- In 1Q22 there were 172 individuals recorded as **homicide victims** in Chicago. It is undetermined how many of those have identified offenders or persons of interest since the vast majority of arrests are based on probable cause (less than 15% of homicides have an identified offender). Of those 172 homicides:
 - 39 cases were adopted by the GLRFTF-Chicago (23 offenders arrested/16 cases remain open),
 - 8 homicide incoming collateral leads were successfully arrested, with an additional 5 outgoing leads with successful results.
- In CY 2021, Chicago had 851 recorded homicides and 3,746 shot and wounded incidents,
 - 8 children ages 0-12 were killed and 40 were wounded.
 - 22 police-involved shootings occurred (9 fatal/13 wounded), and 2 officers were shot (1 fatally).

IOD-7.	Number of Non-Compliant Sex Offender Investigations	
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Stats

- 2Q22 actual was above projection by 61 (8.2%).

IOD-8.	Number of Missing Child Investigations; Children Recovered and Located	
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Stats

- The USMS received 163 missing child cases in 2Q22, up from 154 in 1Q22.
- The USMS conducted 2 missing child operations in 2Q22:
 - *Operation MCU Fresh Start* (E/LA): January 1–March 31, 2022, 16 recoveries, 9 locates, 5 arrests
 - *Operation Four Corners K.I.D.* (D/NM): January 19–April 15, 2022, 1 recovery, 3 locates, 0 arrests
- There are 2 anticipated missing child operations for 3Q22–4Q22 (E/AR and W/AR).
- While conducting missing child investigations, USMS investigators must coordinate with local law enforcement, social services, juvenile correctional facilities, hospitals, and other entities prior to recovering the child and coordinating related resources at the time of recovery. See Missing Child Program Handout.

How the USMS identifies a closed missing child case	
Recovered	Located
<ul style="list-style-type: none"> recovery discovery of child's death 	<ul style="list-style-type: none"> a child located within or outside the U.S. child self-returning

IOD-9.	Removal Operations
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Stats

- In 2Q22, there were 95 total removal operations.
- Charter costs made up 43.5% of total program costs in 2Q22.

Removal Type	Count	Cost	
Charter	4	\$405,339.72	(shown on slide)
Commercial	68	\$506,435.75	(shown on slide)
Other	23	\$20,133.12	(not shown on slide)
Total	95	\$931,908.59	

- Other removal operations are those where the fugitive is removed by means other than air travel, such as land removal and foreign assist.
- In 2Q22, 37 removal operations were cancelled, all of which incurred costs totaling \$191,872.

(b)(5) Deliberative Process Privilege; (b)(6); (b)(7)(C); (b)(7)(E); (b)(7)(F)

OIO Professional Development

- On September 21, 2021, OIO sent the Global Mindset Inventory, designed by Arizona State University Thunderbird School of Global Management, to all OIO operational staff and other select district and division personnel to assess individual global aptitude. The collective results identified areas of improvement and will be used for discussion in the upcoming Curriculum Development Conference (CDC) coordinated with the Training Division (TD).
- IOD BIC and TD supported a skillset survey to the same participants to ascertain professional development needs they believe will be most useful to succeed in their job. The collective results indicate that 95% of the respondents (43 of 45) elected for professional development in cross cultural competence, diplomacy and protocol, area studies, interagency and intergovernmental relations, and critical decision-making processes.

- In 2Q22, the six-person working group from OIO was broken into four groups, each with a specific functional area. Detailed tasks were developed for each functional area that were then scored for cruciality, frequency, and risk. All groups are now ready for the design phase of the process with the Training Division.

IOD-10.	P.2.1.4.c Prepare for an Office of Asian and Pacific Affairs located in Guam	
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- Project introduced in 2Q22, scheduled for completion in 3Q23.
- No milestones were due in 2Q22.

Prepare for an Office of Asian & Pacific Affairs located in Guam			
Milestone	Due Date	Status	Significant Activity and Date of Activity
1. Identify facility space	July 2022		▪
2. Develop organizational structure	Aug 2022		▪
3. District of Guam leadership meeting	Sept 2022		▪
4. Determine cost model for establishing and maintaining the regional office	Nov 2022		▪
5. Draft position descriptions	Dec 2022		▪
6. Workload projection analysis	Jan 2023		▪
7. Standardize/formalize the process for establishing a new regional office	Feb 2023		▪
8. Present final proposal to IOD Senior Leadership	Apr 2023		▪

Future Strategic Project Plans

(b)(5) Deliberative Process Privilege; (b)(7)(E)
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Director's Discussion

IOD FEVS Follow-Up Survey

- Sent out via email on October 4, 2021.
- This survey's aim is to further evaluate feedback provided by employees during the 2020 Federal Employee Viewpoint Survey (FEVS), and is focused on assessing communication, engagement, and the impact of social issues within the division in the wake of the COVID-19 pandemic and social justice issues.
- A final report of survey results has been assembled and a meeting is set for the week May 2, 2022, with BAU and BIC personnel to discuss dissemination.

Critical Deficiency: Vacancies

- There are (b) total vacancies across the RFTFs, including (b)(7)(E) and (b)(7)(E) positions.
 - The (b)(7)(E) positions will be filled on the next career board.
 - There are 1 planned retirements this year, 1 of which is an admin position.

- There are (b) total operational (GS-1811-13) vacancies across SOIB components, including the NSOTC (b) and Field Operations (b)(
 - During FY 2021-2022, SOIB lost 1 operational personnel to retirement, 1 operational personnel to VRO, and 1 operational personnel to merit promotion.
 - Of the Field Operations vacancies, 1 of them represent the entire GS-1811-13 workforce for the (b)(7)(E). This presents significant challenges for the sole SOIB Region Chief having to manage oversight and execution of responsibilities for the region without any other fulltime SOIB operational personnel.
 - Since the VRO process was limited for divisions on June 17, 2021, SOIB has not had an opportunity to fill one of its GS-1811-13 vacancies through the VRO process.

2Q22 Talking Points Supplement

Blue text denotes new material

IOD-1.	Division Summary - Budget and Performance
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Policy Overview

Policy Certification Status

Policy	Unsigned	Location	Status	Date of Last Activity
8.1 Managing Fugitive Investigations		CIB	Needs revision – with CIB	3/15/19
8.2 Investigative Case Files		DIB	Under revision – with DIB	5/25/21
8.3 Investigative Database Management	X	OGC	Sent to OGC for review	2/25/22
8.4 Class I Felony Warrants	X	DIB/SOIB	Under revision – with DIB/SOIB	2/18/21
8.5 Class II Warrants	X	DIB/CIB	Under revision – with DIB/CIB	9/9/21
8.6 Collateral Investigations		DIB	Needs revision – with DIB	7/19/21
8.8 Fugitive Lookout	X	OGC	Cancellation pending revisions to the Enforcement Operations SOP	11/19/20
8.9 Arrests		DIB	Under revision – with DIB	11/1/21
8.11 Searches	X	DIB	Under revision – with DIB	2/13/20
8.15 Investigative Use of Persons in Custody		AGENCY REVIEW	Revisions sent to Policy Office	2/17/22
8.17 Fifteen Most Wanted		DIB	Under revision – with DIB	2/8/22
8.18 Fugitive Task Forces		DAD	Sent to DAD for review	1/24/22
8.22 Undercover Fugitive Operations	X	DIB	Needs revision – with DIB	8/5/19
8.23 International Fugitive Investigations		OGC	Sent to OGC for pre-approval	11/8/21
8.26 Criminal Case Management		BIC	Under review – with BIC	1/6/22
15.0 Technical Operations		TOG	Under revision – with TOG	7/28/21
Total number of policies requiring revision: 16				

New Policies

Policy		Unsigned	Location	Status	Date of Last Activity
8.xx	Unmanned Aircraft Systems	X	CIB	▪ BIC reformatted policy and SOP, and returned to CIB for review.	2/24/22
8.xy	Gang Enforcement/Counter-Gang Unit	X	OCAG	▪ Draft delegation of authority forwarded to ADO Robinson. ▪ Draft delegation of authority submitted to the BIC for further review/processing.	11/19/20
8.xz	Online Investigations	X	BIC	▪ TOG edits sent to BIC for review.	3/16/22

Internal Control Deficiencies

- Evidence Inspections: Significant remediation efforts have been underway since FY 2016 (when SOIB assumed ownership of the subprocess), including policy revision, SOP, new forms, training, field support through the SOIB Regional Chiefs, and a CAP template to assist districts and RFTFs in preparing their corrective actions. The policy was signed by the Director in April 2020 and OPR-C validated the new test plan based on policy updates in April 2021.
- DIB had oversight responsibility for this subprocess in FY 2015 and prior.
- On September 24, 2021, the Senior Assessment Team (SAT) determined that Evidence Inspections was a Significant Deficiency, despite having a 14% lower error rate than the previous year.
- A DOJ Corrective Action Plan was submitted to OPR-C on October 12, 2021, and to DOJ on October 20, 2021. Planned measures to prevent recurrence include devising a strategy of enhanced training, communication, and accountability to ensure districts adhere to evidence-related inspections requirements.

IOD-3.	Number of Wanted Federal Fugitives (Workload Measure)	
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Supplemental Stats/Info

- The Target per quarter is 25% of the number of active federal fugitives expected at the beginning of the FY plus the number of federal fugitives expected to be received during that quarter.
 - FY starting numbers are projected based on historical received and historical closure %.
 - Expected federal fugitives is based on historical received numbers averaged over four years.
- The Actual per quarter is 25% of the number active federal fugitives at the beginning of the FY plus the number of federal fugitives received during the quarter.
 - For example, there were 19,248 active federal fugitives at the beginning of FY 2019; 4,812 is added to number of new federal fugitives received each quarter.

IOD-4.	Number and Percent of USMS Federal Fugitives Apprehended/Cleared	
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Supplemental Stats/Info

- The Target % for the FY is 60%. Typical 1Q funding/holiday issues and the fact that late JDIS entries are captured in later quarters are why the target for 1Q is lower at 57% while 2Q-4Q are set at 60-61%.
- The Actual % per quarter is the percentage of federal fugitives apprehended/cleared divided by wanted federal fugitives.

IOD-5.	Number of USMS Federal and Egregious Non-Federal Fugitives Apprehended/Cleared	
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None.

IOD-6.	Egregious State and Local Fugitive Warrants
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Supplemental Stats/Info

- The chart on the right in the slide deck was changed in 1Q20 to show the total number of egregious state and local fugitive cases closed and break down the percentage of cases closed by RFTFs and DTFs. This metric intends to show the amount of work done by only eight RFTFs and to make the argument to continue to invest in and expand the RFTF program.
 - 38 districts are covered by an RFTF and 57 districts are not covered by an RFTF

2Q22 Location and Dates of OTBs and OWOs

- Operation Triple Beam (OTB) and Operation Washout (OWO): Counter-gang initiatives that serve to provide immediate relief to communities suffering from increases in gang-related violence. This is done by making warrant-based arrests of known gang members, as well as gathering and sharing street-level intelligence to support larger-scale criminal investigations in collaboration with local, state, and federal partner agencies.

OTBs 1-3 month operations	OWOs 7-10 day operations
OTB Blue Rag Montgomery & Christiansburg, Virginia November 8, 2021-April 1, 2022	OWO Waco Waco, Texas January 24-February 4, 2022
	OWO Baltimore Baltimore, Maryland January 31-February 11, 2022
	OWO Flip Flop East St. Louis, Illinois March 1-April 1, 2022
	OWO North Mississippi Northern Mississippi March 1-31, 2022
	OWO San Bernadino San Bernadino, California March 9-10, 2022
	OWO FAST Los Angeles, California March 28-30, 2022

IOD-7.	Number of Non-Compliant Sex Offender Investigations
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None.

IOD-8.	Number of Missing Child Investigations; Children Recovered and Located
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Supplemental Stats/Info

- The Justice for Victims of Trafficking Act (Pub. L. No. 114-22) was signed into law in May 2015. This important legislation allows the USMS to respond to law enforcement requests for assistance in any missing child case where our resources are believed to be applicable. Now under its expanded authority, the USMS tracks two

types of missing child cases: those under the previously existing USMS investigative authority work missing child cases involving a fugitive or sex offender, and critically missing child cases which are supported solely based on risk to the child where JVTa authority serves as the authority for USMS activity.

- This slide/metric was created to provide Executive Leadership of awareness of new, unfunded workload assumed under JVTa as well as the overall program's child recoveries. USMS investigators with the training, skills, and resources to effectively support missing child cases are assigned to fugitive investigations and AWA enforcement, and must suspend ongoing investigations in order to reallocate resources for indeterminate periods of time to missing child cases. Full-time positions and funding are required to ensure USMS support for missing child cases does not occur at the expense of our fugitive and AWA programs and anti-violent crime missions that also require prioritization.
- Slide/metric was updated in 1Q21 to show only total number of cases received; the program no longer delineates between missing child cases that have a sex offender/fugitive nexus and those associated with critically missing children from the enhanced JVTa authority. These delineations were initially tracked to bolster support for the Agency's enhanced authority within JVTa and to determine initial impact.
- From 1Q21 forward, the cumulative number of missing children recovered will be reported beginning in 2015 (instead of 2005), which is when the MCU was established and marks the inception of the mission for the Agency and the beginning of full-time dedicated resources towards recovering missing children. 2005 was when SOIB assigned an 1811 to NCMEC as a liaison for the primary purpose of coordinating non-compliant sex offender investigations.
- Slide/metric was updated in 1Q22 to show total number of missing children recovered and total number of missing children located as separate totals.

IOD-9.	Removal Operations
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Impact of COVID-19 on Extraditions

- The extradition program depleted its funding resources in December 2020 and as a result, stopped all activity at the direction of Executive Leadership.
- Funding levels were so low when operations resumed in January 2021 (2Q21), OIO had no choice other than to conduct missions via commercial aircraft or risk mission creep from other agencies.
- As a result of the pandemic, removal missions are down approximately 25% compared to 2019.
- In at least one instance, OIO declined to fund a costly venue specific charter for a non-violent offender. The declination resulted in a cost savings of approximately \$300,000.

2Q22 Charter Operations Breakout

EXT #	Date	Removal From	Removal To	# of Prisoners	# of DUSMs	Total Cost
180	1/28/2022	Bogota, Colombia	E/TX	7	8	\$134,295.00
220	02/16/2022	Bogota, Colombia	E/TX	6	7	\$126,234.00
195	02/25/2022	Bogota, Colombia	D/PR	3	4	\$71,504.72
223	03/25/2022	Bogota, Colombia	S/FL	7	7	\$73,306.00
Total				23	23	\$405,339.72

- Beginning in 1Q22, IOD started tracking the number of transnational fugitive cases closed, instead of foreign fugitive cases closed and international fugitive cases closed. The transnational fugitive cases closed number is used for the Monthly Enforcement Reports and is a better representation of the work being done.
- Transnational fugitive cases include foreign fugitive cases, international fugitive cases, and other "O" cases (e.g., Mutual Legal Assistance Treaty request for investigative support, law enforcement assist, etc.)

IOD-10.	P.2.1.4.c Prepare for an Office of Asian and Pacific Affairs located in Guam	
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Prepare for an Office of Asian & Pacific Affairs located in Guam			
Milestone	Due Date	Status	Significant Activity and Date of Activity
1. Identify facility space	July 2022		▪
2. Develop organizational structure	Aug 2022		▪
3. District of Guam leadership meeting	Sept 2022		▪
4. Determine cost model for establishing and maintaining the regional office	Nov 2022		▪
5. Draft position descriptions	Dec 2022		▪
6. Workload projection analysis	Jan 2023		▪
7. Standardize/formalize the process for establishing a new regional office	Feb 2023		▪
8. Present final proposal to IOD Senior Leadership	Apr 2023		▪


	Internal Strategic Project: Confidential Source Program
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Confidential Source Program
<p>(b)(5) Deliberative Process Privilege; (b)(7)(E)</p>

(b)(5) Deliberative Process Privilege; (b)(7)(E)

(b)(5) Deliberative Process Privilege; (b)(7)(E)

- Ratifications
- % of Late Payments
- APC Submission
- Assets with an Appraisal Due
- Seized Cash Assets Not on Deposit
- Designation Requested Within 3 Days
- % of PPI Entered Within 3 Days
- % of PPI USM-11 Entry <= 30 Days
- Qtrly Unannounced Testing
- State Enforcement SOP Compliance
- USM-11 Compliance
- Periodic Medical Evaluation
- PACES Inventory Dashboard

 = No Data

[User Guide](#)



Contact

Federal ☐ State/Local

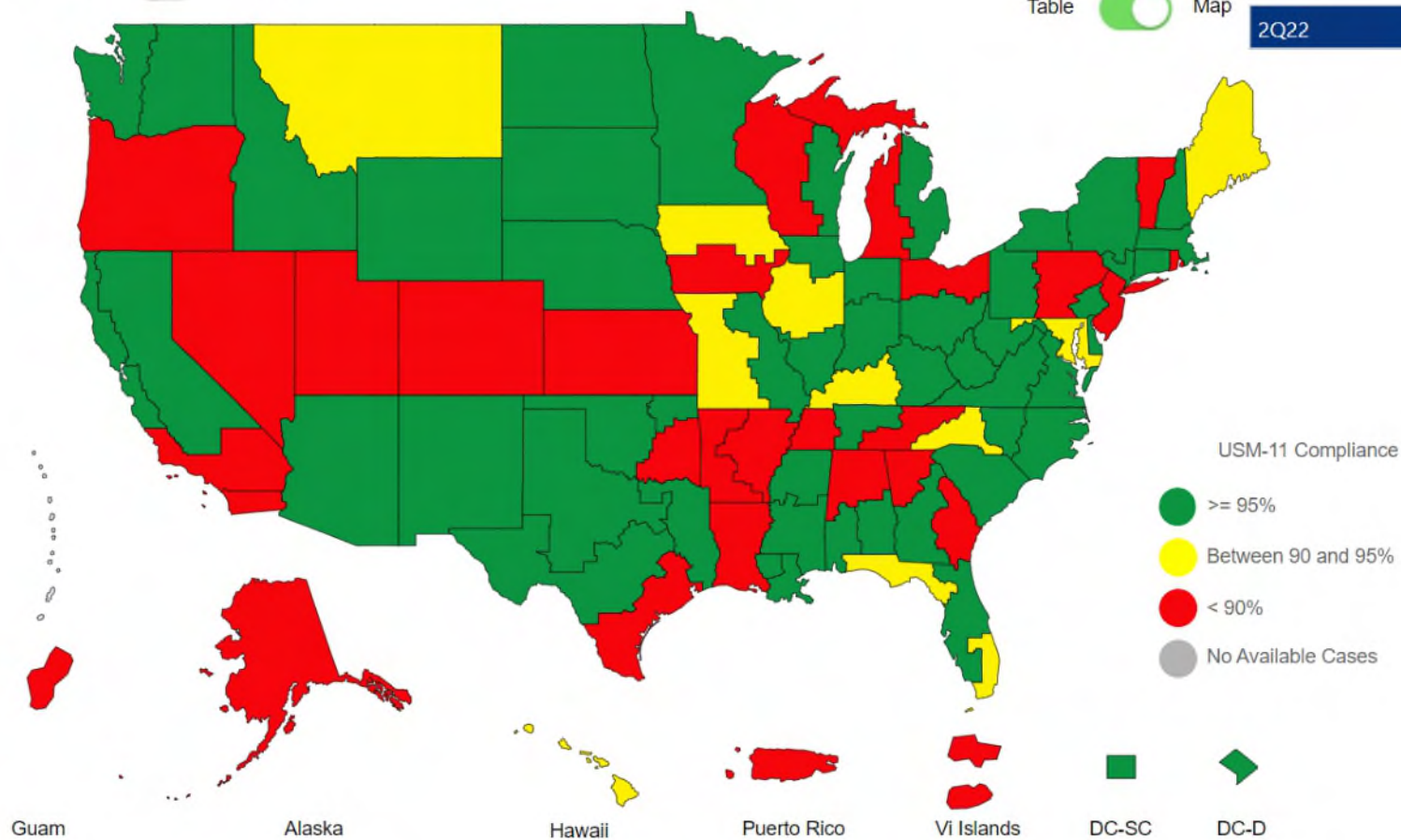
Table



Map

Quarter

2Q22



- Ratifications
- % of Late Payments
- APC Submission
- Assets with an Appraisal Due
- Seized Cash Assets Not on Deposit
- Designation Requested Within 3 Days
- % of PPI Entered Within 3 Days
- % of PPI USM-11 Entry <=30 Days
- Qtrly Unannounced Testing
- State Enforcement SOP Compliance
- USM-11 Compliance**
- Periodic Medical Evaluation
- PACES Inventory Dashboard



= No Data



Contact

User Guide

Federal



State/Local

RFTF or Non-RFTF

All



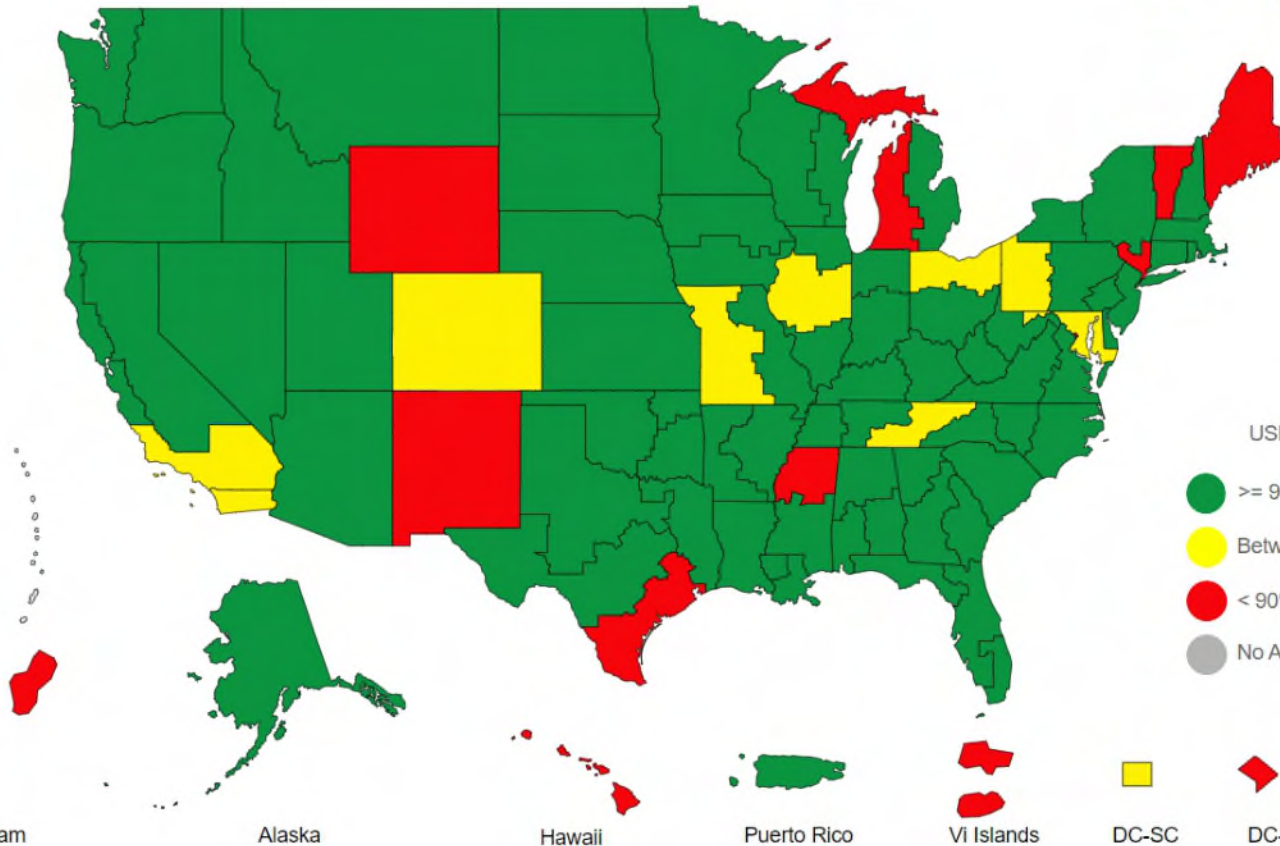
Table



Map

Quarter

2Q22



Federal

Code	Short Name	District Name	Warrants	Arrest	Percent
			Closed	USM-11	
(b)(7)(E)	AK/D	ALASKA	19	16	84.21%
	AL/M	MIDDLE ALABAMA	27	26	96.30%
	AL/N	NORTHERN ALABAMA	78	66	84.62%
	AL/S	SOUTHERN ALABAMA	53	53	100.00%
	AR/E	EASTERN ARKANSAS	37	32	86.49%
	AR/W	WESTERN ARKANSAS	19	16	84.21%
	AZ/D	ARIZONA	305	291	95.41%
	CA/C	CENTRAL CALIFORNIA	56	40	71.43%
	CA/E	EASTERN CALIFORNIA	32	32	100.00%
	CA/N	NORTHERN CALIFORNIA	20	19	95.00%
	CA/S	SOUTHERN CALIFORNIA	278	233	83.81%
	CO/D	COLORADO	43	36	83.72%
	CT/D	CONNECTICUT	25	25	100.00%
	DC/D	DC DISTRICT COURT	25	25	100.00%
	DC/S	DC SUPERIOR COURT	293	285	97.27%
	DE/D	DELAWARE	1	1	100.00%
	FL/M	MIDDLE FLORIDA	68	68	100.00%
	FL/N	NORTHERN FLORIDA	10	9	90.00%
	FL/S	SOUTHERN FLORIDA	63	58	92.06%
	GA/M	MIDDLE GEORGIA	24	24	100.00%
	GA/N	NORTHERN GEORGIA	38	23	60.53%
	GA/S	SOUTHERN GEORGIA	18	15	83.33%
	HI/D	HAWAII	13	12	92.31%
	IA/N	NORTHERN IOWA	50	46	92.00%
	IA/S	SOUTHERN IOWA	58	47	81.03%
	ID/D	IDAHO	37	37	100.00%
	IL/C	CENTRAL ILLINOIS	38	36	94.74%
	IL/N	NORTHERN ILLINOIS	41	41	100.00%
	IL/S	SOUTHERN ILLINOIS	47	47	100.00%
	IN/N	NORTHERN INDIANA	22	22	100.00%
	IN/S	SOUTHERN INDIANA	44	42	95.45%
	KS/D	KANSAS	58	51	87.93%
	KY/E	EASTERN KENTUCKY	36	35	97.22%
	KY/W	WESTERN KENTUCKY	15	14	93.33%
	LA/E	EASTERN LOUISIANA	18	18	100.00%
	LA/M	MIDDLE LOUISIANA	14	14	100.00%
	LA/W	WESTERN LOUISIANA	6	5	83.33%
	MA/D	MASSACHUSETTS	26	26	100.00%
	MD/D	MARYLAND	16	15	93.75%
	ME/D	MAINE	22	20	90.91%
	MI/E	EASTERN MICHIGAN	55	53	96.36%
	MI/N	NORTHERN MARIANA ISLANDS	1	1	100.00%
	MI/W	WESTERN MICHIGAN	28	22	78.57%
	MN/D	MINNESOTA	31	31	100.00%
	MO/E	EASTERN MISSOURI	238	237	99.58%
	MO/W	WESTERN MISSOURI	96	87	90.63%
	MS/N	NORTHERN MISSISSIPPI	48	48	100.00%
	MS/S	SOUTHERN MISSISSIPPI	33	33	100.00%
	MT/D	MONTANA	98	91	92.86%
	NC/E	EASTERN NORTH CAROLINA	57	57	100.00%
	NC/M	MIDDLE NORTH CAROLINA	18	18	100.00%
	NC/W	WESTERN NORTH CAROLINA	81	74	91.36%
	ND/D	NORTH DAKOTA	46	46	100.00%
	NE/D	NEBRASKA	52	52	100.00%
	NH/D	NEW HAMPSHIRE	13	13	100.00%
	NJ/D	NEW JERSEY	45	39	86.67%
	NM/D	NEW MEXICO	129	124	96.12%
	NV/D	NEVADA	39	34	87.18%
	NY/E	EASTERN NEW YORK	46	38	82.61%
	NY/N	NORTHERN NEW YORK	35	34	97.14%
	NY/S	SOUTHERN NEW YORK	81	77	95.06%

Code	Short Name	District Name	Warrants	Arrest	Percent
			Closed	USM-11	
(b)(7)(E)	NY/W	WESTERN NEW YORK	58	57	98.28%
	OH/N	NORTHERN OHIO	85	74	87.06%
	OH/S	SOUTHERN OHIO	47	47	100.00%
	OK/E	EASTERN OKLAHOMA	12	9	75.00%
	OK/N	NORTHERN OKLAHOMA	45	43	95.56%
	OK/W	WESTERN OKLAHOMA	23	23	100.00%
	OR/D	OREGON	57	36	63.16%
	PA/E	EASTERN PENNSYLVANIA	20	20	100.00%
	PA/M	MIDDLE PENNSYLVANIA	23	13	56.52%
	PA/W	WESTERN PENNSYLVANIA	17	17	100.00%
	PR/D	PUERTO RICO	100	89	89.00%
	RI/D	RHODE ISLAND	14	11	78.57%
	SC/D	SOUTH CAROLINA	83	82	98.80%
	SD/D	SOUTH DAKOTA	88	84	95.45%
	TN/E	EASTERN TENNESSEE	89	78	87.64%
	TN/M	MIDDLE TENNESSEE	14	14	100.00%
	TN/W	WESTERN TENNESSEE	72	64	88.89%
	TX/E	EASTERN TEXAS	72	72	100.00%
	TX/N	NORTHERN TEXAS	123	118	95.93%
	TX/S	SOUTHERN TEXAS	387	341	88.11%
	TX/W	WESTERN TEXAS	370	366	98.92%
	UT/D	UTAH	51	41	80.39%
	VA/E	EASTERN VIRGINIA	33	32	96.97%
	VA/W	WESTERN VIRGINIA	28	28	100.00%
	VT/D	VERMONT	17	13	76.47%
	WA/E	EASTERN WASHINGTON	59	57	96.61%
	WA/W	WESTERN WASHINGTON	36	36	100.00%
	WI/E	EASTERN WISCONSIN	29	28	96.55%
	WI/W	WESTERN WISCONSIN	8	5	62.50%
	WV/N	NORTHERN WEST VIRGINIA	97	97	100.00%
	WV/S	SOUTHERN WEST VIRGINIA	23	22	95.65%
	WY/D	WYOMING	16	16	100.00%
TOTALS:			5,559	5,163	92.88%

State/Local

	Warrants Closed	Arrest USM-11	Percent
NON-RFTF DISTRICTS			
NORTHERN MARIANA ISLANDS	1	1	100.00%
ALASKA	44	44	100.00%
ARIZONA	247	235	95.14%
EASTERN ARKANSAS	19	19	100.00%
WESTERN ARKANSAS	22	22	100.00%
COLORADO	53	50	94.34%
CONNECTICUT	62	61	98.39%
DELAWARE	28	28	100.00%
HAWAII	5	0	0.00%
IDAHO	49	49	100.00%
NORTHERN IOWA	38	38	100.00%
SOUTHERN IOWA	68	66	97.06%
KANSAS	95	91	95.79%
EASTERN KENTUCKY	60	57	95.00%
WESTERN KENTUCKY	53	51	96.23%
EASTERN LOUISIANA	109	107	98.17%
WESTERN LOUISIANA	66	65	98.48%
MAINE	17	12	70.59%
MASSACHUSETTS	117	114	97.44%
EASTERN MICHIGAN	187	184	98.40%
WESTERN MICHIGAN	112	87	77.68%
MINNESOTA	12	12	100.00%
EASTERN MISSOURI	202	197	97.52%
WESTERN MISSOURI	71	67	94.37%
MONTANA	204	196	96.08%
NEBRASKA	235	235	100.00%
NEW HAMPSHIRE	69	68	98.55%
NEW MEXICO	191	171	89.53%
NORTH DAKOTA	66	66	100.00%
NORTHERN OHIO	630	588	93.33%
SOUTHERN OHIO	339	338	99.71%
NORTHERN OKLAHOMA	32	32	100.00%
EASTERN OKLAHOMA	12	12	100.00%
WESTERN OKLAHOMA	43	41	95.35%
OREGON	122	117	95.90%
EASTERN PENNSYLVANIA	140	137	97.86%
MIDDLE PENNSYLVANIA	317	308	97.16%
WESTERN PENNSYLVANIA	117	111	94.87%
PUERTO RICO	5	5	100.00%
RHODE ISLAND	72	70	97.22%
SOUTH DAKOTA	34	33	97.06%
EASTERN TENNESSEE	55	52	94.55%
MIDDLE TENNESSEE	48	48	100.00%
WESTERN TENNESSEE	144	139	96.53%
NORTHERN TEXAS	699	685	98.00%
EASTERN TEXAS	136	136	100.00%
SOUTHERN TEXAS	666	586	87.99%
WESTERN TEXAS	504	498	98.81%
UTAH	82	80	97.56%
VERMONT	2	1	50.00%
EASTERN WASHINGTON	50	48	96.00%
WESTERN WASHINGTON	81	81	100.00%
NORTHERN WEST VIRGINIA	25	25	100.00%
SOUTHERN WEST VIRGINIA	91	87	95.60%
GUAM	14	10	71.43%
MIDDLE LOUISIANA	122	122	100.00%
TOTALS:	7,084	6,783	95.75%

	Warrants Closed	Arrest USM-11	Percent
CAPITAL AREA TASK FORCE			
DC SUPERIOR COURT	10	9	90.00%
(b)(7)(E) MARYLAND	374	350	93.58%
EASTERN VIRGINIA	198	194	97.98%
WESTERN VIRGINIA	434	428	98.62%
TOTALS:	1,016	981	96.56%
CAROLINAS RFTF			
EASTERN NORTH CAROLINA	227	224	98.68%
(b)(7)(E) MIDDLE NORTH CAROLINA	98	98	100.00%
WESTERN NORTH CAROLINA	270	268	99.26%
SOUTH CAROLINA	449	444	98.89%
TOTALS:	1,044	1,034	99.04%
FLORIDA RFTF			
SOUTHERN FLORIDA	324	315	97.22%
(b)(7)(E) NORTHERN FLORIDA	304	303	99.67%
MIDDLE FLORIDA	247	236	95.55%
VIRGIN ISLANDS	5	0	0.00%
TOTALS:	880	854	97.05%
GREAT LAKES REGIONAL FUGITIVE TASK FORCE			
NORTHERN ILLINOIS	402	400	99.50%
SOUTHERN ILLINOIS	239	238	99.58%
CENTRAL ILLINOIS	215	202	93.95%
(b)(7)(E) NORTHERN INDIANA	156	156	100.00%
SOUTHERN INDIANA	112	109	97.32%
EASTERN WISCONSIN	406	404	99.51%
WESTERN WISCONSIN	80	80	100.00%
TOTALS:	1,610	1,589	98.70%
GULF COAST REGIONAL FUGITIVE TASK FORCE			
NORTHERN ALABAMA	191	191	100.00%
MIDDLE ALABAMA	185	185	100.00%
(b)(7)(E) SOUTHERN ALABAMA	60	60	100.00%
NORTHERN MISSISSIPPI	211	187	88.63%
SOUTHERN MISSISSIPPI	128	128	100.00%
TOTALS:	775	751	96.90%
NEW YORK REGIONAL TASK FORCE			
NEW JERSEY	442	436	98.64%
(b)(7)(E) NORTHERN NEW YORK	124	124	100.00%
EASTERN NEW YORK	104	100	96.15%
SOUTHERN NEW YORK	72	64	88.89%
WESTERN NEW YORK	69	68	98.55%
TOTALS:	811	792	97.66%
PACIFIC SOUTHWEST RFTF			
NORTHERN CALIFORNIA	103	103	100.00%
(b)(7)(E) CENTRAL CALIFORNIA	569	528	92.79%
NEVADA	72	71	98.61%
EASTERN CALIFORNIA	76	73	96.05%
SOUTHERN CALIFORNIA	113	103	91.15%
TOTALS:	933	878	94.11%
SOUTHEAST REGIONAL TASK FORCE			
NORTHERN GEORGIA	147	147	100.00%
(b)(7)(E) MIDDLE GEORGIA	285	282	98.95%
SOUTHERN GEORGIA	111	108	97.30%
TOTALS:	543	537	98.90%
TOTALS:	14,696	14,199	96.62%

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Wed, 4 May 2022 20:47:26 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: Re: 2Q22 Final Documents
Attachments: IOD_BWCP Final 2Q22.pdf, 2Q22 QPR Talking Points.docx, 2Q22 QPR Supplemental Talking Points.docx, IOD-4_2Q22 USM-11 District Dashboard.pdf, Missing Child Program Compiled Talking Points.pdf

(b)(6); (b)(7)(C); (b)(7)(F)

Thank you!

(b)(6); (b)(7)(C); (b)(7)(F)

(b)(6); Business Integration Center
Investigative Operations Division (IOD)
United States Marshal Service (USMS)
Office: (b)(6); (b)(7)(C)
Cell: (b)(6); (b)(7)(C)

On May 4, 2022, at 4:22 PM, (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov> wrote:

Duplicate of other pages in this request

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Wed, 19 Aug 2020 20:41:04 +0000
To: Kelly, Richard (USMS)
Subject: RE: Body Worn Camera Policy

Thanks Rich, hope all is well at HQ.

From: Kelly, Richard (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>
Sent: Wednesday, August 19, 2020 4:37 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Body Worn Camera Policy

Hey (b)(6); (b)(7)(C); (b)(7)(F)

No. Only four cities were able to get the Interim Policy adopted;

- Wichita, KS
- Houston, Tx
- Detroit, MI
- Salt Lake City, UT (We didn't have any TFOs here so it was only 3 cities for the USMS)

Rich

Rich Kelly

Assistant Director (Acting)
United States Marshals Service
Investigative Operations Division

Desk: (b)(6); (b)(7)(C)

Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 19, 2020 4:34 PM
To: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Body Worn Camera Policy

Rich,

Thanks for the update. Are all districts part of the pilot?

From: Kelly, Richard (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>
Sent: Wednesday, August 19, 2020 4:32 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Body Worn Camera Policy

Hey (b)(6); (b)(7)(C); (b)(7)(F)

All is good here albeit a little bit hectic. Yes, the BWC is still in the Pilot stage but it ends on 1 September and we have been doing a lot of wrap-up work over the past two weeks with DOJ and the National Agencies that have a stake in this. I think we all agree that this is likely a done deal and that a national policy will be forth coming. We should have a little more information to update everyone with after the first week or two of September.

Take good care buddy,
Rich

Rich Kelly
Assistant Director (Acting)
United States Marshals Service
Investigative Operations Division
Desk: (b)(6); (b)(7)(C)
Mobile: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 19, 2020 4:26 PM
To: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: Fwd: Body Worn Camera Policy

What's up Rich, hope all is well brother. Rich had a question, I thought it was discussed at one point during one of the conference calls. The Body Worn camera policy is it still in the pilot stage?

(b)(6); (b)(7)(C); (b)(7)(F)
Thank you, stay safe
[redacted]

Begin forwarded message:

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Date: August 19, 2020 at 3:43:52 PM EDT
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: FW: Body Worn Camera Policy

Where are we on the body worn cameras? Is this SOP in force or still in the draft stage?

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 19, 2020 2:01 PM
To: Arflack, Norman (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: FW: Body Worn Camera Policy

Do you have any problem with this?

Thanks,

(b)(6);

From: (b)(6); (b)(7)(C); (b)(7)(F) USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Sent: Friday, August 14, 2020 4:35 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: Body Worn Camera Policy

(b)(6);

I had a conversation with (b)(6); (b)(7)(C); (b)(7)(F) with Covington PD who was reviewing their body worn camera policy and needed clarification on where the USMS/DOJ stands on the issue. This was addressed previously with their old administration but the response was from the original IOD guidance which prohibited all BWC when working on a USMS TF. That policy has since been updated and a MOU has been created that was approved by OGC/DOJ (I have attached both). It appears that it just needs to be reviewed and approved by you and the CDUSM with the agency signing the MOU. I advised the (b)(6); (b)(7)(C); (b)(7)(F) I would look in to it as I was unfamiliar with the changes. I have read through both the BWC policy and the MOU and it does not seem unreasonable by any means.

(b)(6); (b)(7)(C); (b)(7)(F)

(b)(6);
(b)(7)(C);
(b)(7)(F)

Thanks,

(b)(6); (b)(7)(C); (b)(7)(F)

From: Kelly, Richard (USMS)
Sent: Fri, 17 Jul 2020 17:51:20 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: Re: Body Worn Camera's - TFO's

We are all trying to get our policy finished. How is day three of ORP Phase II going?

Rich Kelly
Assistant Director (Acting)
United States Marshals Service
Investigative Operations Division

On Jul 17, 2020, at 1:47 PM, (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F)@usms.doj.gov> wrote:

FYI...

I know you are on it but I have nothing better to do!

(b)(6); (b)(7)(C); (b)(7)(F)
US Marshals Service
District of New Mexico
(b)(6); (b)(7)(C)

Begin forwarded message:

(b)(6); (b)(7)(C)@usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F)@usms.doj.gov>
Subject: FW: Body Worn Camera's - TFO's

FYI – The FBI sent this to their TFOs. I suspect we will soon receive similar guidance. Looks like this a “proposed” policy.

(b)(6); (b)(7)(C); (b)(7)(F)
U.S. Marshals Service
District of New Mexico, Albuquerque
Southwest Investigative Fugitive Team
Desk: (b)(6); (b)(7)(C)
Cell:

From: (b)(6); (b)(7)(C); (b)(7)(F)@berncs.gov>
Sent: Friday, July 17, 2020 10:27 AM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F)@usms.doj.gov>
Subject: Fwd: Body Worn Camera's - TFO's

Sent from my iPhone

Begin forwarded message:

From: (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>
Date: July 8, 2020 at 14:57:25 MDT
To: (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>, (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>
Subject: Fw: Body Worn Camara's - TFO's

(b)(6);

This is what you sent out in April for the FBI TFO's.

(b)(6); (b)(7)(C); (b)(7)(F)

Bernalillo County Sheriff's Department

C: (b)(6); (b)(7)(C)
www.bernco.gov

From: (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>
Sent: Friday, April 24, 2020 1:53 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>
Subject: Fwd: Body Worn Camara's - TFO's

Sent from my iPhone

Begin forwarded message:

From: (b)(6); (b)(7)(C); (b)(7)(F) AQ (FBI)" (b)(6); (b)(7)(C); (b)(7)(F) @fbi.gov>
Date: April 24, 2020 at 13:40:43 MDT
To: (b)(6); (b)(7)(C); (b)(7)(F) @state.nm.us" (b)(6); (b)(7)(C); (b)(7)(F) @state.nm.us>, (b)(6); (b)(7)(C); (b)(7)(F) @state.nm.us" (b)(6); (b)(7)(C); (b)(7)(F) @state.nm.us>, (b)(6); (b)(7)(C); (b)(7)(F) @cabq.gov" (b)(6); (b)(7)(C); (b)(7)(F) @cabq.gov>, (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov" (b)(6); (b)(7)(C); (b)(7)(F) @bernco.gov>
Cc: (b)(6); (b)(7)(C); (b)(7)(F) AQ (FBI)" (b)(6); (b)(7)(C); (b)(7)(F) @fbi.gov>
Subject: Fw: Body Worn Camara's - TFO's

CAUTION: This email originated from outside of Bernalillo County. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Team,

FBI Headquarters is updating the Body Worn Camera Policy, as it relates to TFOs on FBI Task Forces. When you have time, please review it. If there is something within the proposed policy you would like to update or change, please let me know. The attached documents are currently

in draft format and FBI Headquarters are soliciting feedback from the FBI field offices, your feedback on this document matters. Thanks in advance for your time.

Very Respectfully,

(b)(6); (b)(7)(C); (b)(7)(F)
Violent Crimes & Gang Section
Albuquerque Field Office
Office: (b)(6); (b)(7)(C)
Cell: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (CID) (FBI) (b)(6); (b)(7)(C); (b)(7)(F) @fbi.gov>
Sent: Tuesday, April 7, 2020 11:10 AM
To: (b)(6); (b)(7)(C); (b)(7)(F) (AQ) (FBI) (b)(6); (b)(7)(C); @fbi.gov>
Subject: BWC

(b)(6); (b)(7)(C); (b)(7)(F)

Per our discussion, please see the attached BWC policy and worksheet. Once you fill out the worksheet, you can place it in the (b)(7)(E) folder at the following sharepoint link on the high side:

(b)(6); (b)(7)(C); (b)(7)(F)

(b)(7)(E)

Thanks,

**IT IS CRITICAL you exercise extreme caution opening any office documents attached to email -
Be wary of unsolicited attachments**

**IT IS CRITICAL you exercise extreme caution opening any office documents attached to email -
Be wary of unsolicited attachments**

**IT IS CRITICAL you exercise extreme caution opening any office documents attached to email -
Be wary of unsolicited attachments**



U.S. MARSHALS BODY WORN CAMERA PROGRAM



BWC Deputy Director Tracking Items Weekly Status Report

May 5, 2022

Task Force Officer (TFO) Program

The United States Marshals Service (USMS) TFO Body Worn Camera (BWC) Program (BWCP) began in October 2020, after conducting a pilot program. Several districts have fully on-boarded partner agencies into the Operational USMS BWC Program.

▪ Video Ingestion

- Videos Ingested: **7,692**
- Videos Elevated: **15**

▪ Onboarding Status

- Awaiting Return of Policy/MOU: **35**
- Checklist Sent - Pending Return: **39**
- Agencies Onboarded: **77**
 - TFOs Trained: **321**
 - Districts/RFTFs recently added to TFO BWC Operations:
 - **Chapel Hill Police Department, CRFTF – E/NC**

Checklist Returned - Pending Onboarding: **24**

▪ Antioch PD, PSWRFTF – C/CA	▪ Las Vegas Metro PD, PSWRFTF – D/NV
▪ Beaumont PD, PSWRFTF – C/CA	▪ Martinsburg PD, N/WV
▪ Boardman Township PD, N/OH	▪ Murrieta PD, PSWRFTF – C/CA
▪ Cathedral City PD, PSWRFTF – C/CA	▪ Newport News PD, CARFTF – E/VA
▪ City of Miami PD, FCRFTF – S/FL	▪ Nodaway County SO, W/MO
▪ City of Rochester PD, NY/NJ RFTF – W/NY	▪ Norfolk PD, CARFTF – E/VA
▪ Clay County SO, W/MO	▪ Racine PD, GLRFTF – E/WI
▪ Council Bluffs PD, S/IA	▪ Santa Rosa County SO, FCRFTF – N/FL

▪ Dakota County SO, D/MN	▪ Torrance County SO, D/MN
▪ Dodge County SO, D/MN	▪ Virginia Beach PD, CARFTF – E/VA
▪ Elizabeth City PD, CRFTF – E/NC	▪ West Virginia State Police, N/WV
▪ Kinston PD, CRFTF – E/NC	▪ Yonkers PD, NY/NJ RFTF – E/NY

Federal BWC Program

- **Video Ingestion**
 - Videos Ingested: **2,616**
 - Videos Elevated: **0**

From: Dickinson, Lisa (USMS)
Sent: Wed, 18 Aug 2021 17:26:58 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

I am good with that.

Lisa M. Dickinson
General Counsel
U.S. Marshals Service
CG-3 15th floor
Washington, D.C. 20530-0001
Office: (b)(6); (b)(7)(C)
Fax: (b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 12:25 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; Dickinson, Lisa (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege

What about (which I just read to (b)(6); (b)(7)(C); (b)(7)(F)) is good with this):

(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege

(b)(6); (b)(7)(C); (b)(7)(F)

Associate General Counsel
U.S. Marshals Service / Office of General Counsel
CG-3, 15th Floor
Washington, DC 20530-0001
Cell: (b)(6); (b)(7)(C) (use my cell from 3/16/20 and on due to telecommuting)
Email: (b)(6); (b)(7)(C); (b)(7)(F) @usdoj.gov

Main OGC Line: (b)(6); (b)(7)(C)

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From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 12:15 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; Dickinson, Lisa (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 12:12 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: Kelly, Richard (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; Dickinson, Lisa (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: Re: Final Draft USMS Body Worn Camera policy 08.17

(b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege

Group (b)(5) Attorney Client Privilege; (b)(5) Deliberative Process Privilege

(b)(6); (b)(7)(C); (b)(7)(F)

Body Worn Camera Office
USMS

(b)(6); (b)(7)(C) desk
(b)(6); (b)(7)(C) cell

On Aug 18, 2021, at 11:04 AM, (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov> wrote:

Body Worn Camera Office
USMS

(b)(6); (b)(7)(C) desk
(b)(6); (b)(7)(C) cell

Begin forwarded message:

From: "Braverman, Adam L. (ODAG)" (b)(6); (b)(7)(C) @usdoj.gov>
Date: August 18, 2021 at 10:18:12 AM CDT
To: (b)(6); (b)(7)(C); (b)(7)(F) USMS" (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

Sounds good. (b)(5) Deliberative Process Privilege

-----Original Message-----

From: (b)(6); (b)(7)(C); (b)(7)(F) USMS" (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 11:14 AM
To: Braverman, Adam L. (ODAG) (b)(6); (b)(7)(C) @usdoj.gov>
Subject: Re: Final Draft USMS Body Worn Camera policy 08.17

(b)(5) Deliberative Process Privilege

(b)(6); (b)(7)(C); (b)(7)(F)

Body Worn Camera Office
USMS

(b)(6); (b)(7)(C) desk
(b)(6); (b)(7)(C) cell

On Aug 18, 2021, at 10:06 AM, Braverman, Adam L. (ODAG) (b)(6); (b)(7)(C) @usdoj.gov> wrote:

(b)(5) Deliberative Process Privilege

(b)(5) Deliberative Process Privilege

Can you address and send back to me. Thanks

-----Original Message-----

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 10:45 AM
To: Braverman, Adam L. (ODAG) (b)(6); (b)(7)(C) @usdoj.gov>; Kilgallon, John (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; Kelly, Richard (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; Dickinson, Lisa (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>
Cc: (b)(6); (b)(7)(C); (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: Final Draft USMS Body Worn Camera policy 08.17

Good morning sir,

Please find attached the USMS final BWC policy incorporating the language requested for public release and expedited public release. This has been through our OGC and I am copying our Chief of Staff. This would normally be sent from him (the initial final draft was) but we've been managing the back and forth efforts to ensure the edits are reviewed.

We will be sending that version via official channels if requested.

(b)(6); (b)(7)(C); (b)(7)(F)
Body Worn Camera Office
USMS
(b)(6); (b)(7)(C) desk
cell

From: (b)(6); (b)(7)(C); (b)(7)(F) USMS)
Sent: Wed, 18 Aug 2021 16:34:03 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); Dickinson, Lisa (USMS)
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

Much better. Definitely works. V/r, (b)(6); (b)(7)(C); (b)(7)(F)

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 12:25 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
(b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
(b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) USMS)
(b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>; Dickinson, Lisa (USMS); (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

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Page 466

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Page 467

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Page 468

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Page 469

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From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Wed, 18 Aug 2021 16:12:54 +0000
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Cc: Kelly, Richard (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS);
(b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); Dickinson, Lisa (USMS)
Subject: RE: Final Draft USMS Body Worn Camera policy 08.17

Gotcha.

(b)(6); (b)(7)(C); (b)(7)(F)
Associate General Counsel
U.S. Marshals Service / Office of General Counsel
CG-3, 15th Floor
Washington, DC 20530-0001
Cell: (b)(6); (b)(7)(C) (use my cell from 3/16/20 and on due to telecommuting)
Email: (b)(6); (b)(7)(C); (b)(7)(F) @usdoj.gov
Main OGC Line: (b)(6); (b)(7)(C)

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From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) @usms.doj.gov>
Sent: Wednesday, August 18, 2021 12:12 PM
To: (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Cc: Kelly, Richard (USMS) (b)(6); (b)(7)(C) @usms.doj.gov>; (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; (b)(6); (b)(7)(C); (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>; Dickinson, Lisa (USMS) (b)(6); (b)(7)(C); @usms.doj.gov>
Subject: Re: Final Draft USMS Body Worn Camera policy 08.17

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Page 471

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Page 472

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of the Freedom of Information and Privacy Act

Page 473

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of the Freedom of Information and Privacy Act

From: (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Sent: Wed, 18 Aug 2021 15:17:13 +0000
To: Kelly, Richard (USMS)
Cc: (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS); (b)(6); (b)(7)(C); (b)(7)(F) (USMS)
Subject: Re: Final Draft USMS Body Worn Camera policy 08.17

Sorry, on phone didn't realize he had sent only to me

(b)(6); (b)(7)(C); (b)(7)(F)
Body Worn Camera Office
USMS
(b)(6); (b)(7)(C) desk
cell

> On Aug 18, 2021, at 10:14 AM, (b)(6); (b)(7)(C); (b)(7)(F) (USMS) (b)(6); (b)(7)(C); (b)(7)(F) usms.doj.gov> wrote:

Duplicate of other pages in this request

Duplicate of other pages in this request

Page 476

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(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

Page 477

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(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

Page 478

Withheld pursuant to exemption

(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

Page 479

Withheld pursuant to exemption

(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

Page 480

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(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

Page 481

Withheld pursuant to exemption

(b)(5) Deliberative Process Privilege ; (b)(7)(E)
of the Freedom of Information and Privacy Act

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From: (b)(6); (b)(7)(C); (USMS)
Sent: Mon, 18 Oct 2021 20:02:27 +0000
To: Kelly, Richard (USMS)
Subject: FOR REVIEW AND APPROVAL: Notes of Senior Staff meeting
Attachments: Notes of IOD Senior Staff Meeting_10.13.21.docx

Hi AD Kelly –

Attached are the notes from last week's meeting, which have been reviewed by (b)(6); (b)(7)(C); (b)(7)(F). Please let me know if you approve.

Thanks!

(b)(6); (b)(7)(C); (b)(7)(F)

Investigative Operations Division

Desk: (b)(6); (b)(7)(C)

Mobile: (b)(6); (b)(7)(C)

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Withheld pursuant to exemption

(b)(5) Deliberative Process Privilege ; (b)(6) ; (b)(7)(C) ; (b)(7)(E) ; (b)(7)(F)
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