

ETHICS PLEDGE

As a condition, and in consideration, of my employment in the United States Government in an appointee position invested with the public trust, I commit myself to the following obligations, which I understand are binding on me and are enforceable under law:

1. I will not, within 5 years after the termination of my employment as an appointee in any executive agency in which I am appointed to serve, engage in lobbying activities with respect to that agency.
2. If, upon my departure from the Government, I am covered by the post-employment restrictions on communicating with employees of my former executive agency set forth in section 207(c) of title 18, United States Code, I agree that I will abide by those restrictions.
3. In addition to abiding by the limitations of paragraphs 1 and 2, I also agree, upon leaving Government service, not to engage in lobbying activities with respect to any covered executive branch official or non-career Senior Executive Service appointee for the remainder of the Administration.
4. I will not, at any time after the termination of my employment in the United States Government, engage in any activity on behalf of any foreign government or foreign political party which, were it undertaken on January 20, 2017, would require me to register under the Foreign Agents Registration Act of 1938, as amended.
5. I will not accept gifts from registered lobbyists or lobbying organizations for the duration of my service as an appointee.
6. I will not for a period of 2 years from the date of my appointment participate in any particular matter involving specific parties that is directly and substantially related to my former employer or former clients, including regulations and contracts.
7. If I was a registered lobbyist within the 2 years before the date of my appointment, in addition to abiding by the limitations of paragraph 6, I will not for a period of 2 years after the date of my appointment participate in any particular matter on which I lobbied within the 2 years before the date of my appointment or participate in the specific issue area in which that particular matter falls.
8. I agree that any hiring or other employment decisions I make will be based on the candidate's qualifications, competence, and experience.
9. I acknowledge that the Executive Order entitled "Ethics Commitments by Executive Branch Appointees," issued by the President on January 28, 2017, which I have read before signing this document, defines certain terms applicable to the foregoing obligations and sets forth the methods for enforcing them. I expressly accept the provisions of that Executive Order as a part of this agreement and as binding on me. I understand that the obligations of this pledge are in addition to any statutory or other legal restrictions applicable to me by virtue of Government service.

Signature

Date

DAVID RAYMOND SLADE
Print or type your full name (Last, first, middle)

05/14, 2019

From: [Allen & Overy Projects Energy & Infrastructure team](#)
To: [David Slade](#)
Subject: A&O Galicia Joint Seminar - Washington, D.C. - Regulatory Risks in the Power Sector: CFE "Pliego"
Date: Tuesday, February 25, 2020 1:03:32 PM

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JOIN US FOR

Regulatory Risks in the Mexican Energy Sector: *how this could change the industry*

Allen & Overy Washington, D.C. Office

1101 New York Avenue NW, Washington, D.C. 20005

Mexico City



Dear David,

Recently, Mexican governmental authorities in the energy sector took steps aimed at curbing private participation in the domestic energy market, largely targetting renewable energy projects and private electricity generators.

Some of the proposed changes by the government have the potential to adversely impact energy permit holders and their projects in Mexico in ways that undermine the underlying economic assumptions and financing structures that support such projects.

In a time of great uncertainty in Mexican politics, having the best and most up to date information can make all the difference.

Stay aprised of all new developments and join us at our offices in Washington, D.C. as we host the top legal minds from leading Mexican law firm, Galicia, in a discussion on the potential impact these changes could have on projects across Mexico.

The seminar will be followed by a drinks reception.

RSVP

Location

1101 New York Ave NW,
Washington, D.C. 20005

Map →

Date and time

Wednesday, March 4,
2020, beginning at 4:00
PM to 5:00 PM

A drinks reception will
follow

Add to calendar →

RSVP

Please RSVP by clicking
the button below

RSVP →

Hosts & Speakers

Carlos de Maria y Campos



Carlos de Maria y Campos

Partner
Galicia Abogados - Mexico City

Click for web bio →

Cecilia Azar

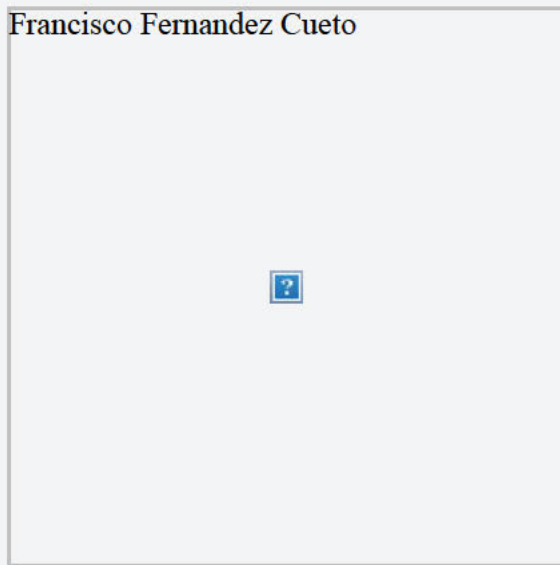
Partner
Galicia Abogados - Mexico City

Click for web bio →

Cecilia Azar



Francisco Fernandez Cueto

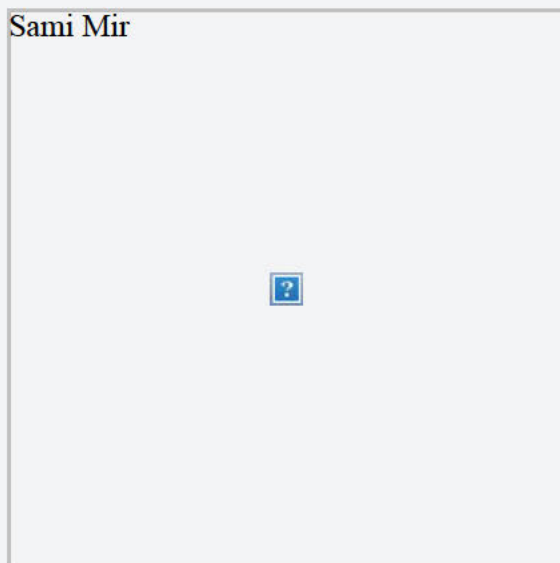


Francisco Fernandez Cueto

Partner
Galicia Abogados - Mexico City

[Click for web bio →](#)

Sami Mir

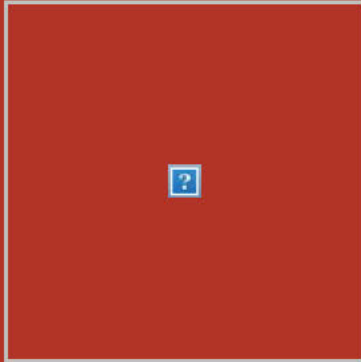


Sami Mir

Partner
Allen & Overy LLP

[Click for web bio →](#)

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John McNichol (CTR)

From: David Slade
Sent: Wednesday, November 13, 2019 3:49 PM
To: Stephen Renna
Subject: Accepted: Meaghan McGrath - IFC; David Slade

May 2019

May 2019							June 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	2	3	4	5	6	7	1
12	13	14	8	9	10	11	9	10	11	12	13	14	8
19	20	21	15	16	17	18	16	17	18	19	20	21	15
26	27	28	22	23	24	25	23	24	25	26	27	28	22
			29	30	31		30						

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Apr 28	29	30	May 1	2	3	4
5	6	7	8	9	10	11
			10:00am OGC Staff Meeting (Conf 822 William McChesney Martin) - Kita Hall	1:00pm Fw: Claims Reconsideration Committee (Conf 822 William McChesney Martin) - Irina Avilova		
12	13	14	15	16	17	18
	2:00pm Board of Directors Onboarding: OGC Overview (Sauer Room) - Executive Secretary	11:00am Executive Working Committee - 1:00pm Litigation-Related 2:00pm Ethics Briefing (David's office) - Lisa	10:00am OGC Staff Meeting (Conf 822 William McChesney Martin) - Kita Hall	9:30am Chairwoman 9:30am To meet with GE 12:00pm IDA/TRC (Conf 3:00pm Meeting with 3:30pm Meeting with 4:00pm Meeting with		
19	20	21	22	23	24	25
	8:00am OUT OF OFFICE 3:00pm introduction to OCIO (David's office) - Howard Spira 4:30pm Canceled: HOLD: SCHEDULING	10:00am MEETING: STAFF HUDDLE 11:00am Executive 11:50am Board of 12:30pm Lunch - David 1:30pm MEETING:	9:00am A Message from 10:00am OGC Staff 11:30am BulgariaSat 1:00pm Meeting with 2:00pm Meeting with 5:00pm meeting with	1:00pm Senior Staff Meeting (1203) - 1:45pm Pre-Scheduling Meeting (1203) - 3:00pm Office 365 portal overview (839)	10:00am Meeting with Inci Tonguch-Murray (Conf 8A-C2 Dallas) - David Slade 12:00pm OUT OF OFFICE	
26	27	28	29	30	31	Jun 1
	8:00am OUT OF OFFICE	1:00pm Canceled: MEETING: STAFF 3:00pm MEETING: BOARD MEETING 4:00pm Meeting with OIG (Conf 8A-C2	9:00am Rovuma LNG 10:00am OGC Staff 11:00am Conflicts of 12:00pm lunch! (TBD) - 1:00pm Meeting with 3:00pm meeting with	11:00am MEETING: SENIOR STAFF (1203) 3:00pm Fw: Enterprise Risk Management 4:00pm Integrity Set Up (David's Office - 839)	9:45am MEETING: FRAMEWORK 11:30am Briefing re OGC-SF Group 3:00pm FLIGHT - DCA 3:00pm Canceled:	

June 2019

June 2019							July 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	8	7	8	9	10	11	12	13
9	10	11	12	13	14	15	14	15	16	17	18	19	20
16	17	18	19	20	21	22	21	22	23	24	25	26	27
23	24	25	26	27	28	29	28	29	30	31			
30													

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 26	27	28	29	30	31	Jun 1
2	3	4	5	6	7	8
5:12pm FLIGHT - MHT to DCA	11:00am Risk 1:30pm Canceled: 2:00pm Meeting with 3:00pm MEETING: CASE	9:00am URGENT - 10:00am Meeting with 11:00am Executive 3:00pm Meeting with	9:00am Fwd: OGC 10:00am OGC Staff 12:00pm Lunch (Opaline 3:00pm Follow up on	10:30am Meeting (room 2:00pm Enterprise Risk 3:00pm Senior Staff 4:30pm Canceled:	3:00pm FLIGHT - DCA to MHT	
9	10	11	12	13	14	15
	12:16pm FLIGHT MHT - DCA	Discussion of DGC 9:00am Briefing David 9:00am General 11:00am Executive	10:00am OGC Staff 11:00am Advisory 12:00pm concerns (my 2:00pm Clifford Chance	9:15am Call WHC 10:00am Telephone 11:00am Senior Staff 12:30pm Arni Lunch	Birth certificate 8:00am Birth certificate 9:00am Nekia West 1:00pm Horner	
16	17	18	19	20	21	22
	10:00am House: 10:30am MEETING: 11:48am FLIGHT - ALB 6:00pm Re: Dinner (\$65)	11:00am MEETING: AMBASSADOR 12:30pm Lunch Whelan 12:30pm Lunch -	8:30am QuickTime is 9:00am DGC selection 10:00am OGC Staff 12:30pm Lunch	9:30am Advisory 10:00am Canceled: 11:00am Senior Staff 4:15pm FLIGHT-BWI TO	11:00am Canceled: MEETING: FRED 12:00pm OUT OF OFFICE	
23	24	25	26	27	28	29
	8:00am OUT OF OFFICE 9:30am Call Lisa G 10:55am FLIGHT MHT 1:45pm MEETING: Prep	11:00am Executive Working Committee (Conf 925 6:00pm Massage	10:00am OGC Staff Meeting (Conf 822 11:00am OGC Audit: 3:00pm TRC Meeting	9:00am Iraq MOU (OGC 10:00am Testimony on 11:00am Senior Staff 1:30pm Photo	10:00am Carbon 10:30am OGC Audit of 11:00am Small Business 11:30am Meeting RE:	
30	Jul 1	2	3	4	5	6
5:10pm FLIGHT MHT TO DCA						

July 2019

July 2019							August 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
7	8	9	10	11	12	13	4	5	6	7	8	9	10
14	15	16	17	18	19	20	11	12	13	14	15	16	17
21	22	23	24	25	26	27	18	19	20	21	22	23	24
28	29	30	31				25	26	27	28	29	30	31

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 30	Jul 1	2	3	4	5	6
	8:00am OUT OF OFFICE 9:30am China SOE Leg. 10:30am Lane Katz 11:15am Call Britt Biles 2:00pm Call Matt 2:30pm 301 chat (839) -	9:00am Meeting with 10:00am coffee/meeting 10:00am Meeting with 11:00am Executive 1:00pm Call Nekia 1:30pm Joyce	9:15am Visit Maria 9:45am Call Heath re 10:00am OGC Staff 11:00am Call Jean Lee 11:30am Project Finance 2:00pm Meeting RE: CLS	11:00am Senior Staff (1203) - Nicole Behrendt 3:00pm FLIGHT DCA TO MHT	12:00pm OUT OF OFFICE	
7	8	9	10	11	12	13
5:10pm FLIGHT MHT TO DCA	10:00am TRC Meeting 11:00am Touch base re 2:00pm Iraq MOU draft 3:45pm Meeting 6:30pm Dennis at Met 9:00pm Passport	7:00am Passport 9:00am Meet w/ Nekia 11:00am Executive 1:00pm Meeting RE: 2:30pm Meet to discuss 4:00pm Meeting RE:	10:00am OGC Staff Meeting (Conf 822) 1:00pm Talk w/DF re 4:00pm Xcoal discussion 5:00pm Mtg to Discuss 7:00pm Bob at Met	9:00am Print Mass form 9:30am Solar deals in 11:00am Senior Staff 1:00pm Fw: Claims 1:00pm Prep Meeting 1:30pm Meeting with	10:00am FLIGHT DCA TO MHT 11:30am Meeting RE: EXIM/OMB Continuing Resolution	
14	15	16	17	18	19	20
	OUT OF OFFICE					
	12:30pm Board Prep (1203, Sauer Conf. Room) - Chairman	11:00am Canceled: Executive Working Committee (Conf 925 Teleconferencing Room) - Nicole	9:00am Call Goodhue 9:30am Dr Appointment 10:00am OGC Staff Meeting (Conf 822) 11:00am Board Level	11:00am Senior Staff (1203) - Nicole Behrendt	12:00pm Dentist	
21	22	23	24	25	26	27
OUT OF OFFICE	8:00am OUT OF OFFICE 12:10pm FLIGHT MHT TO DCA 3:00pm Board Prep (1203, Sauer Conf. 4:00pm GC Update	8:45am Deutsche EDD 12:00pm Baseball Memorabilia (Conf 8A-C2 Dallas) - 2:00pm Lisa 5:00pm Massage	8:00am CD:Adobe/Defs 10:00am OGC Staff 11:00am Economic 1:00pm Hiring Authority 3:00pm TRC Meeting 4:00pm Follow-up on	9:00am Britt 11:00am Senior Staff 12:30pm Lunch! Judith 2:30pm ERC Meeting of 5:15pm Meeting with 5:30pm Happy Hour	8:30am Breakfast w/Bill/Mary (Cosmos) 10:00am Call Britt 3:00pm FLIGHT DCA TO MHT	
28	29	30	31	Aug 1	2	3
5:10pm FLIGHT MHT TO DCA 7:45pm Official passport	9:00am Walter 11:00am Call Scott 12:30pm Review of slides/presentation 2:00pm Board Meeting - 7:00pm Dinner (Club)	11:00am Executive Working Committee 1:00pm Lunch w/David Slade (Treasury 7:00pm Dinner (Ristorante La Perla of	9:00am All Hands 9:30am Board meeting 10:00am OGC Staff 12:30pm Mozambique 2:00pm Basics of Project 3:00pm Meet with			

August 2019

August 2019							September 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
4	5	6	7	8	9	10	1	2	3	4	5	6	7
11	12	13	14	15	16	17	8	9	10	11	12	13	14
18	19	20	21	22	23	24	15	16	17	18	19	20	21
25	26	27	28	29	30	31	22	23	24	25	26	27	28
							29	30					

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jul 28	29	30	31	Aug 1	2	3
				11:00am Senior Staff (1203) - Nicole Behrendt	10:00am Basics of Project Finance (Conf 1203 Walter C. Sauer) - Judith Pryor	
				1:00pm Briefing Presentation	3:00pm FLIGHT DCA TO MHT	
				6:00pm Massage		
4	5	6	7	8	9	10
5:10pm FLIGHT MHT TO DCA	8:00am Passport	1:00pm Lapse Planning (David Fogel Office) - Douglas Adler	8:15am Quick Pre-TRC meeting (Skype)		8:30am Lane Katz	
	10:00am Hold for Deal Mtg (COS Office at		9:00am TRC		3:00pm FLIGHT DCA TO MHT	
	2:00pm Lisa Terry		10:00am OGC Staff			
	3:00pm Next Steps for September 30 Plan		11:00am Executive			
			6:15pm Get Together -			
11	12	13	14	15	16	17
5:10pm FLIGHT MHT TO DCA	9:30am OGC Update (Chairman's Office) -	11:00am Briefing (1203, Sauer Conf. Room) -	8:30am Quicktime is due today: PP 17	11:00am Senior Staff (1203) - Nicole	9:00am Pick up CompRep	
	10:30am Canceled: OGC	12:30pm Lunch (Metropolitan	10:00am OGC Staff Meeting (Conf 822	1:00pm Claims	10:00am FW: DSCA/ExIm/OMB	
	11:00am Summer Intern	4:00pm Financial Disclosure Reviews	1:00pm August ESRC	2:00pm Transformation	3:00pm FLIGHT DCA TO MHT	
	3:00pm Supplemental		3:30pm FMFP Request	3:00pm Small Business		
	5:00pm Economic			5:00pm FW:		
18	19	20	21	22	23	24
			10:00am OGC Staff Meeting (Conf 822 William McChesney Martin) - Kita Hall	2:00pm Canceled: Senior Staff (1203) - Jamal Ware		
25	26	27	28	29	30	31
	8:00am Call Doug	8:00am Check slides	10:00am OGC Staff Meeting (Conf 822 William McChesney	7:45am Review new CRS Report	3:00pm FLIGHT DCA TO MHT	
	9:00am Ask Jennifer for Comp Report	11:00am Canceled: Executive Working	11:00am NAC Process Planning (Conf 1227 Chairmans Dining	10:30am Call Matt		
	5:10pm FLIGHT MHT TO DCA	3:00pm Project Finance 101 Seminar (Conf		2:00pm MEETING: Public Vetting of Economic		
		5:00pm Hold for		3:00pm Confirmation of		

September 2019

September 2019							October 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7			1	2	3	4	5
8	9	10	11	12	13	14	6	7	8	9	10	11	12
15	16	17	18	19	20	21	13	14	15	16	17	18	19
22	23	24	25	26	27	28	20	21	22	23	24	25	26
29	30						27	28	29	30	31		

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 1	2	3 9:00am Lapse-remind Doug? check SSAs; 11:30am House Appropriations 12:15pm FLIGHT MHT 5:00pm Call For Jury	4 10:00am OGC Staff Meeting (Conf 822 William McChesney 10:30am Jury Duty (Moultrie Courthouse - 500 Indiana Ave	5 11:00am FW: Entrance Conference - OIG 1:00pm Fwd: Meeting with David Slade 2:00pm 2-2:45pm: Senior Staff (1203,	6 1:30pm All Hands Prep (Conf 1203 Walter C. Sauer/Conference Line) - Kimberly Reed 3:00pm FLIGHT DCA TO MHT	7
8 5:15pm FLIGHT MHT TO DCA	9 12:15pm Lunch w/Willie 2:00pm FW: All Hands Meeting at 2:00 PM 3:00pm Advisory Prep (1203, Sauer) - 4:00pm Meeting to	10 12:00pm CFR-Advancing Sustainable Development Goals 3:00pm TC/Matt 6:00pm Massage	11 9:00am Advisory Committee Meetings 10:00am OGC Staff 2:00pm Debrief on 4:30pm China CVD 8:00pm Dinner Four	12 8:00am CFR (Senator 10:30am Sept 26 Board 11:30am OGC Update 12:30pm Lunch (Mari 3:00pm Senior Staff 4:30pm UPDATED:	13 7:00am NCS 9:00am Call Fogel 3:00pm FLIGHT DCA TO MHT	14 9:30am Taxes
15 5:10pm FLIGHT MHT TO DCA	16 8:30am Call Fogel re his Q? 11:30am Telephone Conference with 1:30pm CONFIRMED: 3:30pm OGC Update	17 11:00am Claims Reconsideration 12:15pm CFR Town Hall 3:30pm Meet Thomas Laryea 7:00pm Dinner Hennisley	18 9:00am TRC Process 10:00am OGC Staff 11:30am Prep for 2pm 12:00pm State Dept. 1:30pm All Hands 2:30pm SAAC Questions	19 11:30am 2:00pm Senior Staff 3:30pm Lockheed 3:45pm Congressional 4:00pm Anadarko--Deal 5:00pm Prep for	20 11:15am Meeting with Chairwoman Waters 12:00pm Meeting with Chairwoman Waters 3:00pm FLIGHT DCA TO MHT	21
22 5:10pm FLIGHT MHT TO DCA	23 7:30am Signing Ceremony with 10:00am Call with Britt 11:00am 2nd Round 2:30pm Board Briefing 3:30pm Board Dry-Run	24 1:00pm 2nd Round Interview #2 (Conf 2:30pm Watch List; EU Blocking Reg (Conf 4:00pm Call from Matt 6:30pm SCWDC	25 10:00am OGC Staff Meeting (Conf 822 1:00pm SEPT. ESRC MEETING 2:00pm Round 2 4:00pm Matt will call	26 9:30am Board Meeting 11:00am 1:00pm Small Business 1:30pm All Hands 2:00pm Senior Staff 3:00pm Confirmation of	27 8:00am Rovuma (A&O) 2:40pm FLIGHT DCA TO ALB	28 TAXES
29 TAXES 5:00pm FLIGHT ALB TO DCA	30 8:30am Address broker issue 10:30am OSB and OGC Update (Chairman's 1:30pm Discuss hiring candidates (Dallas) -	Oct 1	2	3	4	5

October 2019

October 2019							November 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5						1	2
6	7	8	9	10	11	12	3	4	5	6	7	8	9
13	14	15	16	17	18	19	10	11	12	13	14	15	16
20	21	22	23	24	25	26	17	18	19	20	21	22	23
27	28	29	30	31			24	25	26	27	28	29	30

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 29	30	Oct 1	2	3	4	5
		9:30am Visit Jamal 10:00am Meet Doug re 2:30pm Matt 3:30pm Text Mal re 4:00pm Briefing re CLS 4:00pm Mozambique	8:00am CFR-Re-thinking Africa's development 10:00am OGC Staff Meeting (Conf 822 11:30am EXIM 3:00pm TRC Meeting	10:00am TRC Charter (Conf 8A-C2 Dallas) - 11:00am Prep for State Meeting (COS Office 12:00pm Lunch at Met 2:30pm Senior Staff	10:05am FLIGHT DCA TO MHT 3:45pm Haircut	
6	7	8	9	10	11	12
5:05pm FLIGHT MHT TO DCA	9:00am Follow Up on 10:00am Law firm 10:45am Mtg JPM 11:30am Call Danielle 12:30pm Lunch with 3:00pm NAC Briefing on	4:15pm MEETING: David Slade (Chairman's Office) - Kimberly Reed	10:00am OGC Staff Meeting (Conf 822 10:00am ***MANDATORY*** 12:30pm Lunch (Bombay Club - 815	9:30am Board Meeting 10:30am Senior Staff (1203, Sauer Conference Room) - David Fogel 12:30pm CFR/Iraq	10:00am Environmental and Social Review 10:05am FLIGHT DCA TO MHT 4:00pm Eye appointment	
13	14	15	16	17	18	19
		12:10pm FLIGHT MHT TO DCA 3:30pm OGC Postings (Fogel's office) - 4:00pm Meet with 5:30pm Rooftop	10:00am OGC Staff Meeting (Conf 822 1:00pm Fwd: ESRC 3:00pm TRC Meeting 4:30pm Islamic 6:00pm Met White Shoe	9:00am David / Claus / Nadia catch-up (We 2:00pm Senior Staff 3:00pm Country 4:00pm Rovuma: 6:30pm SCWDC	10:05am FLIGHT DCA TO MHT	
20	21	22	23	24	25	26
5:00pm FLIGHT MHT TO DCA	10:00am SAAC 4:30pm Call Fidelity	12:30pm Lunch KR 6:00pm Massage	10:00am OGC Staff Meeting (Conf 822 11:00am OGC Prep for Meeting with State 1:45pm Prep for 2:30pm Small Business	11:00am Senior Staff (1203, Sauer Conference Room) - 12:00pm Lunch Met 3:00pm State Department Human	9:00am Fwd: Briefing on EXIM's fraud risk framework (Conf 10:00am CONFIRMED: Meeting with FinCEN 2:00pm DCA TO RSW	
27	28	29	30	31	Nov 1	2
	10:00am Executive Orders in Attached E-m (Conference.caa) 11:00am Call on OIRA - Kimberly Reed 2:30pm RSW TO DCA	11:00am PEFCO Briefing (Conf 8A-C2 Dallas) - David Slade 12:00pm Lunch Brendan 4:00pm Rescheduling ERC (Regular)	9:00am Board Meeting 10:00am OGC Staff Meeting (Conf 822 11:00am Adv comm 2:00pm Equator 3:00pm TRC Meeting	9:30am Coniglio Briefing (Conf 8A-C2 Dallas) - 12:00pm Sanctions and KYC requirements in 2:00pm Hill Inquiry 2:30pm Ed		

November 2019

November 2019							December 2019						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
3	4	5	6	7	8	9	1	2	3	4	5	6	7
10	11	12	13	14	15	16	8	9	10	11	12	13	14
17	18	19	20	21	22	23	15	16	17	18	19	20	21
24	25	26	27	28	29	30	22	23	24	25	26	27	28
							29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Oct 27	28	29	30	31	Nov 1	2
					10:05am DCA TO MHT	
					3:30pm Quick touch base on Sea Lion (Skype Meeting) -	
					3:30pm Quick touch base on Sea Lion	
3	4	5	6	7	8	9
5:05pm MHT TO DCA	10:00am Confid Memo (Conf 8A-C2 Dallas) -	10:00am Quick time	9:45am Meet Fogel	9:00am OMB OIRA Meeting (Conf 1203	12:00pm Arun	
	11:00am Meet and Greet Mary Buhler	11:30am Lunch Judith Pryor (TBD) - David Slade	10:00am OGC Staff	9:45am Meeting: Recap Last Week's Meetings	3:00pm DCA TO MHT	
	12:30pm Lunch Gene		11:00am Meeting with	1:30pm OGC Update		
	3:00pm Review Recent		12:30pm Lunch	2:00pm Senior Staff		
			2:30pm Papua New			
			3:30pm Follow Up on			
10	11	12	13	14	15	16
5:05pm MHT TO DCA	2:00pm Call w/Matt	9:30am Meet w/Renna	8:30am Meaghan will	9:00am Call Mitch	8:15am Rovuma Letter (Skype Meeting) -	
			9:00am Discuss EXIM	9:30am All-Hands	9:45am Slade - Fogel	
			10:00am Q4 Risk	11:00am Board meeting	12:30pm Pre-Meet: Call	
			10:00am OGC Staff	12:10pm Lunch with	1:30pm FW: Treasury	
			11:30am EXIM	4:15pm Senior Staff	3:00pm DCA TO MHT	
			11:30am EXIM	5:15pm Discussion of		
17	18	19	20	21	22	23
5:05pm MHT TO DCA	10:30am Moved to 10:30am: 11/20 Board	11:00am CRC meeting on Tuesday,	10:00am OGC Staff	10:00am Call with David	3:00pm DCA TO MHT	
	12:30pm Canceled: Canceled: Follow up:	2:00pm Board meeting	1:00pm ESRC Meeting	10:00am - David Slade		
	2:00pm EXIM Posting	3:30pm Rovuma -	2:00pm Hold: CEA Prep	11:00am Meet with John		
	3:00pm Meaghan	4:00pm Reinsurance	3:00pm Phone Call with	1:30pm Call Met/BB		
		6:00pm MS Event	4:00pm FOLLOW-UP	2:00pm CFC Kickoff		
			4:00pm Hold: CEA	2:30pm Senior Staff		
24	25	26	27	28	29	30
5:00pm MHT TO DCA	8:00am response to OPIC re Salvage Rights (I'll call you) -	11:00am EXIM Call with Treasury on CLS (Conf	10:00am OGC Staff Meeting (Conf 822 William McChesney Martin) - Kita Hall			
	9:45am DACA/SSA	1:00pm OPIC Salvage Rights (Skype	10:05am DCA TO MHT			
	2:00pm Internal prep meeting on	2:30pm Options for 5G				
		6:00pm Massage				

December 2019

December 2019							January 2020						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14				5	6	7	8
15	16	17	18	19	20	21				12	13	14	15
22	23	24	25	26	27	28				19	20	21	22
29	30	31								26	27	28	29

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Dec 1 5:00pm MHT TO DCA	2 1:00pm Discussion on Small Business Press Releases (Conf 915 Africa) - James Burrows	3 10:00am Call Adam re 10:30am Chase John on 11:00am Chase Andrea 2:00pm Senior Staff 3:00pm Laws Affecting 4:00pm HOLD: Pre-Mee	4 10:00am OGC Staff Meeting (Conf 822 William McChesney 2:00pm IA with DSCA (Conf 822 William 3:00pm Bobby Van's	5 10:30am CALL - Rovuma Open Issues with 1:30pm Meet KW in 2:00pm CONFIRMED: 4:30pm OCIA Strategy 5:30pm Catch up drinks	6 10:05am DCA TO MHT	7 10:00am Add flights for Jan
8 9:00am Internal Call - Kevin Warnke 9:20am Call with 10:00am Call with HFSC 5:05pm MHT TO DCA 7:00pm Call: EXIM -	9 1:30pm Reinsurance Follow-up (Conf 1203 Walter C. Sauer 4:00pm USG-Nokia on Financing for 5G 7:00pm Write check	10 9:30am USG-Ericsson on 11:30am David & Jenny 12:30pm Lunch - David 2:30pm Interagency 3:30pm Satellite 7:00pm Dinner	11 10:00am OGC Staff Meeting (Conf 925 11:00am Effecting SAR Reporting Webinar 3:00pm EXIM Holiday 6:30pm St Johns Event	12 11:00am Senior Staff (1203, Sauer 2:00pm USG-Altiostar 4:00pm OGC: 4:30pm Consent/Waiver 6:00pm CFR: House v	13 10:05am DCA TO MHT 1:00pm Matt 2:30pm Doctor	14
15 5:05pm MHT TO DCA	16 10:30am Reset Mobile 11:15am Meeting with 1:00pm FW: ITAN 2:00pm Board meeting 3:30pm Meeting in 4:00pm Samsung-USG	17 12:00pm CFR: law of Cyberspace 2:00pm Meeting with Jason Foster (Conf 4:00pm Staff Huddle (Chairman's Office) -	18 10:00am OGC Staff Meeting (Conf 822 1:00pm ESRC Meeting (Room 925) - Wendy 2:30pm White House 5:00pm Political	19 9:00am Town Hall 10:00am White House 3:00pm Confirmation of ERC Meeting 5:30pm Mary Calkin's Going Away toast	20 10:05am DCA TO MHT	21
22	23 9:00am Town Hall	24	25 10:00am OGC Staff Meeting (Conf 822 William McChesney Martin) - Kita Hall	26	27	28
29	30	31 11:00am Charter Update Discussion (Skype Meeting) - Anna Sperling McAlvanah	Jan 1, 20	2	3	4

January 2020

January 2020							February 2020						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	2	3	4	5	6	7	1
12	13	14	8	9	10	11	9	10	11	12	13	14	8
19	20	21	15	16	17	18	16	17	18	19	20	21	15
26	27	28	22	23	24	25	23	24	25	26	27	28	22
			29	30	31								29

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Dec 29	30	31	Jan 1, 20	2	3	4
5	6	7	8	9	10	11
5:40pm JB/RSW TO DCA	8:00am Device 9:00am CONFIRMED - 9:30am Staff Huddle 10:00am CONFIRMED - 11:30am Meeting re: 12:30pm Meeting re:	9:20am Erin/Tracey 1:00pm CONFIRMED - Interview with David Drysdale (Conf 822 William McChesney Martin) - Kita Hall	9:00am CONFIRMED - Interview with Henry 11:00am Interview with 1:00pm Meeting re: 2:30pm China 4:00pm Meeting with	9:00am Interview for 11:00am Interview for 1:00pm Discuss: China 1:30pm Senior Staff 2:30pm Reinsurance 3:00pm Touch base on	9:00am Rovuma - open issues, etc. (Conf 8A-C2 Dallas) - Barbara Manning 10:30am Jeff/Fidelity 2:00pm JB/DCA TO RSW	
12	13	14	15	16	17	18
5:50pm A/RSW TO DCA	9:30am Staff Huddle 12:00pm Rovuma issues 12:30pm Review 3:00pm IDA Question 3:30pm Meeting re: 6:00pm Dennis (Narional	3:30pm OCBO & OCMO Update Meeting (Chairman's Office) - 5:00pm DUE: Section 402 Legal Memo - Reauthorization 2020	12:30pm Sync: Status of Section 403 1:00pm Environmental and Social Review 4:00pm Sync: Section 404 (Conf 1203	8:30am Call Fogel 11:00am Meeting re: 1:30pm Senior Staff 3:30pm Sync: Section 4:30pm Sync: Section 6:00pm Dinner with	10:05am Am/DCA TO MHT 1:00pm Sync: Section 406 (Conf 1203 2:00pm Reauthorization Conversation	
19	20	21	22	23	24	25
12:15pm Am/MHT TO DCA	9:30am Staff Huddle (Skype Meeting) - David Fogel	1:30pm Review OSB New Product Concept 3:00pm Meeting w 3:30pm Sync: Section 4:30pm Meeting with 4:30pm Canceled:	2:30pm Anti-Bribery provisions - Rovuma and Moz LNG (Conf 8A-C2 Dallas) - Barbara Manning	9:00am CONFIRMED - Conference Call with 10:30am Meeting with 11:00am CONFIRMED - 1:00pm Meeting with 2:00pm Senior Staff	9:00am FW: REE/Critical Minerals PCC (EEOB Room 445) - Wier, 11:00am Litigation Settlement (Conf 2:00pm JB/DCA TO RSW	
26	27	28	29	30	31	Feb 1
5:40pm JB/RSW TO DCA	9:00am Rovuma - sponsor senior debt 9:30am Staff Huddle (Skype Meeting) - 4:00pm Sync: Section 4:00pm Meeting with	11:00am Sync China 2:00pm IFC (Nat's Office 2:30pm EXIM - DFC 3:30pm Meeting with 4:30pm Samsung 5:30pm Mtg re Open	11:30am OBAF and OGC (David Slade's Office) - David M. Sena 4:30pm Meeting re: China (Conf 1227 Chairmans Dining	2:00pm Senior Staff (Conf 1203 Walter C. Sauer) - David Fogel 3:00pm Scheduling of ERC Meeting for 3 PM on Thurs., 1/30/2020	2:00pm JB/ DCA TO RSW	

February 2020

February 2020							March 2020						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
2	3	4	5	6	7	1	1	2	3	4	5	6	7
9	10	11	12	13	14	8	8	9	10	11	12	13	14
16	17	18	19	20	21	15	15	16	17	18	19	20	21
23	24	25	26	27	28	22	22	23	24	25	26	27	28
						29	29	30	31				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jan 26	27	28	29	30	31	Feb 1
2	3	4	5	6	7	8
5:40pm JB/RSW TO DCA	9:30am Staff Huddle (Skype Meeting) - 12:30pm Sync Section 1:00pm Sync Section 2:30pm Meeting with 5:00pm Mtg re AMD IDA	10:00am [E] RE: 10:00am Mavenir-EXIM 11:00am Quarterly 12:00pm Sync Section 4:00pm Special ERC 6:00pm Dinner with	9:00am Meeting with 10:45am Travel (Depart 11:00am Meeting with 1:00pm Sync Section 2:30pm State 3:30pm Meeting with	11:00am All Hands 12:00pm Ernest and 1:30pm Senior Staff 2:30pm Depart EXIM en 3:00pm Meeting with 4:00pm Depart State	11:00am Phone Call re: Competitiveness Report ((877) 446-3914 ,,,781197# (Host Pin for David 2:00pm JB/DCA TO RSW	
9	10	11	12	13	14	15
	9:30am Staff Huddle (Skype Meeting) - 2:00pm Feb. 20 Board Mtg Prep (Conf 1203 4:30pm EXIM-NSC 5:00pm	3:00pm Practice Briefing Section 405 on Unutilized Insurance 4:00pm US Wireless System Vendors Mtg re: 5G (Conf 1203		10:00am YPF - Cat B (Conf 8A-C3 New York) - John Connor 2:00pm Senior Staff (1203, Sauer Conf. Room) - David Fogel	10:30am Mandatory Meeting re: New Political DGC (Conf 822 William McChesney Martin) - Kita Hall	
16	17	18	19	20	21	22
2:20pm Ty Departs 5:40pm JB/RSW TO DCA	9:30am Staff Huddle (Skype Meeting) - David Fogel	12:30pm Lunch - David Slade 2:00pm Treasury Prep Meeting (COS Office) - David Fogel	11:00am Canceled: Canceled: Proposed Enforcement Strategy 1:00pm Environmental and Social Review Committee Meetings	9:30am MEETING OF 10:30am Meeting with 11:00am Monthly 1:00pm Legal Services 2:15pm AA/S Silk // 3:30pm EXIM	9:30am OBAF Check In (Conf 8A-C2 Dallas) - David Slade 2:00pm JB/ DCA TO RSW	
23	24	25	26	27	28	29
	9:30am Staff Huddle (Skype Meeting) - David Fogel 4:00pm Meeting re: Treasury (Slade to 5:40pm JB/RSW TO DCA	9:30am Sustainable Lending discussion 11:00am Review Claims 1:30pm National 3:00pm UPDATED: 4:30pm MEETING:	9:30am Call with Britt 11:00am Office Space 11:30am Sign POA for 1:00pm Short Term 3:00pm Tag up: OCIA 4:00pm PREP MEETING:	11:00am MEETING: Chairman Reed/Mr. 12:00pm New: 5G Informal Working 2:00pm Senior Staff 3:00pm ERC (Regular)	9:30am Practice Briefing Slides regarding China in Pipeline and 1:59pm JetBlue Airways flight 481 to Fort Myers (AWREAY)	

March 2020

March 2020							April 2020						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14				5	6	7	8
15	16	17	18	19	20	21				12	13	14	15
22	23	24	25	26	27	28				19	20	21	22
29	30	31								26	27	28	29

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 1 5:37pm JetBlue Airways flight 482 to Washington (AWREAY) (Southwest Florida Regional Airport (11000)	2 9:00am Call with Britt Biles (we'll call britt - 9:30am Staff Huddle (Skype Meeting) - 4:30pm Modernization Discussion (Conf	3	4 2:00pm 5G Discussion (839) - Brandon Dues	5 10:30am Q1 Risk Management 1:00pm MEETING: 4:00pm Senior Staff 4:30pm Exim / Treas Call 4:30pm Canceled:	6 11:00am SEC. 408 (T: 637-4049 or 565-3430) - Drossman, Bruce (GE Capital)	7
8	9 8:30am Meeting (David 9:00am Meeting re: OGC 9:30am Staff Huddle 10:00am Coronavirus 1:30pm MEETING: NEC 2:30pm IMPORTANT:	10 8:00am OGC FTEs (Conf 8A-C2 Dallas (next to 11:00am NEC/NSC/OMB Connecting with EXIM 3:30pm Risk Management	11 3:00pm Transaction Review Committee--Addition 4:30pm Follow-up on today's meeting with coronavirus twist	12 4:00pm 5G Informal Working Group (Conf 1227 Chairmans Dining Room) - Brandon Dues	13	14
15	16 9:30am Staff Huddle (Skype Meeting) - 11:00am Congressional Letter (877-446-3914 3:00pm DFC-EXIM Call 5:00pm 5pm:	17 9:00am Senior 10:30am Call - David, 11:00am OGC Status 1:00pm Discuss OECD 2:00pm CALL: COVID-19 4:00pm CALL: Mr. Jeb	18 9:00am March 18 9:00am Senior 10:00am CALL: 11:00am CALL: Part 2 1:00pm Environmental 1:00pm Call: Lauren,	19 9:00am Senior Leadership 11:00am OGC AGC Status Update (Skype 1:00pm Small Business 1:00pm Update: EXIM,	20 9:00am Senior Leadership 10:00am OECD 11:00am URGENT - RE: 11:30am Invitation - 2:00pm EP4 Discussion	21
22	23 8:30am Conference Call: 9:00am March 23 9:00am Senior 9:30am Staff Huddle 12:00pm Sec 408 - 2:00pm Canceled: Call	24 9:00am Senior Leadership 10:00am Import Financing (Skype 1:00pm Board Briefing 2:00pm Board Briefing	25 8:30am Export of Medical Supplies 9:00am Senior 10:00am Mock Board 10:30am (Skype 2:00pm Special Board	26 9:00am March 26 9:00am Senior 10:00am Board Meeting 3:00pm ERC (Regular) 3:00pm ERC (Regular) 4:30pm Claims, PEFCO,	27 9:00am Senior Leadership Conference Call 9:30am Call re: Medical Equipment - Limiting Support (Skype	28
29	30 9:00am Senior Leadership 9:30am 9:30am Call: 9:30am Staff Huddle 10:30am Call re: 2:30pm Board Meeting -	31 9:00am March 31 9:00am Senior 9:30am 9:30 NSC call w/ 10:30am OGC Mgmt. 11:30am Check in re 12:30pm Check in re	Apr 1	2	3	4

April 2020

April 2020							May 2020						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
5	6	7	1	2	3	4	3	4	5	6	7	1	2
12	13	14	8	9	10	11	10	11	12	13	14	8	9
19	20	21	15	16	17	18	17	18	19	20	21	15	16
26	27	28	22	23	24	25	24	25	26	27	28	22	23
			29	30			31					29	30

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 29	30	31	Apr 1	2	3	4
			EXIM Annual Conference 9:00am Senior Leadership 1:00pm Audit of EXIM's Cybersecurity 2:00pm Phone:	9:00am Senior Leadership 10:30am NAC Call re: 11:30am OGC AGC 2:30pm OGC personnel 4:10pm EXIM Call	9:00am Senior Leadership 9:00am April 3 General 10:30am OGC Staffing 2:30pm Section 402 5:00pm connect FBN	EXIM Annual Conference 3:35pm FLIGHT - DCA TO ALB
5	6	7	8	9	10	11
	9:00am Senior Leadership 9:30am Staff Huddle (Skype Meeting) - 12:00pm Canceled: Section 402 in	9:00am Senior Leadership 9:00am April 7 General Counsel Exchange 11:00am CONFERENCE 1:00pm Canceled: Hatch	9:00am Senior Leadership 9:30am Medical Supply Export 1:00pm Rajasthan - 3:40pm CHANGE to	9:00am Senior Leadership 10:00am FOIA Topics (Skype Meeting) - 11:00am OGC AGC 3:00pm Treasury/EXIM	9:00am Senior 9:00am April 10 General 11:00am Quick Sync 12:30pm Section 402 1:00pm Rescheduling 2:00pm Call w/ Exim	
12	13	14	15	16	17	18
	9:00am Senior Leadership 9:30am Staff Huddle (Skype Meeting) - 11:00am Board Briefing 4:00pm Sync Chinese	9:00am Senior Leadership 11:30am EXIM All Hands Meeting - 3:30pm 5G Informal Working Group	9:00am Senior Leadership Conference Call 1:00pm Environmental and Social Review Committee Meetings	9:00am Senior Leadership 11:00am OGC AGC Status Update (Skype) 1:15pm ExIm + Dow Meeting (webex/conf)	9:00am Senior Leadership Conference Call 11:00am CALL: 402 Program - Potential Transactions in the	
19	20	21	22	23	24	25
	9:00am Senior Leadership 9:30am Staff Huddle (Skype Meeting) - 2:00pm Pre-Meet 4:00pm EXIM FISMA	9:00am Senior Leadership Conference Call (Microsoft Teams Meeting) - David Fogel	9:00am Senior Leadership Conference Call (Microsoft Teams Meeting) - David Fogel	9:00am Senior Leadership Conference Call 11:30am OGC AGC Status Update (Skype Meeting) - Kita Hall	9:00am Senior Leadership Conference Call (Microsoft Teams Meeting) - David Fogel	
26	27	28	29	30	May 1	2
	9:00am Senior Leadership Conference Call 9:30am Staff Huddle (Skype Meeting) - David Fogel	8:30am Management Training (Main Conference Room) 9:00am Senior Leadership Conference Call	9:00am Senior Leadership Conference Call (Microsoft Teams Meeting) - David Fogel	9:00am Senior Leadership 11:00am OGC AGC Status Update (Skype) 3:00pm ERC (Regular) Meeting (Conf 925)		

From: [David Slade](#)
To: [Mary Buhler](#)
Cc: [Meaghan McGrath](#)
Subject: Fw: EXIM Annual Conference
Date: Sunday, March 8, 2020 12:59:57 PM
Attachments: [image001.png](#)

Hi Mary. Please see the email below from Meaghan pursuant to which she is kindly offering to introduce you to Tarek Himmo, the Director of Risk Management at IFC.

Please also note her question whether we might wish to provide a bit more insight into the information we're looking for so that she can help prepare Tarek for a meeting.

I hope you're having a nice weekend and look forward to seeing you tomorrow (there's actually another topic that I need some time to discuss). Thanks

From: Meaghan McGrath <mmcgrath@ifc.org>
Sent: Friday, March 6, 2020 6:02 PM
To: David Slade <David.Slade@exim.gov>
Subject: RE: EXIM Annual Conference

[EXTERNAL E-MAIL] *CAUTION***** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

David,

I'm here. I needed to touch base internally and now I've done so.

Tarek Himmo is the Director of Corporate Risk Management with large oversight here.

I've just managed to grab him and he has said he would be delighted to meet with Mary.

Would you like to pass Mary to me so I may pass her on to Tarek? Or share her email and I will introduce the two and let them take it forward.

Do you have any other insight into what Mary is looking for so I may brief him further?

Very best.

Best,
Meaghan

Meaghan McGrath
Global Head Syndications

T 202 473 0463

C (b) (6)

E MMcGrath@ifc.org

W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433



From: David Slade <David.Slade@exim.gov>

Sent: Friday, March 6, 2020 5:16 PM

To: Meaghan McGrath <mmcgrath@ifc.org>

Subject: Re: EXIM Annual Conference

[External]

Ooops. It seems the day got a way from us. Are country-side? Can we touch base first thing Monday?

Sent from my iPhone

On Mar 5, 2020, at 9:58 PM, David Slade <David.Slade@exim.gov> wrote:

Thanks Meaghan. I'm in the Office tomorrow until about noon. looking forward to speaking again

Sent from my iPhone

On Mar 5, 2020, at 8:24 PM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

David,

Hi. Happy to. Will reach out tomorrow.

Best,
Meaghan

Sent from my iPhone

On Mar 4, 2020, at 9:11 PM, David Slade
<David.Slade@exim.gov> wrote:

[External]

Meaghan: Mary Buhler, our Treasurer whom you met at our meeting a while ago, would be really grateful for an introduction and opportunity to meet with IFC's Chief Risk Officer or other Officer in charge of Risk Management. She would like to have a discussion of how risk management is structured at IFC as we take a fresh look at how we are organized to address enterprise risk here at EXIM. We'd be happy to pay IFC a visit if you could provide an introduction. Hope you are well.
Best regards, David

Sent from my iPhone

On Feb 25, 2020, at 8:41 AM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

:)

Thanks for making the connection for me.

M.

Sent from my iPhone

Begin forwarded message:

From: Luke Lindberg
<Luke.Lindberg@exim.gov>
Date: February 25, 2020 at 8:39:50 AM EST
To: Meaghan McGrath
<mmcgrath@ifc.org>
Cc: Lee Stewart

<Lee.Stewart@exim.gov>

Subject: Re: EXIM Annual Conference

[External]

Fantastic - thanks Meaghan!
Looking forward to your
contributions to the discussion.

Best wishes,

-Luke

Get [Outlook for iOS](#)

From: Meaghan McGrath

<mmcgrath@ifc.org>

Sent: Monday, February 24, 2020
10:24:10 PM

To: Luke Lindberg

<Luke.Lindberg@exim.gov>

Cc: Lee Stewart

<Lee.Stewart@exim.gov>

Subject: Re: EXIM Annual
Conference

[EXTERNAL E-MAIL]

CAUTION - Do not click on
links, open attachments, or
provide information unless you
are sure the message is
legitimate, and the content is
safe.

Luke, Lee,

I'm in!

Delighted to be a part of this.

Look forward to working with Lee
and helping in any way to support
ExIm to have a fabulous
conference.

Very best,

Meaghan

Sent from my iPad

On Feb 24, 2020, at 8:52 AM,
Luke Lindberg
<Luke.Lindberg@exim.gov>
wrote:

[External]
Good morning
Meghan,

Thanks for your
patience as I've
fleshed out some of
the content our
Annual Conference.
We are interested in
having you join a
panel of banking
leads to discuss
recent deal flow and
where things are
happening globally.
Notionally, the panel
is called "Where in
the World are the
Deals?" and would
feature trade finance
bankers from private
entities. I think your
syndications
experience would be
a great fit!

Alex Sanchez from
the Florida Bankers
Association is slotted
to moderate the
panel and my
colleague Lee, CCed,
is helping put it
together. Lee would

serve as your main
POC throughout this
process.

Please let me know if
you are still
interested!

Best wishes,

Luke J. Lindberg |
Senior Vice
President of
External
Engagement
Export-Import Bank
of the United States
811 Vermont Ave.
NW | Washington, DC
20571
O 202.565.3524
M 202.281.0942 |
luke.lindberg@exim.gov
[Twitter](#) | [LinkedIn](#) |
[YouTube](#)



**April 2-3 | Omni
Shoreham Hotel |
Washington, DC**

Register now @
[https://www.exim.gov/annual-
conference](https://www.exim.gov/annual-conference)

***Early bird rates end
Friday, March 6,
2020***

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**April 2-3 | Omni Shoreham Hotel
| Washington, DC**

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***Early bird rates end Friday,
March 6, 2020***

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April 2-3 | Omni Shoreham Hotel | Washington, DC

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Early bird rates end Friday, March 6, 2020

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April 2-3 | Omni Shoreham Hotel | Washington, DC

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Early bird rates end Friday, March 6, 2020

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From: [Meaghan McGrath](#)
To: [David Slade](#)
Subject: FW: Invitation - Will we see you in Madrid?
Date: Thursday, September 5, 2019 2:55:26 PM
Attachments: [image004.png](#)
[image002.png](#)
[image003.png](#)
[image001.png](#)

[EXTERNAL E-MAIL]

David,

My invitation to Jennifer bounced back. Perhaps I noted the email incorrectly?

In any event, if you would not mind sending to her? Let me know if there are others to whom I should extend a personal invitation?

And, do please feel free to forward this as you'd like.

We would be happy to comp all registration fees, unless that presents an issue for you all.

Do come if you can!

Very best,
Meaghan

Meaghan McGrath
Global Head Syndications

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C (b) (6)
E MMcGrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433



From: Meaghan McGrath
Sent: Thursday, September 5, 2019 1:05 PM
To: david.slade@exim.gov; Jennifer.hazleton@exim.gov
Subject: Invitation - Will we see you in Madrid?

David, Jennifer,

I wanted to make sure you had received an invitation to our Global Debt Mobilization Conference in Madrid later this month.

Here is the link: [IFC's Global Debt Mobilization Conference](#) to be held September 23-25th in Madrid.

As an organization with a developmental mission, we understand there may be budget constraints and would be happy to offer you **reduced or complimentary registration**.

The Inaugural Edition of this flagship event – first convened in 2017 - attracted close to 300 delegates from 85 institutions, convening financial industry executives in loan syndications, debt capital markets, asset management, derivatives and structured finance, as well as development finance institution representatives, emerging market investors, and rating agencies. For this year's edition, we look forward to welcoming back many who joined our first conference, alongside new participants.

We would be delighted if you would join us to share your perspectives and be a part of this event.

Held once again in Madrid, this two and a half-day program is designed to foster collaboration and reach concrete solutions for navigating the complex, and rapidly evolving, global and emerging markets macroeconomic and policy landscape.

We have lined up an impressive array of speakers to share their views and discuss all aspects of emerging market investing (please see below, and the attached latest preliminary agenda). Over the two and a half days, participants will enjoy ample time for networking, business development and brainstorming opportunities with senior executives from banks, insurance companies, asset managers, institutional investors, impact investors and corporates from across the globe.

On behalf of our CEO and IFC's Treasury & Syndications Senior Management Team, do please consider attending as our guests. If you would like to pass this invitation on to others in your organization, kindly let me know but you are most welcome to.

If you need anything else, just reach out.

Of course David and I have worked together for years and he has kindly given me your name as well, Jennifer, to invite.

Further information is here:

CONFERENCE: For further details about IFC's Global Debt Mobilization Conference, please click [here](#).

VENUE: [Melia Castilla, Madrid, Spain](#)

DATES: Monday 23 September – Wednesday 25 September 2019

REGISTER: Please click here to [register](#)! Click on "New user? Create your profile" → Once you create your profile, click on "Registration" in the upper-left hand corner of your screen.

We look forward to seeing you in Madrid, if it might work for you.

Very warm regards,

Meaghan

Meaghan McGrath
Global Head Syndications

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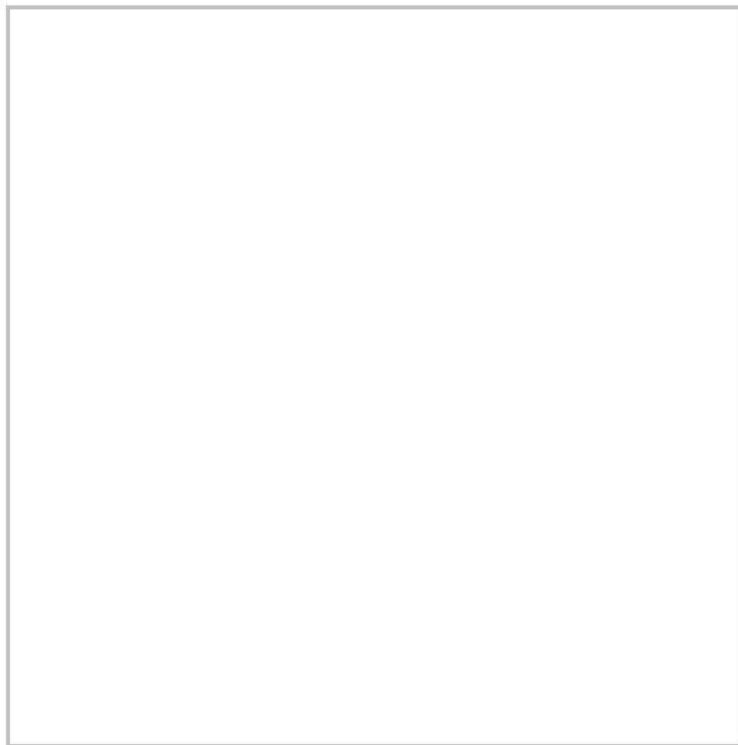
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CONFIRMED SPEAKERS



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This implies more proactive engagement to systematically seek private sector solutions to development challenges, notably in the poorest countries.

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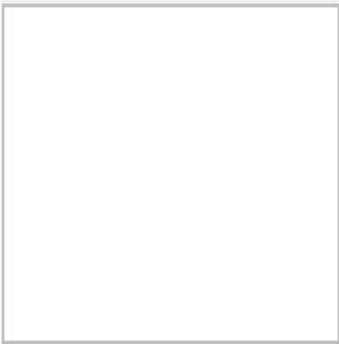
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From: [Bregman, Randy](#)
To: [David Slade](#)
Cc: ["Larvea, Thomas"](#)
Subject: FW: U.S. EXIM Bank seeking vote on USD 5 billion loan for Mozambique LNG project and other ECA news
Date: Tuesday, September 3, 2019 5:16:50 PM
Attachments: [image001.png](#)
[ThomasLarvea.pdf](#)

[EXTERNAL E-MAIL]

Dear David and Thomas --

David -- I hope you are beginning to settle in at Eximbank. I also hope you managed to get some rest over the Labor Day holiday.

I would like to introduce you to Thomas Larvea. Thomas is a former colleague at Dentons and a long-time personal friend. He is now at Orrick in DC. He was earlier Assistant General Counsel at IMF.

Given his background and your current work, you and he will likely have a lot to talk about. He is heavily involved now in debt restructuring in Mozambique and also other African countries.

Please see his bio attached and a short description of Orrick's work in this area below. I understand that Eximbank may be involved now in debt restructuring in Mozambique.

Thomas -- David is now General Counsel at US Eximbank. I have known David for several years as we were both Eurasia Foundation Board members. David was, at the time, managing partner in the US for Allen & Overy. Unfortunately for EF, the US Government wisely chose to exploit his extensive skills.

I have copied both of you so that you can make arrangements to talk or meet, if possible and appropriate. I would be pleased to join if you do meet but that would be my pleasure and not necessary to the work!

Best, Randy



Randy Bregman
Senior Counsel

D +1 202 408 9164 | US Internal 29164

randy.bregman@dentons.com

[Bio](#) | [Website](#)

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Orrick has been representing the Global Group of Mozambique Bondholders, which is the creditor committee formed for the restructuring of Mozambique's default on its international sovereign bond (which is part of a broader sovereign-related debt default). A significant portion of the bondholders are US investors. As is common in sovereign debt restructurings, we had to find a solution that took into account the constrained payment capacity of the government over the medium term—in that regard the proposed resolution would provide Mozambique with nearly a \$1 billion of cash flow relief through 2023 relative to scheduled payments on the defaulted bond. However, Mozambique's situation is somewhat unusual given that the country has exceptional growth prospects in the longer term that would be spurred by the mega gas projects. The curing of the bond default is an important factor in facilitating the financing needed for those gas projects, in particular. The terms of the restructuring, with a step-up in the bond coupon after 2023, reflects the projected improvement in the financial position of the government.

From: [Meaghan McGrath](#)
To: [David Slade](#); Jennifer.hazleton@exim.gov
Subject: Invitation - Will we see you in Madrid?
Date: Thursday, September 5, 2019 1:04:57 PM
Attachments: [image004.png](#)
[image002.png](#)
[image003.png](#)
[image001.png](#)

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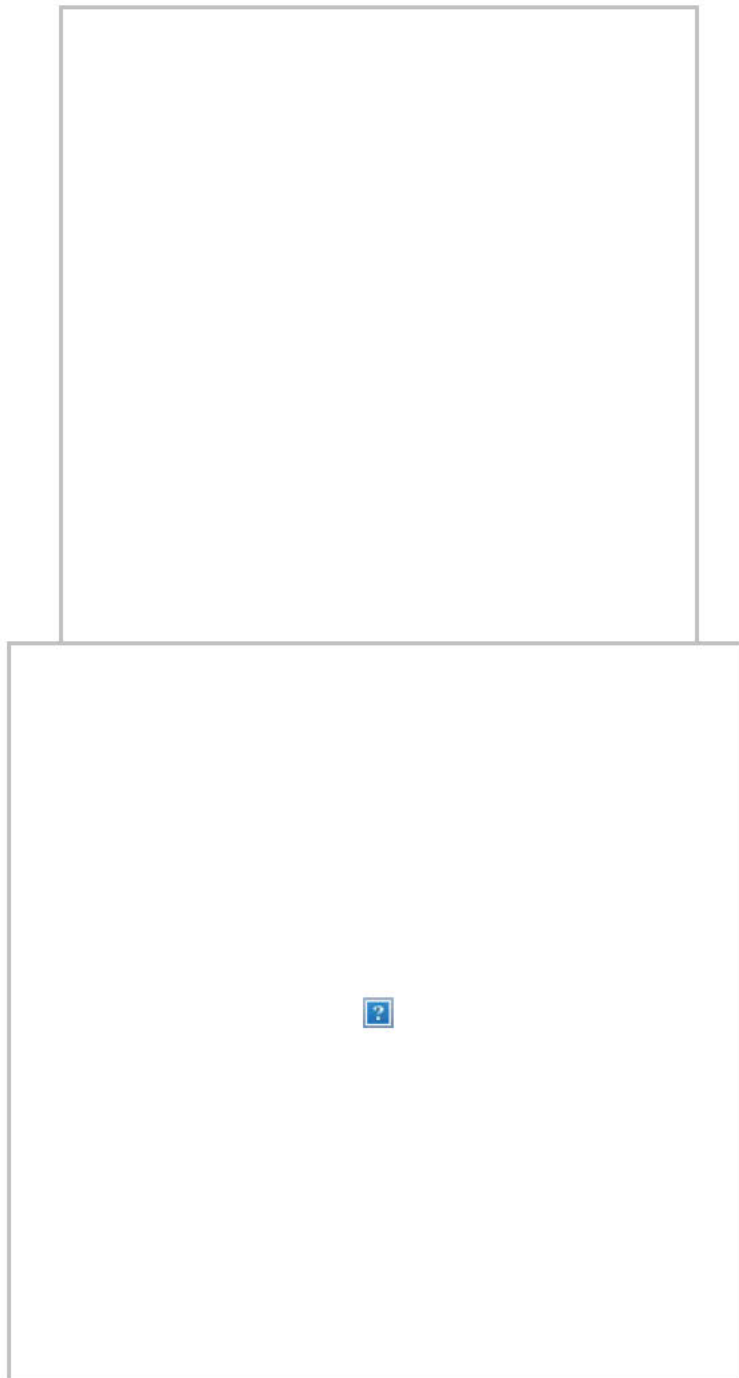
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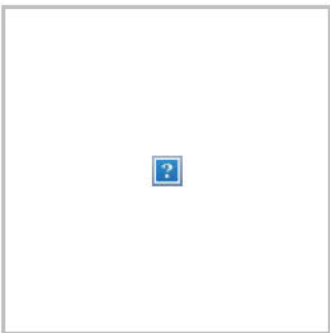
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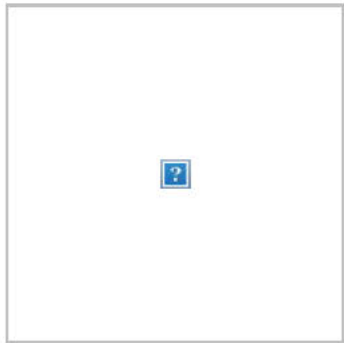
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To: [David Slade](#)
Subject: Invitation to IFC's Global Debt Mobilization Conference 2019
Date: Thursday, August 15, 2019 3:55:29 AM

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Secure your place at this cutting-edge event. **Register today to take advantage of our early-bird registration period until August 23rd to enjoy a discounted delegate rate.**

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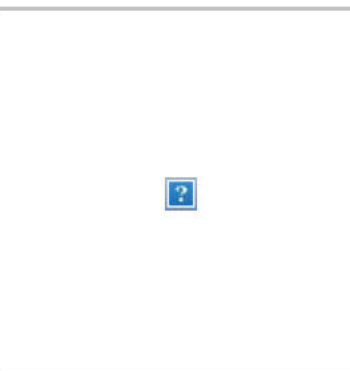
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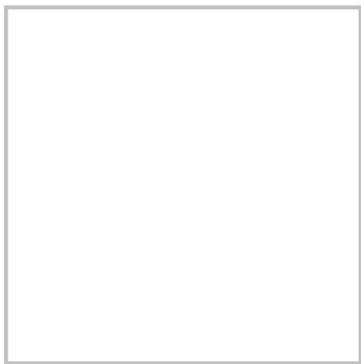
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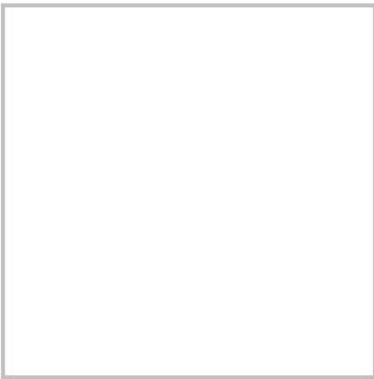
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Secure your place now – the conference begins next Monday in Madrid, Spain.

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Major Speaker Announcement

IFC is delighted to announce the participation of the Libra Association at IFC's Global Debt Mobilization Conference 2019. **Sunita Parasuraman**, Head of Treasury at Libra Association, will join in a discussion about Libra and its vision for a stable global cryptocurrency.



To view details of all confirmed speakers, [click here](#).

Our high-level discussions will feature speakers with experience and expertise in all aspects of emerging market investment. Discussion topics will include:

Global Outlook: *Where Will Macroeconomic Trends Lead Us in 2020?*

Creating Sustainable Investment Opportunities: *Spurring Lasting Change*

Changing Landscape: *Emerging Threats and Opportunities*

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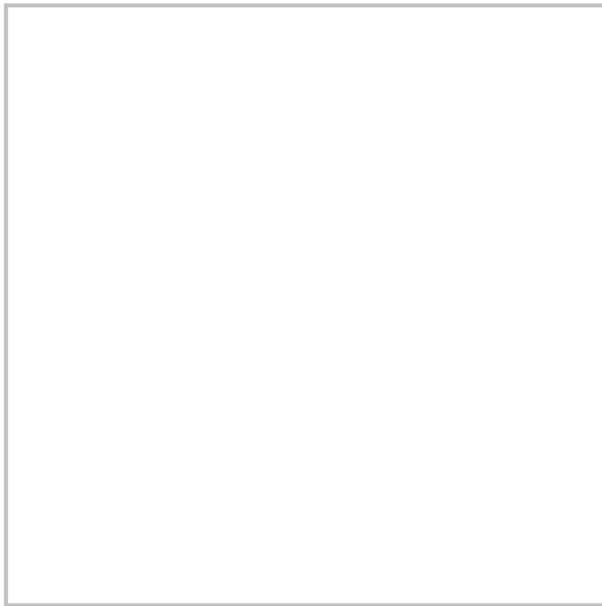
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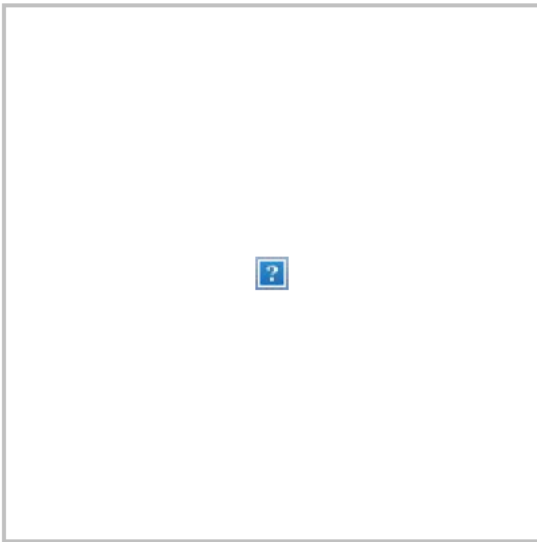
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The IFC Global Debt Mobilization Conference 2019 is organized by IFC's Treasury and Syndications VPU. If you have any questions or comments about the conference, please contact our event organizer, AIM Group International at globaldebt2019@aimgroup.eu. More details can be found on the event's website at www.ifcglobaldebtconference2019.com.



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Sent by [investors@ifc.org](#)

From: Chris.Jung@AllenOvery.com
To: [David Slade](#)
Subject: Lunch with Chris Jung
Start: Monday, October 7, 2019 12:30:00 PM
End: Monday, October 7, 2019 2:00:00 PM
Location: Metropolitan Club

[EXTERNAL E-MAIL]

Just let me know if you end up needing to reschedule for any reason!

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From: [Rita Turner-Baker](#) on behalf of [Stephen Renna](#)
To: [Rita Turner-Baker](#); [David Slade](#)
Subject: Meaghan McGrath - IFC; David Slade
Start: Monday, November 18, 2019 3:00:00 PM
End: Monday, November 18, 2019 4:00:00 PM
Location: Conf 1116 Elizabeth May

Rita. Please reserve a room

From: Meaghan McGrath
To: David Slade
Cc: Jani Lasko; Euan Marshall
Subject: Re: Agenda and attendees
Date: Tuesday, January 28, 2020 12:48:58 PM

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Just back. Here for client meetings but have successfully begged an early exit! M.

Sent from my iPhone

> On Jan 28, 2020, at 12:36 PM, David Slade <David.Slade@exim.gov> wrote:

>

> [External]

> Fantastic. I thought you were still overseas

> Sent from my iPhone

>

>> On Jan 28, 2020, at 12:32 PM, Meaghan McGrath <mcmgrath@ifc.org> wrote:

>>

>> [EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

>>

>>

>> Many thanks David. I will plan on joining Jani and we will see you later today.

>> Very best,

>> Meaghan

>>

>> Sent from my iPhone

>>

>>> On Jan 28, 2020, at 12:16 PM, David Slade <David.Slade@exim.gov> wrote:

>>>

>>> [External]

>>>

>>> Certainly, sorry for not having already done this.

>>>

>>> Those attending on our side will include:

>>> - Mary Buhler, our CFO, as well as Nat Herman, Patricia Wolf and Inci Tonguch-Murray from the Office of the CFO

>>> - Paxton Roberts, from our Office of Policy and International Relations

>>> - myself and Andrea Bernado from the Office of the General Counsel.

>>>

>>> The primary focus of the meeting is to discuss how IFC treats MCPP B Loans on its books

(b) (4), (b) (5)

>>>

>>> I hope that helps. If nothing else it will be a great opportunity to introduce our accounting team to this alternative technique for mobilizing private sector debt, as so far we do little else other than comprehensive guarantees and reinsurance of aircraft.

>>>

>>> I look forward to seeing you Jani. I'm very sorry Euan can't make and apologize that I couldn't adjust things on this end.

>>>

>>> -----Original Message-----

>>> From: Meaghan McGrath <mcmgrath@ifc.org>

>>> Sent: Tuesday, January 28, 2020 11:33 AM

>>> To: David Slade <David.Slade@exim.gov>

>>> Cc: Jani Lasko <jlasko@ifc.org>; Euan Marshall <emarshall1@ifc.org>

>>> Subject: Agenda and attendees

>>>

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From: David.Slade@exim.gov
To: [Meaghan McGrath](#)
Bcc: [David Slade](#)
Subject: Re: Beginning the Conversation
Date: Sunday, November 24, 2019 5:07:16 PM

Thanks Meaghan for this thoughtful follow up, and for coming to meet in the first place. I don't know if word has filtered through yet, but I'll be meeting with Claus when he is here on the 5th. He's going to squeeze me in for a drink between a meeting at IFC ending at 5:30, and dinner with Anjali and 'small team' at about 7. I've also invited Jim Cruse from EXIM as Steve will be overseas (Jim heads up our Policy and International Relations group, has been around for ever, is very familiar with IFC's B Loan and is looking very favorably toward all this). I might hang around and try to overlap for a drink with Anjali before the dinner. I take it you will be overseas then as well? In any case we'll be staying in close touch on all this. Very exciting.

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

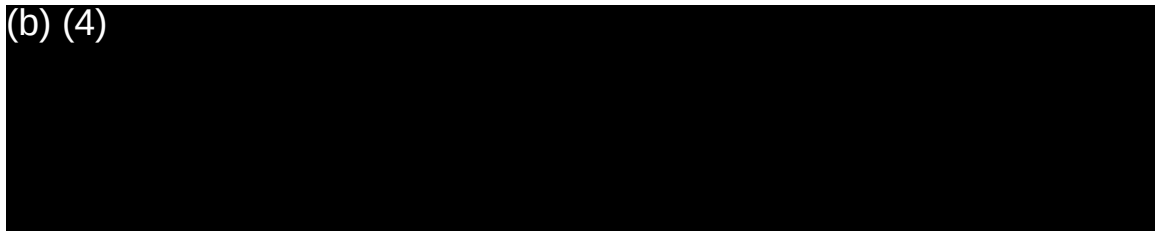
On Nov 22, 2019, at 3:28 PM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] *CAUTION***** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Stephen,

I'm delighted that we were able to meet earlier this week; thank you for taking the time and for sharing your views of the potential for ExIm going forward. I couldn't agree more. It is my hope that this is but the beginning of a number of conversations and it appears that indeed we have enthusiasm and potential for collaboration.

(b) (4)



It's no fun to have built something and not share. I would be delighted to help in any way possible as you continue your reviews and vetting of insurance partners, either on the policy or funding side.

Finally, I thought I'd send on a quick note highlighting a deal we closed earlier this week for which we mobilized \$200 million from third parties - \$3 for every \$1 we committed for our own balance sheet. All from the private sector and a significant amount in local currency which we are finding is more and more of a need for borrowers (for at least some of their financing needs.)

There's a clip below.

https://www.ifc.org/wps/wcm/connect/news_ext_content/ifc_external_corporate_site/news+and+events/news/cm-stories/wind-energy-pakistan

Wishing you and your family a very nice weekend and Thanksgiving holiday.

Very best,

Meaghan

Meaghan McGrath
Global Head Syndications

T 202 473 0463

C (b) (6)

E MMcGrath@ifc.org

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2121 Pennsylvania Ave. NW, Washington, DC 20433

<image001.png>

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From: Laura.Hall@AllenOvery.com
To: [Roger Cohen](#)
Cc: rdavis@argosat.com; [Richard Park](#); [Andrew McCabe](#); [Michelle Miller](#); [Christian Piccolo](#); [David Slade](#); [Douglas Adler](#); [John Connor](#); Sami.Mir@AllenOvery.com; Gideon.Wiginton@AllenOvery.com
Subject: (b) (4)
Date: Wednesday, May 15, 2019 6:50:18 AM

[EXTERNAL E-MAIL]

(b) (4)

Laura R. Hall | Partner
Allen & Overy LLP
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[Annual Review 2016](#) – Partnership & Agility

On May 15, 2019, at 12:18 AM, Roger Cohen <roger.cohen@exim.gov> wrote:

Thanks Rich. Ok, this is massively frustrating.

(b) (4), (b) (5)

Roger

Sent from my iPhone. (My apologies for any typographical errors caused by the iPhone auto-correct function.)

Roger I. Cohen | Assistant General Counsel for Structured Finance

Export-Import Bank of the United States
[811 Vermont Ave. NW, Office 1240 | Washington, DC 20571](#)
Tel [1.202.565.3440](tel:12025653440) | Mobile (b) (6) | roger.cohen@exim.gov

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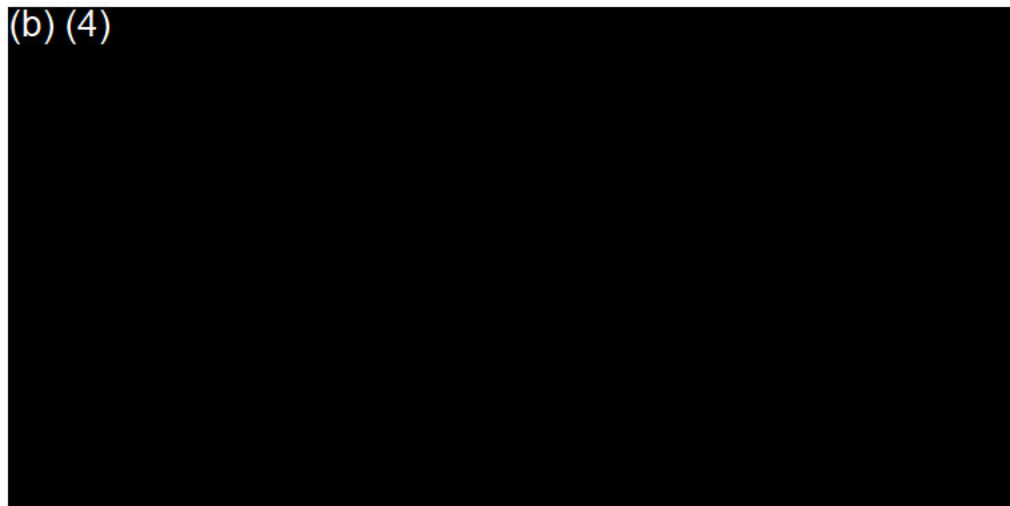
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On May 14, 2019, at 7:22 PM, Rich Davis <rdavis@argosat.com> wrote:

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All,

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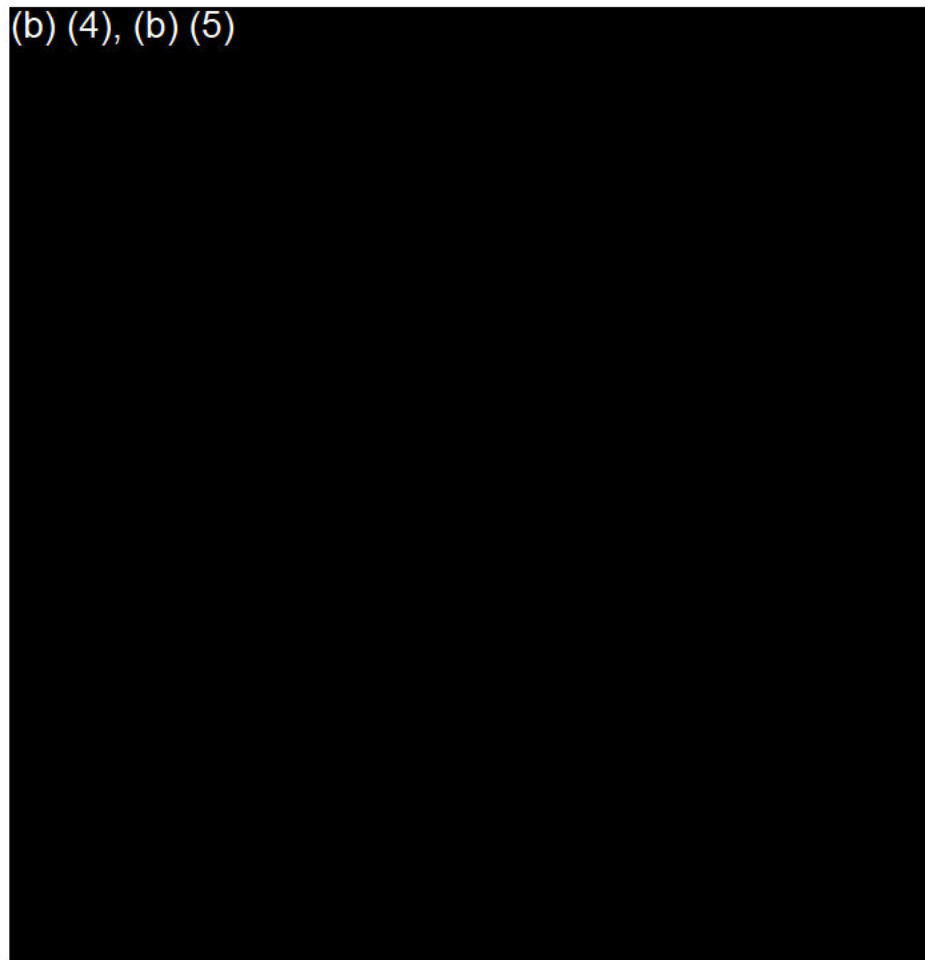
Richard Davis | Partner
ArgoSat Consulting LLC



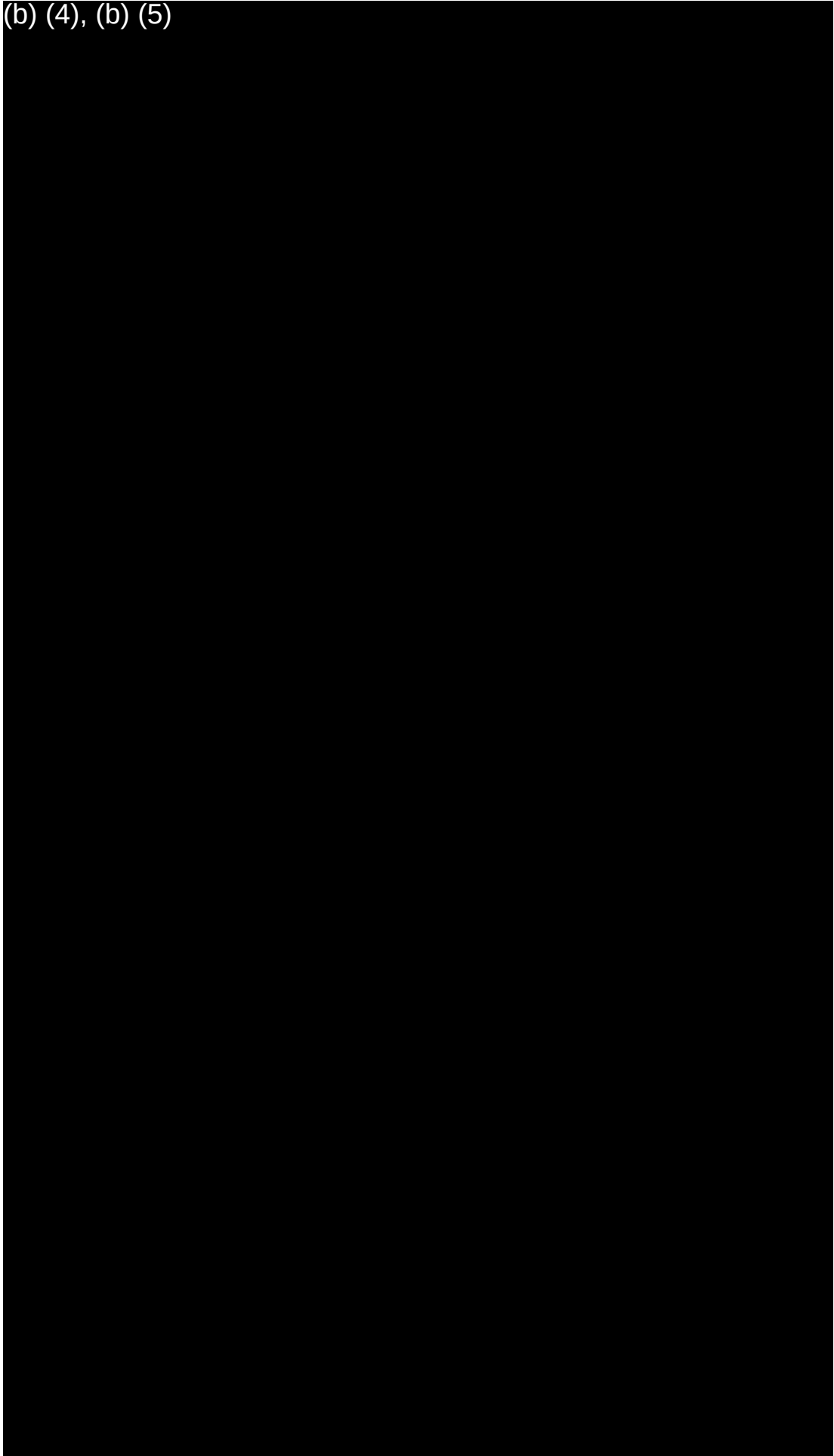
Mobile (b) (6)
Email rdavis@argosat.com
Website www.argosat.com
Skype [_rkdavis48](#)

On May 14, 2019, at 15:19, Roger Cohen <roger.cohen@exim.gov>
wrote:

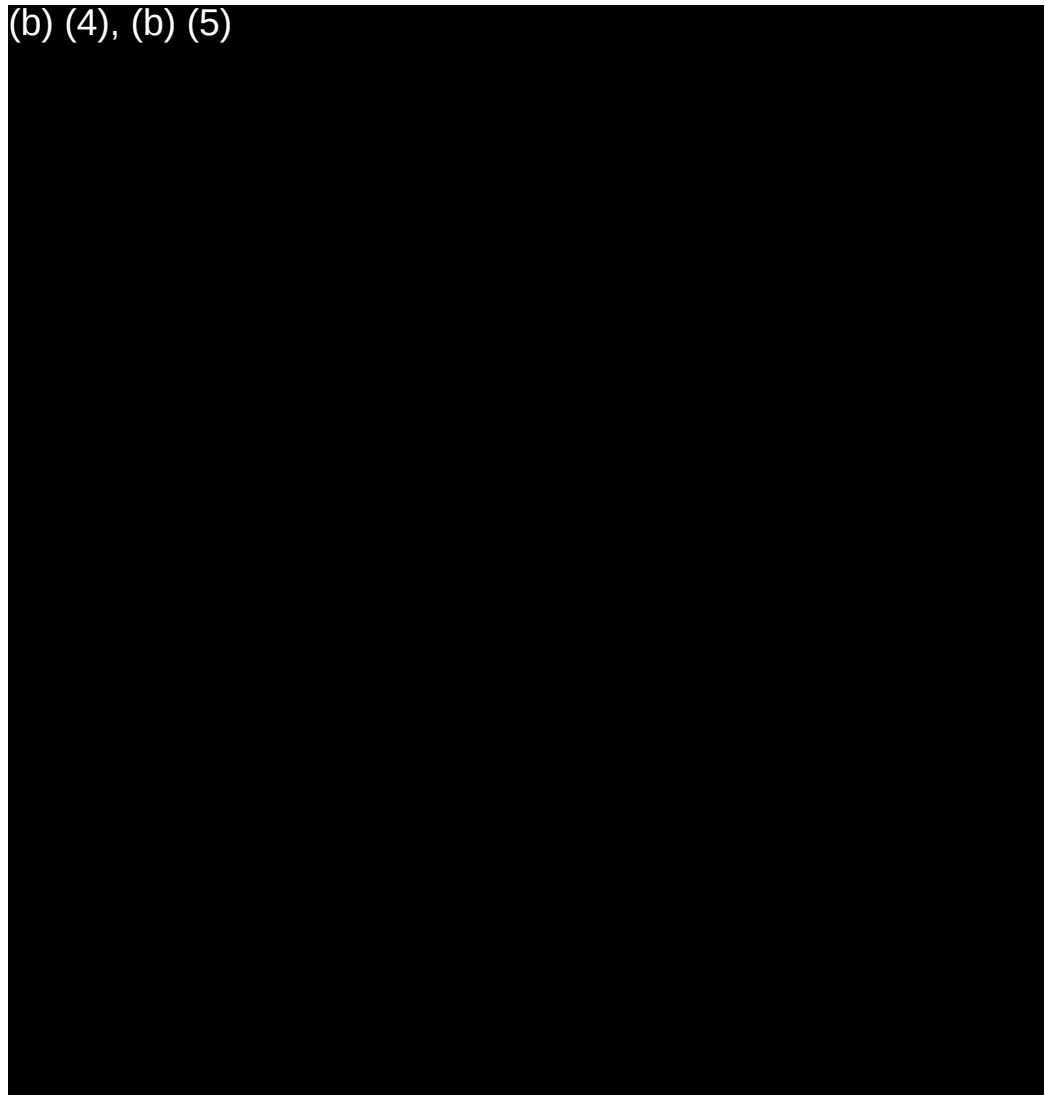
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(b) (4), (b) (5)



Thanks,
Roger

Roger I. Cohen | Assistant General Counsel for Structured Finance

Export-Import Bank of the United States

811 Vermont Ave. NW, Room 864 | Washington, DC 20571

Tel 1.202.565.3440 | Mobile 1.202.375.8910 | roger.cohen@exim.gov

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From: [Fintzen, Claus \(AllianzGI\)](#)
To: [David Slade](#); [James Cruse](#)
Subject: RE: David / Claus / Nadia catch-up
Date: Thursday, December 5, 2019 1:56:49 PM

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David,

That is best. I will be there.

Claus

Sent with BlackBerry Work
(www.blackberry.com)

From: David Slade <David.Slade@exim.gov>
Date: Thursday, 05 Dec 2019, 1:05 pm
To: Fintzen, Claus (AllianzGI) <Claus.Fintzen@allianzgi.com>, James Cruse <james.cruse@exim.gov>
Subject: Re: David / Claus / Nadia catch-up

Claus. Jim and I look forward to meeting you at the Ritz Carlton today at 5:30. Shall we meet in the lobby?

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 26, 2019, at 1:42 AM, Fintzen, Claus (AllianzGI) <Claus.Fintzen@allianzgi.com> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David,

Should we meet in my hotel at 5.30pm. Ritz Carlton 22nd street? Or do you have a better suggestion? I think Anjali is booking dinner somewhere less central. So might be better to meet in hotel. But am flexibel.

Kind regards,

Claus

Sent with BlackBerry Work

(www.blackberry.com)

From: David Slade <David.Slade@exim.gov>
Date: Monday, 25 Nov 2019, 22:32
To: Fintzen, Claus (AllianzGI) <Claus.Fintzen@allianzgi.com>
Subject: Re: David / Claus / Nadia catch-up

Thanks Claus. I forwarded the invite to my colleague Jim and we look for to seeing you then

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 25, 2019, at 3:53 AM, Fintzen, Claus (AllianzGI)
<Claus.Fintzen@allianzgi.com> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David,

yes, that should work. I have asked Anjali re the venue but we can put this into our calendars.

Kind regards,

Claus

From: David Slade [<mailto:David.Slade@exim.gov>]
Sent: 24 November 2019 22:03
To: Fintzen, Claus (AllianzGI)
Cc: Nikolova, Nadia (AllianzGI)
Subject: Re: David / Claus / Nadia catch-up

Hi Claus. Any further thoughts on this? Can we book a meeting over drinks at 5:30 with venue to follow?

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 21, 2019, at 9:50 AM, David Slade <David.Slade@exim.gov> wrote:

Yes Claus, that could work quite nicely

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 21, 2019, at 8:56 AM, Fintzen, Claus (AllianzGI)
<Claus.Fintzen@allianzgi.com> wrote:

[EXTERNAL E-MAIL] *CAUTION***** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Yes. That is correct. I can check with Anjali where the restaurant is going to be. If we had drinks there you could say hello.

Kind regards,

Claus

Sent with BlackBerry Work
(www.blackberry.com)

From: David Slade <David.Slade@exim.gov>
Date: Thursday, 21 Nov 2019, 3:46 pm
To: Fintzen, Claus (AllianzGI)
<Claus.Fintzen@allianzgi.com>
Cc: Nikolova, Nadia (AllianzGI)
<Nadia.Nikolova@AllianzGI.com>
Subject: Re: David / Claus / Nadia catch-up

Thanks Claus. This is great. I will get back to you ASAP to suggest a venue. Do I understand correctly that you have a meeting at IFC's offices that will end at 5:30, then we will squeeze in cocktails, then you will be rejoining Anjali and close team somewhere for dinner?

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 21, 2019, at 3:35 AM, Fintzen, Claus (AllianzGI) <Claus.Fintzen@allianzgi.com> wrote:

[EXTERNAL E-MAIL]

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Hi David,

lets do that. I will be at the IFC until 5.30pm. Staying in the Ritz Carlton on 22nd street. Do you have a suggestion re venue? I am going for dinner with Anjali and close team. Would you want to meet them for drinks either?

I am not sure if I will be meeting Meghan. Anjali is setting up the schedule. I saw her in Madrid in September though.

Kind regards,

Claus

From: David Slade
[<mailto:David.Slade@exim.gov>]
Sent: 20 November 2019 22:30
To: Fintzen, Claus (AllianzGI)
Cc: Nikolova, Nadia (AllianzGI)
Subject: Re: David / Claus / Nadia catch-up

Claus. Let's meet for drinks. When do you think you might be free? By the way I have been in touch with Meaghan McGrath recently and mentioned that we might be meeting. Will you be meeting with her just before us? Or is she out of country then?

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 20, 2019, at 1:40 PM,
Fintzen, Claus (AllianzGI)
<Claus.Fintzen@allianzgi.com>
wrote:

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message is legitimate,
and the content is safe.

David,

Sorry. That slot was
already allocated. Just
been told. Two options.
We can meet for some
drinks. Or we do a call
first. And we will be
back in Spring.

Claus

Sent with BlackBerry
Work
(www.blackberry.com)

From: David Slade
<David.Slade@exim.gov>
Date: Wednesday, 20 Nov
2019, 3:30 pm
To: Fintzen, Claus
(AllianzGI)
<Claus.Fintzen@allianzgi.com>
Cc: Nikolova, Nadia
(AllianzGI)
<Nadia.Nikolova@AllianzGI.com>
Subject: Re: David /
Claus / Nadia catch-up

Claus. Is there any
chance you might be
able to find a slot for us
on the 5th? I will be
out on the 6th.
Otherwise I can
arrange a meeting for
you without me and
brief those present
(much of which I've
already done) but I'd
prefer to be there if
possible.

David Slade

General Counsel
Export-Import Bank of
the United States
O: 202-565-3430
M: 202-280-9787

On Nov 19, 2019, at
10:16 AM, Fintzen,
Claus (AllianzGI)
<Claus.Fintzen@allianzgi.com>
wrote:

[EXTERNAL
E-MAIL]

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information
unless you
are sure
the
message is
legitimate,
and the
content is
safe.

Hi David,

Great to
hear from
you. I will
be in DC
on the 5th
and 6th of
December.
There
might be a
slot on the
6th. Let
me check
when I
have
proper
access to
my
calendar.

Kind

regards,

Claus

Sent with
BlackBerry
Work
(www.blackberry.com)

From:

David Slade

<David.Slade@exim.gov>

Date:

Monday, 18

Nov 2019,

23:24

To: Fintzen,

Claus

(AllianzGI)

<Claus.Fintzen@allianzgi.com>,

Nikolova,

Nadia

(AllianzGI)

<Nadia.Nikolova@AllianzGI.com>

Subject:

Fwd: David

/ Claus /

Nadia catch-
up

Dear Claus

and Nadia.

Do I

remember

correctly

from our

previous

conversation,

that one or

both of

you will be

coming to

DC

sometime

in the

upcoming

weeks?

Our Chief

Banking

Officer,

Stephen

Renna,

would be
very
interested
in meeting
with you,
to pick up
on our
discussions.
Could you
please let
me know
when you
will be
here so
that we
might find
a
convenient
time?

**David
Slade**
General
Counsel
Export-
Import
Bank of
the United
States
O: 202-
565-3430
M: 202-
280-9787

Begin
forwarded
message:

From:
"Fintzen,
Claus
(AllianzGI)"
<Claus.Fintzen@allianzgi.com>

Date:
October
17,
2019
at
8:57:58
AM
EDT
To:

"Nikolova,
Nadia
(AllianzGI)"
<Nadia.Nikolova@AllianzGI.com>,
David
Slade
<David.Slade@exim.gov>

Subject:

RE:

David

/

Claus

/

Nadia

catch-

up

[EXTERNAL

E-

MAIL]

I

am

running

5

min

late.

We

will

call

you

shortly

Claus

-

-

-

-

-

Original

Appointment-

-

-

-

-

From:

Nikolova,

Nadia

(AllianzGI)

Sent:

11

October

2019

17:20

To:

Nikolova,

Nadia

(AllianzGI);

David
Slade
Cc:
Fintzen,
Claus
(AllianzGI)
Subject:
David
/
Claus
/
Nadia
catch-
up
When:
17
October
2019
14:00-
14:30
(UTC+00:00)
Dublin,
Edinburgh,
Lisbon,
London.
Where:
We
will
call
David
on
+1
(0)
202-
565-
3430

From:
David
Slade
[<mailto:David.Slade@exim.gov>]
Sent:
11
October
2019
14:25
To:
Nikolova,
Nadia
(AllianzGI)
Cc:
Fintzen,
Claus
(AllianzGI)
Subject:
Re:
My
Whereabouts

That
would
work
fine
Nadia.
Thanks.

**David
Slade**
General
Counsel
Export-
Import
Bank
of
the
United
States
O:
202-
565-
3430
M:
202-
280-
9787

On
Oct
11,
2019,
at
9:05
AM,
Nikolova,
Nadia
(AllianzGI)
<Nadia.Nikolova@allianzgi.com>
wrote:

[EXTERNAL
E-
MAIL]

Hi
David

I
am
afraid
I
am

out
of
the
office
Tuesday
afternoon.
Would
Thursday
9.30am
work?
I
will
send
a
dial
in

Thanks

Nadia

**Nadia
Nikolova**
Director
Alternative
Investments

**Allianz
Global
Investors**

199
Bishopsgate,
London,
EC2M
3TY
Phone:
+44
20
3246
7516
Mobile:

(b) (6)

nadia.nikolova@allianzgi.com
www.allianzgi.com

This
email
and
any
files
transmitted
with
it
are
intended

only
for
the
named
recipients
and
may
contain
confidential
and/or
privileged
information.
If
you
are
not
the
intended
recipient,
please
do
not
read,
copy,
use
or
disclose
the
contents
of
this
communication
to
others.
Instead,
please
notify
the
sender
immediately
and
delete
the
email.

Allianz
Global
Investors
is
comprised
of
legal
entities
operating
in
multiple
jurisdictions
globally.
For
more
information
and
important
legal
disclosures,
including
information

required
under
German
law
to
be
provided
about
those
entities
domiciled
in
Germany,
please
refer
to
<https://www.allianzgi.com/affiliates>.

From:
David
Slade
[<mailto:David.Slade@exim.gov>]
Sent:
10
October
2019
23:03
To:
Fintzen,
Claus
(AllianzGI)
Cc:
Nikolova,
Nadia
(AllianzGI)
Subject:
RE:
My
Whereabouts

Thanks
Claus
for
responding
so
quickly,
and
so
nice
Nadia
to
be
back
in
touch
with
you
again

as
well.

We
have
a
long
holiday
weekend
coming
up,
so
would
it
be
possible
to
have
a
quick
call
at
9AM
Tuesday
morning
the
15th?
If
so,
is
there
a
number
where
I
might
reach
you
both?

I
look
forward
catching
up
and
bouncing

some
ideas
off
you.

**David
Slade**

|
Senior
Vice
President
and
General
Counsel

Export-
Import
Bank
of
the
United
States
811

Vermont
Ave.
NW,
Office
839

|
Washington,
DC
20571

Tel
+1-
202.565.3430

|
Mobile
+1-
202.430.9000

|
david.slade@exim.gov
<image001.png>

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that
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confidential,
privileged
and/or
attorney
work
product
for
the*

sole
use
of
the
intended
recipient.
Any
review,
reliance
or
distribution
by
others
or
forwarding
without
express
permission
is
strictly
prohibited.
If
you
are
not
the
intended
recipient,
please
contact
the
sender
and
delete
all
copies.

From:

Fintzen,
Claus

(AllianzGI)

<Claus.Fintzen@allianzgi.com>

Sent:

Thursday,

October

10,

2019

6:14

AM

To:

David

Slade

<David.Slade@exim.gov>

Cc:

Nikolova,

Nadia

(AllianzGI)

<Nadia.Nikolova@AllianzGI.com>

Subject:

RE:

My

Whereabouts

[EXTERNAL

E-

MAIL]

Hi

David,

so
nice
to
hear
from
you
and
of
course,
we
missed
you
in
Madrid
this
year.
It
was
well
attended.

I
would
suggest
we
include
Nadia
on
that
discussion.
She
is
spearheading
our
EM
activities
at
the
moment.

When
would
be
best
for
you?

Kind
regards,

Claus

From:
David
Slade
[<mailto:David.Slade@exim.gov>]
Sent:
10
October
2019
02:04
To:
Fintzen,
Claus
(AllianzGI)
Subject:
My
Whereabouts

Hello
Claus.
I'm
sorry
I
missed
you
in
Madrid.
I
don't
know
if
you
heard
but
I
recently
left
A&O
to
join
the
US
Export-
Import
Bank

as
General
Counsel.
I
was
wondering
if
you
might
be
available
some
time
for
discussion
at
a
high
level
about
potential
areas
of
cooperation.
I
hope
you
are
well.

**David
Slade**
General
Counsel
Export-
Import
Bank
of
the
United
States
O:
202-
565-
3430
M:
202-
280-
9787

This
email
and
any

files
transmitted
with
it
are
intended
only
for
the
named
recipients
and
may
contain
confidential
and/or
privileged
information.
If
you
are
not
the
intended
recipient,
please
do
not
read,
copy,
use
or
disclose
the
contents
of
this
communication
to
others.
Instead,
please
notify
the
sender
immediately
and
delete
the
email.

Allianz
Global
Investors
is
comprised
of
legal
entities
operating
in
multiple
jurisdictions
globally.
For
more
information
and

important
legal
disclosures,
including
information
required
under
German
law
to
be
provided
about
those
entities
domiciled
in
Germany,
please
refer
to
<https://www.allianzgi.com/affiliates>

As
part
of
the
contractual
relationship
we
may
have
with
your
company,
we
may
process
personal
information
belonging
to
your
workforce.
For
our
full
privacy
statement,
please
refer
to
<https://www.allianzgi.com/en/privacy-principles/workforce#retirementtabsection>

From: [Meaghan McGrath](#)
To: [David Slade](#)
Subject: Re: ExIm Conference, April
Date: Friday, January 17, 2020 9:54:04 PM

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Grateful. Have a nice weekend. I'm figuring this one is south and warm.
Best
M

Sent from my iPhone

On Jan 17, 2020, at 3:39 PM, David Slade <David.Slade@exim.gov> wrote:

[External]
I'm looking into it. Have a safe trip.

Sent from my iPhone

On Jan 17, 2020, at 11:38 AM, Meaghan McGrath
<mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

I'd love to speak if appropriate. Especially as mobilization is key.

Any chance?

Best,
Meaghan

Meaghan McGrath
Global Head Syndications

C (b) (6)
E MMcgrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433

<image001.png>

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Register now @ <https://www.exim.gov/annual-conference>

Early bird rates end Friday, March 6, 2020

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From: Joseph.Stefano@AllenOvery.com
To: [David Slade](#)
Subject: RE: ExIm Feedback Meeting
Date: Friday, March 13, 2020 1:23:37 PM

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Yes, I heard. That is unfortunate but makes sense. Would like to catch up at your convenience. I met with (b) (6) when I was in town, which was nice.

I have been hearing from many of the banks and sponsors that there is some reluctance to turn back to ExIm, but that will no doubt change quickly if we dip into financial crisis.

Good luck maintaining some normalcy in chaotic times.

Take care,
Joe

From: David Slade [mailto:David.Slade@exim.gov]
Sent: Friday, March 13, 2020 1:02 PM
To: Stefano, Joseph:BK (NY)
Subject: RE: ExIm Feedback Meeting

Thanks Joe. Presumably you've heard by now that the conference is postponed to September. Hopefully I will see you before then

From: Joseph.Stefano@AllenOvery.com <Joseph.Stefano@AllenOvery.com>
Sent: Tuesday, March 10, 2020 11:41 AM
To: David Slade <David.Slade@exim.gov>
Subject: RE: ExIm Feedback Meeting

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Okay, no worries David. I will be back for the conference but understand that, unless travel and conference bans are lifted, most of the NY Bankers will not be able to attend.

Best regards,
Joe

From: David Slade [mailto:David.Slade@exim.gov]
Sent: Monday, March 09, 2020 8:36 PM
To: Stefano, Joseph:BK (NY)
Subject: Re: ExIm Feedback Meeting

Hi Joe. Nice to hear from you, and sorry for not responding earlier. As you can imagine things are

quite hectic at the moment, so I'm afraid will have to meet up on a future trip. In any case I hope I will see you and Christine at the annual conference. Best regards, David

Sent from my iPhone

On Mar 6, 2020, at 12:09 PM, Joseph.Stefano@AllenOvery.com <Joseph.Stefano@allenoverly.com> wrote:

[EXTERNAL E-MAIL] *CAUTION***** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David,

I hope you are doing well. I believe Sami may have mentioned it to you already, but I thought it could be helpful for me to share some feedback regarding ExIm that I have been hearing from my commercial bank clients (BNPP, BofA, Citi, CACIB, DB, HSBC, ING, JPM, and SMBC). Christine and I will coincidentally be in DC on Tuesday and Wednesday, so if you are in town, perhaps we could meet up then.

If not, we can schedule a call or meet up during a future trip.

Best regards,
Joe

Joseph M. Stefano
Partner
Allen & Overy LLP
1221 Ave of the Americas | New York | NY 10020
Direct +1 212 610 6479 | Cell (b) (6)
Fax +1 212 610 6399
www.allenoverly.com

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1221 Avenue of the Americas
New York, New York 10020
Tel: 212 610 6300
Fax: 212 610 6399
<http://www.allenoverly.com>

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From: Gregory.Mocek@AllenOvery.com
To: [David Slade](#)
Subject: RE: From Mocek -- GW grad you guys might be interested in...
Date: Friday, December 6, 2019 2:32:34 PM

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Thanks for taking the time for this David. If you shoot some dates, for lunch in the grill, maybe we can get something in our calendars?

(b) (6)

Bummer.

See you soon.

GM

Gregory G. Mocek | Partner
Allen & Overy LLP

1101 New York Avenue, NW | Washington, DC | 20005
Direct +1 202 683 3887 | Tel +1 202 683 3800 | Mobile + (b) (6)
Fax +1 202 683 3999
www.allenoverly.com
Email: Gregory.Mocek@allenoverly.com

From: David Slade [mailto:David.Slade@exim.gov]
Sent: Friday, December 06, 2019 1:55 PM
To: Mocek, Gregory:LT (DC)
Subject: Re: From Mocek -- GW grad you guys might be interested in... (PERS_KH-MOCEKG)

Great to hear from you Greg. I miss you as well. Lunch in the Grill room sounds great, but do let's target early January (as you can imagine things are a bit nutty from now through year-end).

(b) (6) it is very possible that we will be posting a position on USA.jobs early in the new year for a legal assistant/paralegal, and I will be sure to keep you informed.

I look forward to getting together with you soon.

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

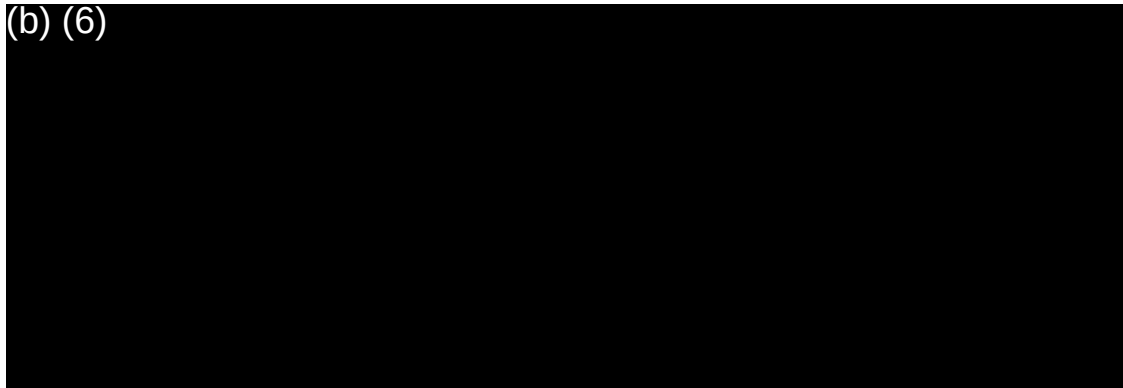
On Dec 6, 2019, at 10:20 AM, Gregory.Mocek@AllenOvery.com
<Gregory.Mocek@allenoverly.com> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David,

Hope all is well at the bank. We miss your smile around here. If you have the chance, I would love to catch lunch w/you in the Member's grill either next week, or possibly after the New Year.

(b) (6)



If you can offer any assistance, or advice, I am certain that it would be appreciated.

Best,
GM

Gregory G. Mocek | Partner
Allen & Overy LLP

1101 New York Avenue, NW | Washington, DC | 20005

Direct +1 202 683 3887 | Tel +1 202 683 3800 | Mobile (b) (6)

Fax +1 202 683 3999

www.allenoverly.com

Email: Gregory.Moczek@allenoverly.com

<AVG Resume (2019-11-25).pdf>

From: David.Slade@exim.gov
To: [Jani Laakso](#)
Cc: [Meaghan McGrath](#); [Mary Buhler](#); [Euan Marshall](#)
Subject: Re: Introductions
Date: Wednesday, January 22, 2020 9:38:41 PM

Thanks Jani. I will get back to you with some proposed times tomorrow.

Sent from my iPhone

On Jan 21, 2020, at 11:18 PM, Jani Laakso <jlaakso@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Hi David

Both Mon and Tue afternoons would work for me.

Best Jani

On Jan 21, 2020, at 9:25 PM, David Slade <David.Slade@exim.gov> wrote:

[External]

Hi Jani, and hello again Euan. Very sorry for not responding earlier. I cannot meet Friday afternoon, and it looks like this week is slipping away from us. could you meet anytime next Monday or Tuesday afternoon? We can try to come to you if that would be easier. we really appreciate your help with this.

Sent from my iPhone

On Jan 17, 2020, at 6:57 PM, Jani Laakso <jlaakso@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

Meaghan

Thanks for the virtual introduction.

David: Good to hear from you again.

Euan and I would be happy to come over and chat in more detailed. If you happen to have available time slots on Fri afternoon, that would work well for us. I look forward to meet you both.

Best Jani

From: David Slade <David.Slade@exim.gov>

Sent: Friday, January 17, 2020 7:44 AM
To: Meaghan McGrath <mmcgrath@ifc.org>
Cc: Jani Laakso <jlaakso@ifc.org>; Mary Buhler <Mary.Buhler@exim.gov>
Subject: Re: Introductions

[External]

Thanks so much Meaghan for responding. Of course Jani and I are well acquainted and I remember working very closely with him on these issues for MCPP.

Jani, it's great to be back in touch. Would it be possible for you to come to EXIM for a visit sometime next week? I think there are several folks here who would be very eager to meet with you. If so I will send you some proposed timeslots.

I am copying Mary Buhler our CFO as she is key to the conversation moving forward.

We very much appreciate you're making yourself available, and I look forward to seeing you again soon.

Sent from my iPhone

On Jan 16, 2020, at 7:26 AM, Meaghan McGrath
<mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

David,

You've asked if I might introduce you and your colleagues to someone our side who can speak to how we account for our B Loans, especially the True Sale nature of such transactions.

I've spoken with my colleague Jani Laakso who is Head of Accounting Policy here and whom was an invaluable asset during the MCPP discussions so you may have run across each other before. Jani, David was our lead external counsel on the MCPP work and is now General Counsel at US ExIm.

Jani is delighted to speak with your CFO and team. He's available next week. I leave this weekend for meetings so I won't be able to join the call but I

would be superfluous in any event.

I will leave it to you both to schedule a time.

Very best,

Meaghan

Meaghan McGrath
Global Head, Syndications

C (b) (6)
E MMcgrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433
<image001.png>

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Early bird rates end Friday, March 6, 2020



April 2-3 | Omni Shoreham Hotel | Washington, DC

Register now @ <https://www.exim.gov/annual-conference>

Early bird rates end Friday, March 6, 2020

From: [David Slade](#)
To: [Meaghan McGrath](#)
Subject: Re: Introductions
Date: Friday, January 17, 2020 9:59:29 AM

I'm boarding a plane right now. I'll try to call before I take off

Sent from my iPhone

On Jan 17, 2020, at 9:35 AM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

May I get 10 minutes? Have just been told. There's a call between our VP and Judith Pryor today. Want to touch base.

Sent from my iPhone

On Jan 17, 2020, at 7:43 AM, David Slade
<David.Slade@exim.gov> wrote:

[External]

Thanks so much Meaghan for responding. Of course Jani and I are well acquainted and I remember working very closely with him on these issues for MCPP.

Jani, it's great to be back in touch. Would it be possible for you to come to EXIM for a visit sometime next week? I think there are several folks here who would be very eager to meet with you. If so I will send you some proposed timeslots.

I am copying Mary Buhler our CFO as she is key to the conversation moving forward.

We very much appreciate you're making yourself available, and I look forward to seeing you again soon.

Sent from my iPhone

On Jan 16, 2020, at 7:26 AM, Meaghan McGrath
<mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL] ***CAUTION*** - Do not

click on links, open attachments, or provide information unless you are sure the message is legitimate, and the content is safe.

David,

You've asked if I might introduce you and your colleagues to someone our side who can speak to how we account for our B Loans, especially the True Sale nature of such transactions.

I've spoken with my colleague Jani Laakso who is Head of Accounting Policy here and whom was an invaluable asset during the MCPP discussions so you may have run across each other before. Jani, David was our lead external counsel on the MCPP work and is now General Counsel at US ExIm.

Jani is delighted to speak with your CFO and team. He's available next week. I leave this weekend for meetings so I won't be able to join the call but I would be superfluous in any event.

I will leave it to you both to schedule a time.

Very best,

Meaghan

Meaghan McGrath
Global Head, Syndications

C (b) (6)
E MMcgrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433
<image001.png>

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From: [Meaghan McGrath](#)
To: [David Slade](#)
Subject: Re: Invitation - Will we see you in Madrid?
Date: Thursday, September 5, 2019 10:33:27 PM
Attachments: [image004.png](#)
[image002.png](#)
[image001.png](#)
[image001.png](#)
[image001.png](#)

[EXTERNAL E-MAIL]

Perfectly understood and indeed she should catch up if not Madrid then here!

Best
Meaghan

Sent from my iPhone

On Sep 5, 2019, at 9:48 PM, David Slade <David.Slade@exim.gov> wrote:

[External]

So great to hear from you Meaghan. It's a bit eerie as I was just today trying to push the conference internally, realizing that it is now right around the corner. Unfortunately I'm having a tough time, given all the pressure we're under right now, confronting the need for both appropriations and reauthorization by the end of the month. But I'll let you know real soon if I have any luck. In any case we should get together soon to catch up.

Sent from my iPhone

On Sep 5, 2019, at 2:55 PM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

[EXTERNAL E-MAIL]

David,

My invitation to Jennifer bounced back. Perhaps I noted the email incorrectly?

In any event, if you would not mind sending to her? Let me know if there are others to whom I should extend a personal invitation?

And, do please feel free to forward this as you'd like.

We would be happy to comp all registration fees, unless that presents an issue for you all.

Do come if you can!

Very best,
Meaghan

Meaghan McGrath
Global Head Syndications

T 202 473 0463
C **(b) (6)**
E MMcGrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433

From: Meaghan McGrath
Sent: Thursday, September 5, 2019 1:05 PM
To: david.slade@exim.gov; jennifer.hazleton@exim.gov
Subject: Invitation - Will we see you in Madrid?

David, Jennifer,

I wanted to make sure you had received an invitation to our Global Debt Mobilization Conference in Madrid later this month.

Here is the link: [IFC's Global Debt Mobilization Conference](#) to be held September 23-25th in Madrid.

As an organization with a developmental mission, we understand there may be budget constraints and would be happy to offer you **reduced or complimentary registration**.

The Inaugural Edition of this flagship event – first convened in 2017 - attracted close to 300 delegates from 85 institutions, convening financial industry executives in loan syndications, debt capital markets, asset management, derivatives and structured finance, as well as development finance institution representatives, emerging market investors, and rating agencies. For this year's edition, we look forward to welcoming back many who joined our first conference, alongside new participants.

We would be delighted if you would join us to share your perspectives and be a part of this event.

Held once again in Madrid, this two and a half-day program is designed to foster collaboration and reach concrete solutions for navigating the complex, and rapidly evolving, global and emerging markets macroeconomic and policy landscape.

We have lined up an impressive array of speakers to share their views and discuss all aspects of emerging market investing (please see below, and the attached latest preliminary agenda). Over the two and a half days, participants will enjoy ample time for networking, business development and brainstorming opportunities with senior executives from banks, insurance companies, asset managers, institutional investors, impact investors and corporates from across the globe.

On behalf of our CEO and IFC's Treasury & Syndications Senior Management Team, do please consider attending as our guests. If you would like to pass this invitation on to others in your organization, kindly let me know but you are most welcome to.

If you need anything else, just reach out.

Of course David and I have worked together for years and he has kindly given me your name as well, Jennifer, to invite.

Further information is here:

CONFERENCE: For further details about IFC's Global Debt Mobilization Conference, please click [here](#).

VENUE: [Melia Castilla, Madrid, Spain](#)

DATES: Monday 23 September – Wednesday 25 September 2019

REGISTER: Please click here to [register](#)! Click on “New user? Create your profile” → Once you create your profile, click on “Registration” in the upper-left hand corner of your screen.

We look forward to seeing you in Madrid, if it might work for you.

Very warm regards,

Meaghan

Meaghan McGrath
Global Head Syndications

T 202 473 0463

C (b) (6)

E MMcGrath@ifc.org

W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433





Join Us in Madrid in Less than 3 Weeks to Learn
**How to Create Sustainable Investment Opportunities
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You are cordially invited to [IFC's Global Debt Mobilization Conference 2019](#).

Join 350+ participants from more than 500 banks, asset managers, insurance companies, corporates, development institutions, regulators and others to share unique insights into emerging and frontier markets, identify the latest investment opportunities, examine recent innovations in debt issuance and risk mitigation, and consider future potential for growth.

We are lining up an impressive array of experts to share their views and discuss all aspects of emerging market investing, including those listed below.

View the preliminary agenda [here](#).

REGISTER NOW

CONFIRMED SPEAKERS

Since joining IFC in March 2016, Mr. Le Hou  rou has designed and is implementing a new strategy aimed at creating new markets and



creating opportunities in developing countries.

This implies more proactive engagement to systematically seek private sector solutions to development challenges, notably in the poorest countries.

Philippe Le Houérou
Chief Executive Officer
International Finance Corporation



Nadia Calviño
Minister of Economy & Finance
Spain



John F. Gandolfo
Vice President and Treasurer
Treasury & Syndications
International Finance Corporation



Maria Reyes Maroto Illera
Minister of Industry, Trade &
Tourism
Spain



Valentina Antill
Managing Director & Head
Americas Strategic Risk Solutions
Citigroup



Pascal Blanqué
Group Chief Information Officer
Amundi Asset Management



Sabrina M. Borlini
Director
Syndications Department
International Finance Corporation



Martin Scheck
Chief Executive Officer
International Capital Markets Association



Giulia Pellegrini
Portfolio Manager –
Fundamental Emerging Markets
Debt Team



Ruurd Brouwer
Chief Executive Officer
TCX

Blackrock



David Marsh
Chairman & Co-Founder
OMFIF



Lorraine Bayliss
Partner
Energy & Infrastructure Group
Allen & Overy



Jean Pierre Lacombe
Director
Global Macro & Market Research
International Finance Corporation



Stephan Kay
Managing Director
Marsh Credit Specialties, Political
Risk and Structured Credit
Marsh



Clive Kerner
Chief Executive Officer
Clifford Capital



Aude Pacatte
Director & Head
Portfolio Management - EMEA
EBRD



Mauricio Cárdenas
Former Minister of Finance
Republic of Colombia



Flora Chao
Global Head of Funding
International Finance Corporation



Luca Tonnello
Joint General Manager, Head of
Project Finance
SMBC



Amit Kumar Jain
Manager - Cash Management
Treasury Market Operations
International Finance



Corporation

Silvia Pavoni
Economics Editor
The Banker
Financial Times Group

Sebastian Schroff
Global Head of Private Debt
Allianz Investment Management



Jean-Jacques Barberis
Head of Institutional and
Corporate Clients Coverage
Amundi

Esohe Denise Odaro
Head of Investor Relations
Funding
International Finance Corporation

Sudip Chatterjee
Head of Global Capital Markets
Euroclear



Martin Habel
Manager & Acting Deputy
Treasurer
Treasury Client Solutions
International Finance Corporation

Leonie Schreve
Global Head
Sustainable Finance
ING

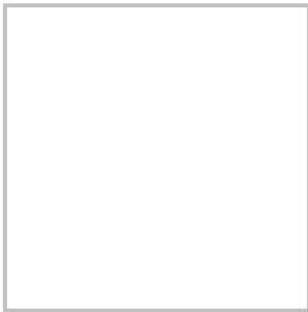
Carsten Quitter
Chief Investment Officer
Allianz Global Investors



Claus Fintzen
Chief Investment Officer
Infrastructure Debt
Allianz Global Investors

Reshma Kapadia
Senior Writer
Barron's Magazine

Peter Sprent
Head of Financial Risk Solutions
Liberty Specialty Markets



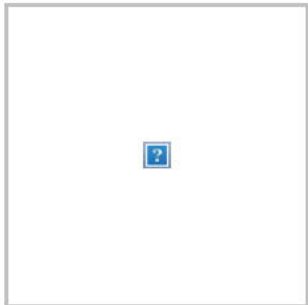
Frederic Wandey
Principal Financial Officer & Head
Treasury & Syndications
Coordination Unit
International Finance Corporation



Jean-Marie Masse
Chief Investment Officer
Global Financial Markets Group
International Finance Corporation



Jonathan Brandon
Managing Editor
Bonds & Loans



Mike Cheng
Senior Vice President
Infrastructure Financing &
Securitisation Division
HKMC



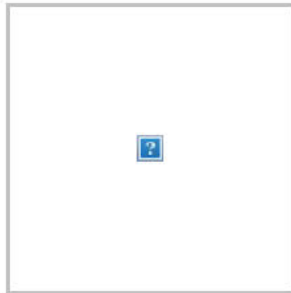
Alvaro Lario
Associate Vice-President &
Chief Financial Officer
International Fund for Agriculture Development



Tim Conduit
Partner
International Capital Markets
Group
Allen & Overy



Salvador Ruiz Bachs
Partner
Allen & Overy



Euan Marshall
Manager
Investor Engagement,
Syndications
International Finance Corporation



Adam Schwartzman
Manager
Upstream Global Infrastructure *
Natural Resources
International Finance Corporation



Janne Sevanto
Principal Financial Officer
Treasury Client Solution - Latin
America & Caribbean
International Finance Corporation



Dan Riordan
President of Political Risk
Credit and Bonds
AXA XL



Francesca Suarez
Green Bond Specialist
Mirova



Philippe Ahoua
Manager, Treasury Client
Solutions - Asia & Pacific
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Michal Ron
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Sara Lovisolo
Group Sustainability Manager
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Lise Kessler
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Global Head of Credit Risk
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*Credit Agricole Corporate and
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Rahul Ghosh
Senior Vice President,
Environmental, Social &
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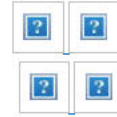


Darko Hajdukovic
Head of Multi-Asset Primary
Markets and Investment Funds
London Stock Exchange Group



Shrey Kohli
Head of Debt Capital Markets &
Funds
London Stock Exchange Group

The IFC Global Debt Mobilization Conference 2019 is organized by IFC's Treasury and Syndications VPU. If you have any questions or comments about the conference, please contact our event organizer, AIM Group International at globaldebt2019@aimgroup.eu. More details can be found on the event's website at www.ifcglobaldebtconference2019.com.



Angela Cuesta

Senior Syndications Officer

<image002.png>

T 202-458-0658

F 202-522-6809

E acuesta@ifc.org

W www.ifc.org

A 2121 Pennsylvania Avenue, NW Washington, DC 20433

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From: Chris.Jung@AllenOvery.com
To: [David Slade](#)
Subject: Re: Lunch with Chris Jung
Date: Monday, October 7, 2019 12:04:47 PM

[EXTERNAL E-MAIL]

On my way !

Chris Jung | Associate
Allen & Overy LLP

1101 New York Avenue, NW | Washington, DC | 20005
Direct +1 202 683 3879 | Tel +1 202 683 3800 | Mobile (b) (6)
Fax +1 202 683 3999
www.allenoverly.com

Annual Review 2016 – Partnership & Agility

On Oct 7, 2019, at 12:03 PM, David Slade <David.Slade@exim.gov> wrote:

See you soon

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Sep 30, 2019, at 8:46 PM, Chris.Jung@AllenOvery.com
<Chris.Jung@allenoverly.com> wrote:

[EXTERNAL E-MAIL]

Just let me know if you end up needing to reschedule for any reason!

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<meeting.ics>

From: [David Slade](#)
To: [Meaghan McGrath](#)
Bcc: [David Slade](#)
Subject: Re: MCPP summary deck for Exim
Date: Wednesday, November 13, 2019 6:41:14 PM
Attachments: [image001.png](#)

Thanks so much Meaghan. This is perfect. We're sending an invite for a meeting next Monday at 3pm, over here, if that's ok.

David Slade

General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

On Nov 13, 2019, at 1:21 PM, Meaghan McGrath <mmcgrath@ifc.org> wrote:

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David,

Good to speak this morning.

As discussed, please find a presentation which touches on MCPP at a high level for your review.

As of now, Monday afternoon, Thursday afternoon or Friday morning work for me (I think you said Friday wasn't ideal for you however).

Very best,
Meaghan

Meaghan McGrath
Global Head Syndications

T 202 473 0463
C (b) (6)
E MMcGrath@ifc.org
W www.ifc.org

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<MCPP Summary Deck 2019 - Final October.pptx>

From: [Meaghan McGrath](#)
To: [David Slade](#)
Cc: [Stephen Renna](#)
Subject: RE: Today's meeting
Date: Monday, November 18, 2019 9:27:33 AM
Attachments: [image001.png](#)

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David, Stephen,

Looking forward to it. Will see you later today.

Best,
Meaghan

Meaghan McGrath
Global Head, Syndications

C (b) (6)
E MMcgrath@ifc.org
W www.ifc.org

2121 Pennsylvania Ave. NW, Washington, DC 20433



From: David Slade <David.Slade@exim.gov>
Sent: Monday, November 18, 2019 9:13 AM
To: Meaghan McGrath <mmcgrath@ifc.org>
Cc: Stephen Renna <Stephen.Renna@exim.gov>
Subject: Today's meeting

[External]

Hi Meaghan. Stephen and I are looking forward to seeing you over here today at 3. Please check in with the desk in the lobby and someone will come down to bring you up.

David Slade
General Counsel
Export-Import Bank of the United States
O: 202-565-3430
M: 202-280-9787

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From: [Allen & Overy Projects Energy & Infrastructure team](#)
To: [David Slade](#)
Subject: REMINDER: A&O Galicia Joint Seminar - Washington, D.C. - Regulatory Risks in the Power Sector: CFE "Pliego"
Date: Monday, March 2, 2020 10:26:44 AM

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Regulatory Risks in the Mexican Energy Sector: *how this could change the industry*

Allen & Overy Washington, D.C. Office

1101 New York Avenue NW, Washington, D.C. 20005

Mexico City



Dear David,

Recently, Mexican governmental authorities in the energy sector took steps aimed at curbing private participation in the domestic energy market, largely targetting renewable energy projects and private electricity generators.

Some of the proposed changes by the government have the potential to adversely impact energy permit holders and their projects in Mexico in ways that undermine the underlying economic assumptions and financing structures that support such projects.

In a time of great uncertainty in Mexican politics, having the best and most up to date information can make all the difference.

Stay aprised of all new developments and join us at our offices in Washington, D.C. as we host the top legal minds from leading Mexican law firm, Galicia, in a discussion on the potential impact these changes could have on projects across Mexico.

The seminar will be followed by a drinks reception.

RSVP

Location

1101 New York Ave NW,
Washington, D.C. 20005

Map →

Date and time

Wednesday, March 4,
2020, beginning at 4:00
PM to 5:00 PM

A drinks reception will
follow

Add to calendar →

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Hosts & Speakers

Carlos de Maria y Campos



Carlos de Maria y Campos

Partner
Galicia Abogados - Mexico City

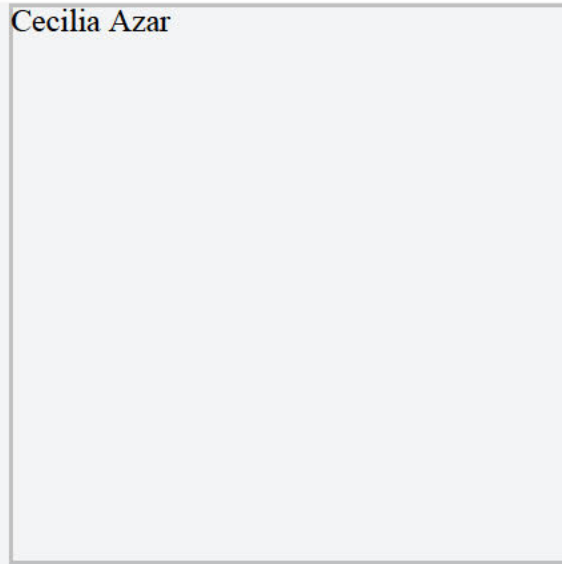
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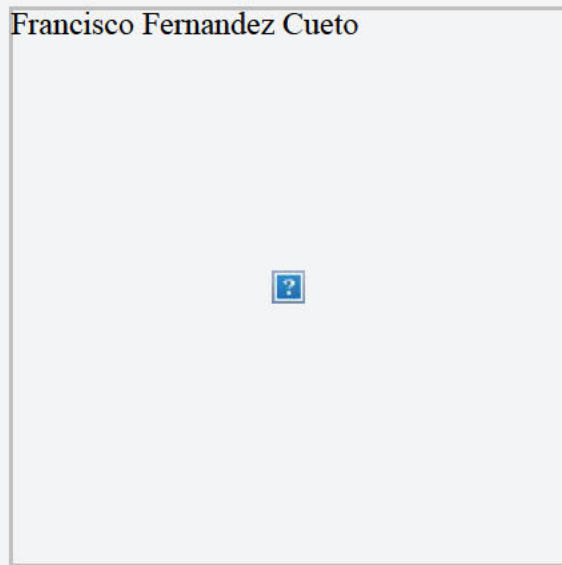
Partner
Galicia Abogados - Mexico City

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Cecilia Azar



Francisco Fernandez Cueto

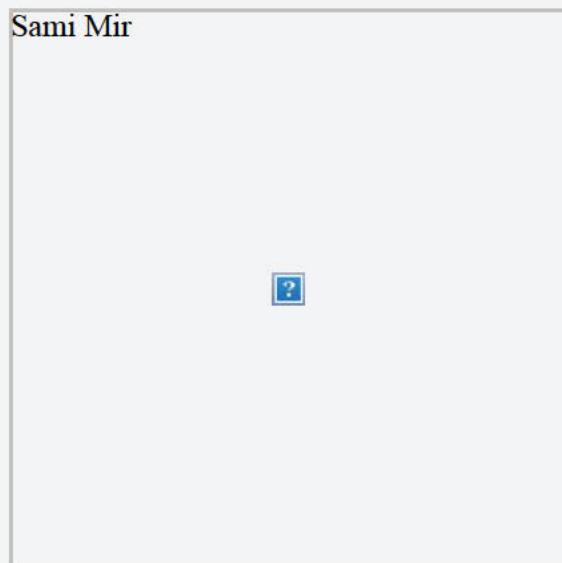


Francisco Fernandez Cueto

Partner
Galicia Abogados - Mexico City

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Sami Mir

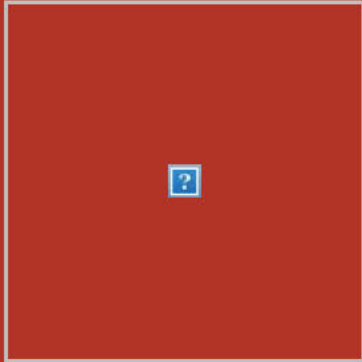


Sami Mir

Partner
Allen & Overy LLP

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Allen & Overy Washington, D.C. Office

1101 New York Avenue NW, Washington, D.C. 20005

Mexico City



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Carlos de Maria y Campos

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Galicia Abogados - Mexico City

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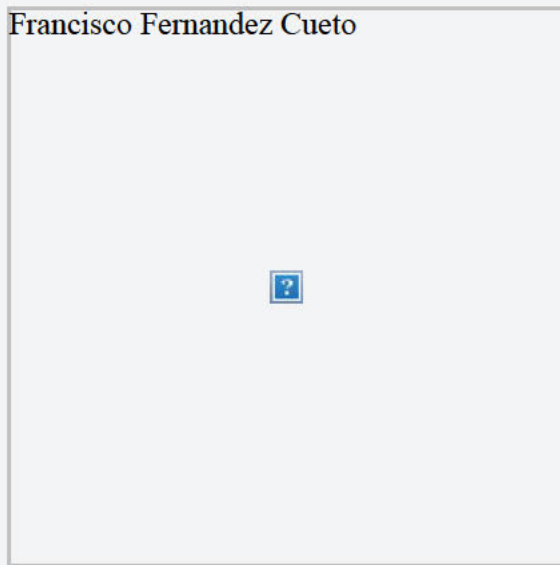
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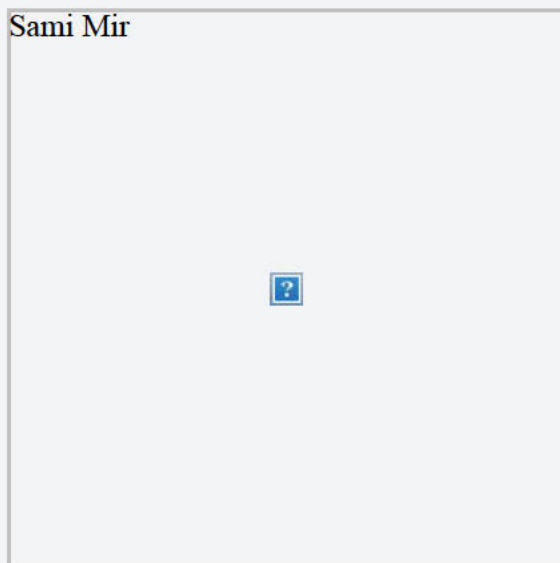


Francisco Fernandez Cueto

Partner
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Sami Mir

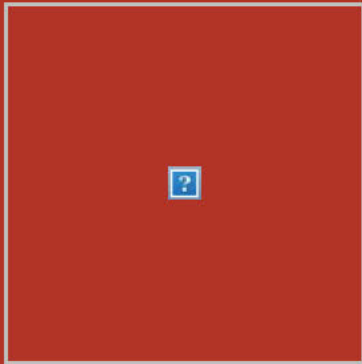


Sami Mir

Partner
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From: [Allen & Overy Projects Energy & Infrastructure team](#)
To: [David Slade](#)
Subject: REMINDER: A&O Galicia Joint Seminar - Washington, D.C. - Regulatory Risks in the Power Sector: CFE "Pliego"
Date: Wednesday, March 4, 2020 8:00:34 AM

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1101 New York Avenue NW, Washington, D.C. 20005

Mexico City



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Carlos de Maria y Campos

Partner
Galicia Abogados - Mexico City

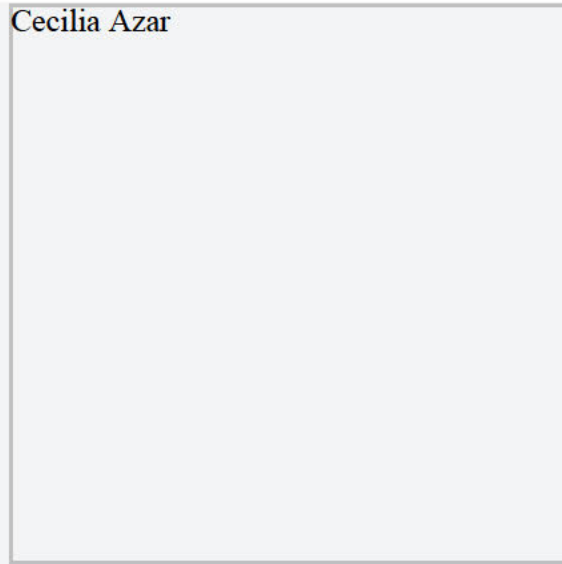
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Cecilia Azar

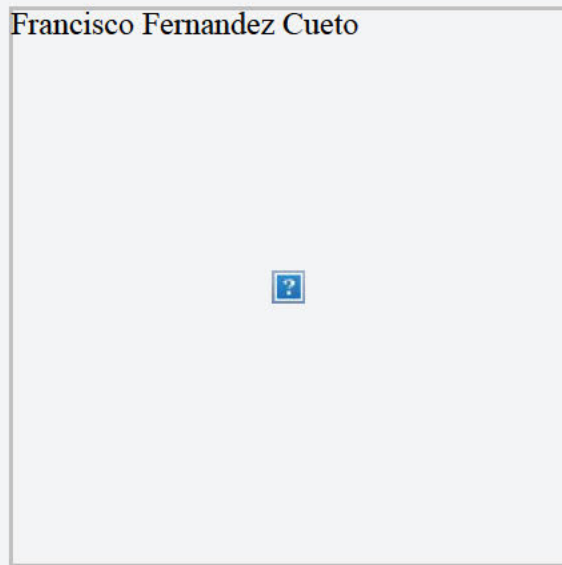
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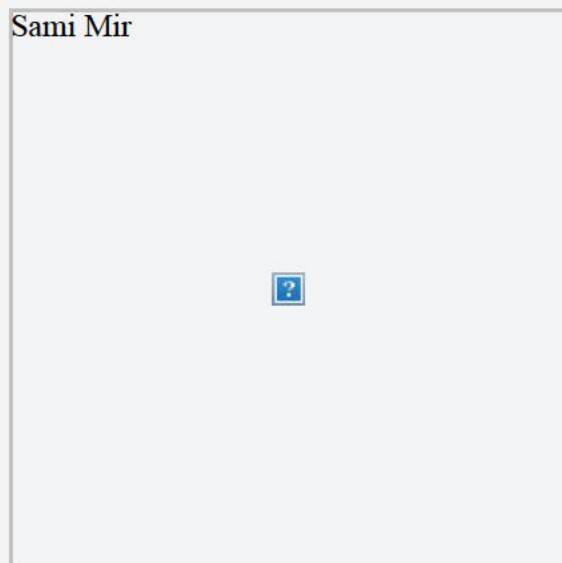


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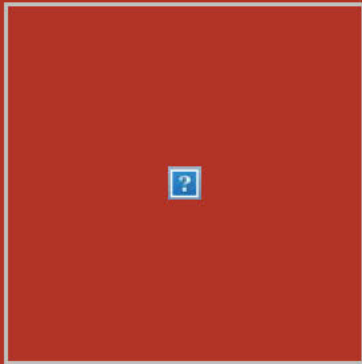


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Date: Monday, February 24, 2020 12:26:46 PM

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From: AllenOveryLLP@allenoverly.com
To: [David Slade](#)
Subject: You are invited to Allen & Overy's Global Alumni Reunion 2019
Date: Wednesday, November 6, 2019 6:47:21 AM

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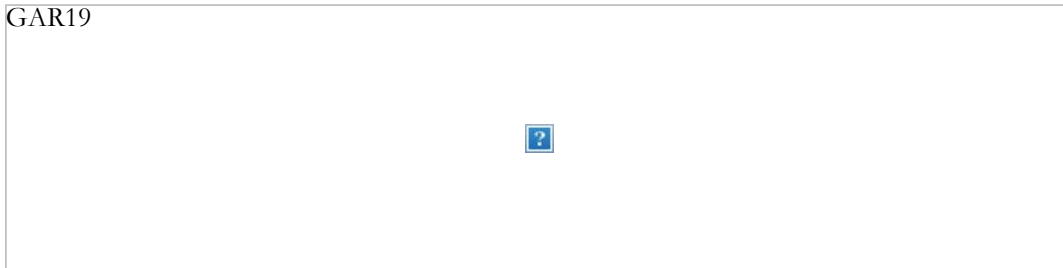
Allen & Overy | Global Alumni Reunion 2019

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Global Alumni Reunion 2019 - New York

GAR19



We would be delighted if you would join us at our A&O Alumni Reunion in New York on Wednesday 13 November.

This event is part of A&O's annual Global Alumni Reunion, which will be held in 15 locations across the A&O network. It offers an excellent opportunity for alumni to reconnect with former colleagues.

New York event details:

Date: Wednesday 13 November 2019

Time: 6:30 pm - 10:30 pm

Venue: **Monarch Rooftop**, 71 W 35th St, New York, NY 10018

Click here for Map

With over 13,500 members in more than 80 countries, our alumni community is a truly international and growing network. Other events that you are welcome to attend are:

Amsterdam, Thursday 31 October
Brussels, Thursday 21 November
Dusseldorf, Thursday 31 October
Frankfurt, Thursday 17 October
Hamburg, Thursday 24 October
Hong Kong, Wednesday 16 October
London, Wednesday 16 October

Luxembourg, TBC
Madrid, Thursday 17 October
Munich, Wednesday 13 November
New Zealand, Thursday 21 November
Paris, Thursday 10 October
Switzerland, Tuesday 5 November
Sydney, Thursday 31 October

[Register your attendance](#)

I hope that you can make it and we look forward to catching up with you.

If you have any queries regarding the events, please contact
Kate.Godbold@allenovery.com.

I hope to see you there!

Tim House

Tim House | U.S. Senior Partner
Allen & Overy LLP
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